

EU institutional reform A worthy cause for the return of Jacques Delors? Lionel Barber, Page 10



European film industry **Booming business attracts** attention of Hollywood Page 14



Deutsche Bank Why it is putting **Europe first** Page 17

Morocco How Youssoufi has generated optimism Page 4

WORLD NEWS

Brussels takes France and Italy to task over 35-hour working week

France and Italy face Europeen Commission criticism today over their plans to introduce a 35-hour working week. Brussels argues the proposals will not promote flexible labour markets or job creation. European Union finance ministers will consider the commission's macro-economic guidelines next week. Page 12

Defence system falls test The Pentagon's costly THAAD defence system falled a fifth flight test because of a booster fault. The system is meant to protect troops from short- and mediumrange missile attacks. Page 4

Funds sought for M Ireland UK finance minister Gordon Brown is to tour 10 US cities in quest of investments to underpln Northern ireland's peace settlement. Page 8

Turkish police in big drugs bust Turkish police said they seized \$40m-worth of heroin bound for the Netherlands in an operation in western Turkey. Six people were held after the operation by Turkish and Dutch police and Interpol.

'Little progress' on Kosova US envoy Richard Holbrooke admitted he had made little progress in getting ethnic Albanian separatists in southern Serbia to open direct talks with Belgrade on stopping the Kosovo conflict. Page 2

Bush fires in East Kalimantan on Indonesia's side of Borneo are under control thanks to recent rains, environment minister Juwond Sudarsono said at an Asean workshop on the smoke haze problem.

Nuclear reprocessing halted Scotland's Dounreay nuclear complex has been ordered to half most operations until it can convince the UK's nuclear watchdog it is safe. Page 8

Russia seeks to bost 68 Russian president Borts Yeltsin made a bid to host a future summit of the world's leading industrialised nations. He suggested Japan allow Russia host the 2000 G8 summit in its stead. Page 2

Spy voices relief American Jew Jonethan Pollard, jailed for life in the US for spying for Israei, said he was grateful Israel had finally recognised him as its agent, Israel admitted his role 13 years after denying him sanctuary in its Washington embassy.

Poll gives Bush the edge George Bush, Republican governor of Texas, narrowly led Vice President Al Gore in a USA Today/CNNV Gallup Poll on the 2000 presidential election. Page 4

Higerian opposition man held Nigerian security agents seized Ayo Opadokun, a top official with Nigeria's main opposition group. Separately, violent pro-democracy demonstrations raged in a south-

Tatwan policy maker in Hong Kong China-Taiwan ties showed signs of warming as Chang King-yuh. Taipel's top China policy maker, visited Hong Kong and Talwan Invited a senior Chinese official to visit the island.

Death sentence suspended A Pakistan court suspended the death sentence passed on a Christian under the country's Islamic blaspherny law. Last week a Pakistan bishop committed suicide in protest at the law.

BUSINESS NEWS

Belgium's biggest merger with Fortis financial group

Directors of Gánérale de Benque, Beigum's biggest bank, agreed to back a merger with Fortis, the Bel-go-Dutch financial group, to create one of Europe's 10 biggest banks. Its total market capitalisation will be about \$33.6bn. Page 13; Lex, Page 12

News Corporation's attempt to break into US satellite television faced its biggest hurdle to date as the government prepared a lawsuit in a bid to block News Corp's \$1.1bn joint venture deal with a cable TV consortium. Page 13

The United Arab Emirates announced an order for 80 advanced US-made F-16 fighter jets worth about \$7bn. Earlier story, Page 6

Deutsche Bank changed the management structure of its new wholesale banking division to place a higher priority on the German bank's European activities. Page 13; New role for US, Page 17

Deutsche Telekom, German telecoms group, is to take a DM3.5bn-DM4.5bn (\$1.9bn-\$2.5bn) charge because of a regulatory ruling which it claimed would hit its lossmaking cable television activities. Page 14

Seattant. Canadian drinks and entertainment group, is formulating a bid for 100 per cent of Poly-Gram, the world's largest record company. Page 13; Uncertain future, Page 14

Scandinavian Airlines System sald it had lost SKr250m (\$32.5m) during Denmark's 11-day national strike. Page 14

Young & Rubicam, the world's fifth-largest advertising agency, made its debut on Wall Street offering jumped more than 10 per cent to \$28. Page 18

BCE, Canadian telecoma group, put its 14.25 per cent stake in Cable & Wireless Communications of the UK up for sale. Page 18

Port of Belfast, largest harbour facility in Northern Ireland, was put up for sale by the UK Labour govemment. Page 8

Japan's wholesale price index drooped 2.7 per cent year-on-year n April, underlining fears that the economy could be slipping into a deflationary cycle. Page 7

Australia reported its first budget surplus for nearly a decade in spite of the negative impact of Asian economic turmoil on growth and employment. Page 7

Ssangyong, South Korea's sixth-largest conglomerate, said it planned to sell \$1bn in assets to foreign investors. Page 16

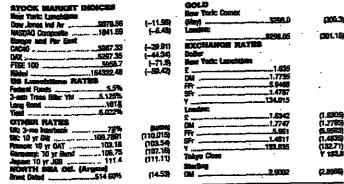
South African Broweries said it would concentrate on its core drinks business and announced provisions of R1.1bn (\$220m) gainst the disposal of other parts of the conglomerate. Page 14

Alphatec Electronics' creditors filed a court petition to rehabilitate the That semiconductor company under the country's new bankruptcy law. Page 16

World Equity Markets

The latest trends and data from more then 50 national markets at a glance

WORLD MARKETS



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Indian nuclear bank steps nearer to dests provoke merger with Fortis sanctions and

cuts in aid

New Delhi's action threatens regional stability, warns President Clinton

By Our International Staff

President Bill Clinton said yesterday he was deeply disturbed by India's nuclear tests and that he would implement sanctions against New Delhi, as mandated by US law.

The legislation, ratified by Mr Clinton in 1994, would require the US to stop official aid and credits and bar US commercial banks from making loans. The law also requires the US to vote against loans to India at the World Bank and International Monetary Fund. "This action by India not only

threatens the stability of the region, it directly challenges the firm international consensus to stop the proliferation of weapons of mass destruction," Mr Clinton said. The 1994 law contained "very stringent provisions", which he intended to implement fully.

He called on India to announce an intention to conduct no fur-"now and without conditions". India offered no immediate negotiate.

reaction to Mr Clinton's criticism, Atal Behari Vajpayee, prime minister of the nationalistident Clinton, explaining why first nuclear test in 24 years. The US urged Pakistan, India's

neighbour and rival, to show restraint. But Nawaz Sharif, Pakistan's prime minister, said: "I want to assure the whole nation that, God willing, we are aware of Pakistan's legitimate security concerns and I think we Dubashi, head of the ruling Bharcan take our decisions ourselves."

Japan said it was highly likely that it would impose sanctions against India. Germany said it had cancelled negotiations with India on development aid.

Derek Fatchett, UK foreign minister, said he and his European colleagues were "surprised and disgusted" by the nuclear

But he said Britain, one of the biggest donors to India, would not stop sending aid.
Officials in Bonn and Tokyo

said further action would be taken, probably at the Birmingham summit of Group of Eight world leaders this week, where India is likely to top the agenda. Ryutaro Hashimoto, Japan's prime minister, said India had

ignored a letter from him six

weeks ago asking New Delhi not to resume nuclear testing. Last year Japanese aid to India totalled Y136.5bn (\$1bn), in loans and grant aid. This represents nearly half of India's entire overseas aid, making Japan the larg-

est single ald donor to New Delhi. In Delhi, Pramod Mahajan, political adviser to Mr Vajpayee, said India would not yield to pressure. The tests had made ther nuclear tests and to sign the India "a global player", Mr Maha-Comprehensive Test Ban Treaty jan said. "And when you are a global player, you have room to

The Indian cabinet yesterday demands. But in a bid to contain affirmed its continued commitment to global nuclear disarmament within a stipulated time e mowever, it said six world leaders, including Pres- nuclear environment around it on the legal protection of biotechwas changed, India's national | nological innovations had India had opted to conduct its security interests "would remain naramouni".

The nuclear tests have been greeted with jubilation by Indians, many of whom believe their country will now receive the international respect they feel it deserves.

atiya Janata party's economic policy cell. "We always say we are poor, we don't really count. Now we will."

Explosion of self-esteem, Page 11



An injured student from Trisakti University, Jakarta, is carried away from protests yesterday at which four tors were killed by Indonesian security forces. The clashes raised concerns that violence was es across Indonesia as more people demanded President Suharto's removal from office. Report, Page 12. Picture: Reuters

Strasbourg approves move on biotechnology patent laws

Directive will help European groups compete with US and Japanese rivals

and Daniel Green in London

The European Parliament yesterday made it easier for EU biotechnology companies to close the gap with their US competitors when it approved legislation to bring European patent laws into line with those of the US and

. Proponents of the EU directive warned that failure to adopt the text could lead to a "brain drain" of European scientists to the US. But the measure was fiercely opposed by environmentalists, religious groups, and political parties of the extreme left and

extreme right. They argued that the directive was immoral and would stifle rather than encourage research. In spite of the opposition, the parliament yesterday approved an amended version of the measure, three years after rejecting

lation once it has been formally adopted by ministers from the 15 member states. The directive aims to harmon-

patents on biotechnological innothe fledgling industry by European legislators. The approved text takes into

account amendments proposed by the parliament after it rejected the initial text agreed by ministers.

Ministers went back to the drawing board and agreed to meet most of the assembly's requirements. The text allows the patenting of genetically modified plants and animals, but not humans.

It explicitly bans the cloning of human beings and changing

human genes in such a way that the changes could be inherited. On the question of the human body, the parliament's amend-

be translated into national legis- stages of its formation and development, and the simple discovery of one of its elements cannot constitute patentable inventions." Opponents of the directive

ise national laws governing failed to gather enough votes to force new amendments, which vations. Its adoption signals a could have delayed adoption by more sympathetic approach to several years. Pressure groups were vesterday fighting a rearguard action with, for example, the British Union for the Aboli tion of Vivisection again denouncing the directive.

Mario Monti, the EU single market commissioner, said the amended text guaranteed a balance between the specific concerps of patent law and ethical concerns. The European biotechnology

industry has grown to more than 1,000 companies, according to a survey last month by Ernst & Young, largely as a result of expansion in Germany, France and the UK. Most are still tiny. employing fewer than 40,000 people compared with 140,000 working in the US biotechnology

Sun tries to block the launch of Windows 98

By Louise Kehoe in San Francisco

Sun Microsystems of the US took legal action yesterday seeking to stop arch-rival Microsoft launching Windows 98, its new personal computer operating system, omy". unless it is modified

In a federal court filing, Sun a Silicon Valley computer manufacturer and software developer said that Microsoft's new personal computer operating system would become a "massive distri-bution vehicle" for disputed technology.

Federal and state anti-trust regulators are expected to file new charges against Microsoft within days, which may also include demands that it delays distribution of Windows 98. The government has been

investigating whether Microsoft has used exclusionary or predatory practices to restrain compe-

motion as a "publicity stunt". "The timing is suspicious," said Tod Nielsen, manager of Microsoft's developer relations. Sun public interest in Windows 98, he Windows 98. which is sched-

facturers on Friday and intro-

duced as a retail product next

month, is an updated version of the most widely used PC operat-ing system. Bill Gates, Microsoft

chairman and chief executive,

said last week that any govern-

Microsoft dismissed the legal was seeking to ride the wave of counter-charges claiming breach uled to be shipped to PC manu-

of Windows 98 would "hurt the American economy and would cost American jobs". The effects, he said. "would be profound and would ripple through the econ-Yesterday's action by Sun is

ment action to disrupt shipment

separate to any legal moves by the government or states, and concerns the Sun-developed Java, the new lingua franca of the computer world For the first time, Java enables

software developers to write programs that will run on any type of computer linked to the internet or a corporate network. Sun has licensed Java to more

than 100 software developers over the past two years. Microsoft, one of the licensees, has used Java in the internet browser program which is part of Windows 98. In October, Sun filed a lawsuit charging that Microsoft had

"deceptively modified" Java so that it works better with Windows, effectively "co-opting" the technology to enhance its Windows monopoly. Microsoft filed of contract.

Sun said yesterday it was seek-ing a preliminary injunction to block shipments of Windows 98 until it was modified to incorpo rate a "pure" version of Java.

Microsoft shares were trading at \$83% in mid session yesterday. down Si from Monday's close-

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the initial text. The decision ment was adopted word for word: paves the way for the directive to "The human body, at the various sector. Chopard L.U.C

By Chrystia Freeland in Moscow

Russian President Boris Yeltsin yesterday made a bid to host a future summit of the world's leading industrialised nations and challenged an inquisitive American to a sporting competition in a day of energetic traditional and hightech diplomacy.

The formalities were observed at the foreign ministry, where Mr Yeltsin praised his team in a rare personal appearance and awarded top diplomats, including the foreign minister, with state medals.

Afterwards, Mr Yeltsin answered questions in his first internet press conference in an effort to raise Russia's profile ahead of the Group of 8 industrialised nations' summit in Birmingham next week.

At the foreign ministry, from "wo Mr Yeltsin lavished praise internet." on Yevgeny Primakov, the 69 year-old former spy-master. Hinting that Mr Primakov would keep his job until the president's current term runs out in 2000, Mr Yeltsin commended him for building a coherent diplomatic team and restoring Russia's inter-

national prestige. Mr Primakov has criticised the close US links which Russia developed immediately after the collapse of the USSR and has called for a "balanced" policy with traditional Soviet allies.

By Raiph Atkins in Bonn

Germany's export-powered

economic recovery is expec-

pickup in domestic demand,

according to forecasts by six

leading economic institutes

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in a show of Kremlin support for this approach, Mr

Moscow's efforts to counter US dominance. However, in a move likely to be welcomed in Washington, Mr Yeltsin made a fresh appeal to the Russian parliament to ratify the Start-2 nuclear arms treaty, which has been blocked by Commu-

nist legislators. Mr Yeltsin also called on Russian diplomats to pursue economic diplomacy more improve the status and sala- yenko has chosen. Some ries of the nation's underpaid and demoralised diplomatic corps.

The president also diplomacy of his own, venturing into cyberspace, formation. where he took questions from "world citizens of the

They ranged from concerns about the Kremlin chief's health - which he parried by challenging his American interlocutor to a sports match - to Mr Yeltsin's assertion that Russia was not "mature enough" for a woman president.

The Russian leader also used the internet to ask for a political favour. He suggested that his "dear political friend" Ryutaro Hashimoto, toly Chubais [the reform turbulent economic transi- painful reform plans. Japanese prime minister, allow Russia to take Japan's including restoration of ties place as host of the G8 sum-

Kiriyenko: the mockery turns to approval

The hope is his cabinet will be the most effective since Russia's market changes began, writes Chrystia Freeland

faced Sergei Kiriyenko, 35. would lead his new governation of a "multi-polar The New Yorker magazine world", a clear reference to Moscow's efforts to any statement of the most statement ment, the world's initial cartoon of a little boy announcing proudly into his toy telephone: "Yes, Boris Nikolaevich, I would be hon-

oured to join the cabinet". But as Mr Kiriyenko weathered a fraught confirmation battle with the parliament in April, then assembled his cabinet, the mockery has turned to approval. Russian reformers and western economists like aggressively and promised to the ministerial team Mr Kiri-

even dare to hope the new cabinet will be Russia's most effective and progressive government since those led engaged in some energetic by Yegor Gaidar at the outset of Russia's market trans-"So far, so good," con-

cluded Christopher Granville, chief strategist at they do not please the oppo-Fleming UCB, a Moscowbased investment bank, powerful magnate and "The new government is lucid, has a clear grasp of the problems it will face, and the individual members seem of high quality."

Itogi, an influential Rusbolder, describing the new of the sins, controversial cabinet as "a government friendships and political ani- But now the new cabinet is with the policies of Yegor mosities the previous cabi- in place, the government Gaidar and the teeth of Ana- net accumulated during the seems unafraid to admit its guru sacked by Mr Yeltsin last month?".

hen President Boris his cabinet this week, has Yeltsin of Russia first chosen his ministers in his announced that baby- own image: young, provincial and with business experience in Russia's fledgling market economy. Victor Semyenov, 40, the new agriculture minister, has made a fortune selling beef to McDonald's. Victor Khristenko, 41, one of a troika of deputy prime ministers, is a former businessman from

Cheliabinsk, in the Urals. The new government's supporters hope it will be more effective than the often squabbling and slow-moving team led by Victor Chernomyrdin, the outgoing prime minister sacked by Mr Yeltsin in March.

"The Chernomyrdin government sought compromise," Mr Chubais said in a "But now, the president has chosen conflict. That means we have the chance to form a government able to take the stens vital for the economy and the country, even if country," he declared. sition and Berezovsky [a recently appointed government official.

Mr Granville agreed, pointing out that the new governtion of the past few years.

Boris Yeltsin hinted that Yevgeny Primakov (right) would remain foreign minister until the president's term runs out in 2000 Reute said, referring to the bruis- new premier has the ing bankers' war which

helped discredit the old gov-

Over the past few days, Mr Kiriyenko and his cabinet have given some credence to these hopeful predictions. In

His ministers took up the

Not everyone is convinced "They've brought in fresh the Kiriyenko team will act Mr Kiriyenko, expected to talent, not burdened by bat- on its tough rhetoric. Some put the finishing touches to tles with the oligarchs," he Russian analysts doubt the

long-range vision to reform Russia's crony capitalism or cope with its economic dependence on oil exports. the price of which is falling. Others wonder how long the new team will avoid being entangled in the corporate web which ultimately immo-

bilised the old cabinet. In the short term. Mr Kiriyenko's biggest challenge will be to keep the attention of Russia's sometimes erratic president. When he always an ally of reform.

But as he ages, he seems increasingly inclined to alternate bursts of frantic political activity and prolonged professional hibernation. That would be fatal for Mr Kiriyenko, who will need his backing to cut through Russia's huge bureaucracy and duel with its powerful regional chieftains.

The presidential race in 2000 draws closer. If Mr Kiriyenko cannot deliver a prospering economy to the next president, the Kremlin's new master could choose to aban don the market course

NEWS DIGEST

TURKISH ATTACK

Rights activist shot after claim of Kurdish link

A leading human rights activist was critically injured after being shot in his office in central Ankara by two unidentified

Akin Birdal, president of Turkey's Human Rights Association suffered six builet wounds in the leg, chest and shoulder in the midday attack and underwent surgery for the removal of some of the bullets, according to Tavisk Ali Kucukbas, chief physician

at Sevgi Hospital. The assailants, described as men in their early 20s. fied the scene. Scores of supporters and journalists walled for word outside the haspital, where security was tightened. Some in the crowd jeered Murat Bosesgioglu, the interior minister, and other members of the government as they arrived at the hospital

Husnu Ondul, general secretary of the association, said Mr Birdal had received death threats and that authorities had ignored the rights leader's request for increased security. According to Turkish press reports, a recently captured Kurdish rebel leader accused Mr Birdal of working closely with fighters of the outlawed Kurdistan Workers party, a claim the rights leader denied. Kelly Couturier, Ankara

UKRAINE ECONOMY

President warns on currency

Leonid Kuchma, Ukraine's president, said yesterday the government and central bank must change policies on the hryvnia so that the exchange rate kept pace with inflation.

"Corrections are necessary in monetary policy, since the orientation towards raising the rate, which has been in place for the past two years, hurts national producers, above all exporters," Mr Kuchma told parliament.

Until this year the hryvnia rate has depreciated more slowly than the inflation rate. The currency has been kept in a band of 1,80-2.25 hayantas to the dollar in 1998, against a band of 1.70-1.90 per dollar for most of last year. Exporters have put pressure on the government to devalue

the higyria to make their goods more attractive abroad. Mr Kuchma said the government planned to slow inflation to 7-8 per cent in 1999 from a forecast 10-12 per cent this year. Inflation would drop further to 5-6 per cent at the turn of the century and beyond, he added. Reuters, Kiev

FRENCH BOMBING

Corsicans admit attack

Considen separatists claimed responsibility yesterday for the bombing of a public building on France's mainland, saying it ended an unannounced three-month truce in their "military fight" against French rule.

The blast, on Saturday, tore a large hole in the facade of the building that houses the regional council for the Provence-Alpes-Côte d'Azur region in the Mediterranean port of

At the same time, three masked bombers were cought red-handed in Alaccio, Corsica's capital, before their explosives could blast a bank, French police said.

The Corsican National Liberation Front-Historical Wing (FLNC) said in a statement it had called an "observation period" after the assassination three months ago of the prefect Claude Engage, the French government's top representative on

"This period was used by the French state . . . and an arrogant and contemptuous press to try to discredit the whole [Corsican] people . . . We are resuming our fight today," the

Police have arrested dozens of Corsican nationalists since suspect. Reuters, Ajaccio

DANISH REFERENDUM

Tabloid urges No vote

Danes who support the European Union's Amsterdam treety on closer integration confronted a new opponent yesterday when: the country's biggest circulation newspaper launched a campaign against ratifying the document in the referendum on

"The limit has been reached," declared the tabloid Ekstra-Bladet. "The erosion of Denmark as a nation state must stop." In 1992 the paper urged readers to vote in favour of the EU's Maastricht treaty, which was first defeated, but was approved by a second referendum in 1993. Ekstra Bladet takes pride in supporting the underdog against

the establishment. In the present case, it is the only national newspaper which is campaigning against the Amsterdam treaty. Other newspapers took Ekstra Bladet's conversion sufficiently seriously to carry articles analysing its possible impact on opinion in the referendum. But the conclusion was that Electra Bladet alone could not swing the vote one way or the other.

ECONOMIC WATCH

Hillary Barnes, Copenhagen

Czech inflation levels off Czech Republic inflation Czech Inflation, which has

Armsel % change in CPI

depreciation in May last year. levelled off in April, falling 3 percentage points to 13.1 per cent year-on-year from 13.4 per cent. Inflation rose 0.3 per cent month-on-month after edging up 0.1 per cent in March. Analysts believe inflation will fall to below 11 per cent by the end of the year as the stronger crown and austerity measures imposed after the currency crisis reduce import prices and consumption. Inflation has also been increased by big rises in indirect taxes.

risen rapidly since a

rents and utility charges, which will be raised again in July. Last year the central bank created a new net inflation measurement to screen out these factors and set a target of 5.5 - 6.5 per cent for the end of this year.

In March net inflation also fell 3 percentage points to 7.6 per cent and analysts believe the bank's target will be met, particularly as it will be compared against the higher base in the second half of 1997.

"The only danger is if the crown weakens around the elections [due in June]," sald Boris Gomez at ING Barings in Prague, Robert Anderson, Prague

CORRECTION

Antonio Maria Costa

Due to an agency error, a picture caption in yesterday's FT wrongly identified Antonio Maria Costa, secretary-general of the European Bank for Reconstruction and Development, as Jacques de Larosière, the bank's former president

a sign that the new government intended to confront Russia's troubled fiscal siturecent interview with the ation directly. Mr Kiriyenko magazine Novoe Vremya, announced last week the state was unable to pay more than a quarter of its fmancial obligations. "We must tell the people honestly acts, Mr Yeltsin is almost that Russia is quite a poor

baton over the weekend, reiterating government plans to sack more than 200,000 civil servants. When this was first publicly floated in the FT in March, it earned ment, in contrast to Mr its author, Alexei Kudrin, Chernomyrdin's battle- the highly respected deputy sian news magazine, was scarred team, is largely free minister of finance, scathing censure from the Kremlin.

Broader German recovery forecast **Prodi** urged to reshuffle

> ministries By James Blitz in Roma

Romano Prodi, Italy's prime minister, is being forced to consider a hasty restructuring of Rome's government ministries because of a row triggered by the recent mudslide disaster in the

region. Massimo D'Alema, the leader of the Party of the Democratic Left (PDS). which is the the main party in the government coalition is demanding that Mr Prodi should dissolve the powerful

ministry of public works. The ministry is responsi ble for a wide range of environmental policies, including building programmes and emergency relief in times of disaster. But its recent rescue operation in the Campania region, where more than 135 people died, has been criticised for ineffi-

Mr D'Alema is demanding that the powers of this ministry, which is headed by one of Mr Prodi's closest aides, Paolo Costa, should be divided up between Italy's environment and transport ministries to avoid any over-

lap in operations. Mr Prodi, who has long feared that a serious govern ment reshuffle could upset the balance of forces in his coalition, is resisting the move. He has deferred a decision on the issue until a cabinet meeting in ten days.

Mr D'Alema's demand is a calculated attempt to reassert his authority within the ruling coalition, amid fears that he has been outmanoeuvred in recent months by the more "technocratic" Mr Any diminution in the

powers of the public works ministry would be a blow to Mr Costa. The powers of the public works minister - with his L12,000bn (\$6.9bn) annual budget - would go to departments led by politicians from the green party and the PDS over whom Mr Prodi has less sway.

Moreover, Mr Costa, a member of the former Christian Democratic Popular Party (PPI), could not be deprived of his power base without upsetting the delicate balance of forces in the ruling coalition.

The betting in Rome yesterday was that this latest tow would end in the inevitable compromise in which all ministers would keep their jobs. But the perception of who wins this battle – Mr D'Alema or Mr Prodi – could have policy implica-

Holbrooke sees little progress on Kosovo campaign for Kosovo inde- evic is using the conflict not

pressure to denounce the

enter talks with Belgrade

"We are trying to get a

process going. All other

much progress," Mr Hol-

brooke said after meeting Mr

Rugova in the provincial

capital, Pristina. He then flew to Belgrade for his third

round of talks with Mr Mil-

mission unless progress was

US officials warned Mr

osevic since Saturday.

without mediation.

pendence, has resisted US only to recover his former

ratist Kosovo Liberation also to remove his main

Failure could result in a ovo between the KLA and

full-scale war in Kosovo. Serbian forces has clatmed

Richard Holbrooke, the US envoy shuttling between ethnic Albanian separatist leaders in southern Serbia and Army (KLA) and refuses to political opponent, Milo Djuthe government in Belgrade, admitted yesterday he had made little progress in getting the two sides to start direct talks on stopping the details are being discussed and, I might add, without conflict in Kosovo province. Slobodan Milosevic, the

Yugoslav president, has rejected western demands for third-party mediation. He has also told the US and its allies to remove sanctions imposed over the past two weeks that block new investments in the republic of Serbia and freeze government funds abroad.

Ibrahim Rugova, leader of the ethnic Albanian party that is waging a non-violent

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the improvement in economic fortunes needed to

that in the west.

In former Communist east- euro single currency will

But Chancellor Helmut Kohl faces the prospect of

than last and growth will investment and employ- last year's rapid export problems. The total this year ment," he said.

remain significantly below Investment in plant and Government ministers machinery is expected to ted to broaden this year and seized on the institutes' rise by 6.9 per cent this year in 1999, with a marked spring report as evidence of and 7.5 per cent in 1999, compared with 3.9 per cent in boost the centre-right coali- ally stagnant last year, prition's poor opinion poll rat- vate consumption is forecast 2.8 per cent growth rate fore-Theo Waigel, finance min- and 2.1 per cent next year, day revised down to 2.6 per only a modest reduction in ister, said a turning point with consumer confidence cent. For next year, the instiunemployment as he fights had been reached in combat- helped by increased real dis- tutes expect 2.7 per cent for another term in office in ing high unemployment. posable incomes and a growth.

"The punctual start of the pickup in employment. The institutes, based in

position as the main power-

broker in the Balkans but

kanovic, the pro-western

president of the small repub-

Allies of Mr Milosevic yes-

terday announced they

would initiate a vote of no-

confidence in the federal

Yugoslav government led by

Radoje Kontic, the prime

minister. He was long

osevic but is believed to

have opposed a state of

emergency that would have

The low-level war in Kos-

inauguration in January.

regarded as loyal to Mr Mil-

lic of Montenegro.

growth to slow over the next is expected to remain 18 months. South-east Asia's economic turmoil could cut German exports by up to two percentage points. The institutes have also

1997. After remaining virtu- trimmed = their overall growth forecast for 1998. The to rise 1.7 per cent in 1998 cast last October was yester-In addition, Germany will

ern Germany, unemploy- lead to a lasting improve- Berlin, Hamburg, Munich, by high unemployment, ment will be higher this year ment in the climate for Kiel, Halle and Essen, expect caused largely by structural

chairman of the opposition Social Democratic party. said the high level of unemployment remained the defining question of German politics

roughly constant at 4.38m.

before falling to 4.2m in 1999.

East German unemploy-

ment will also fall slightly

next year. Oskar Lafontaine

The institutes are optimistic that the euro will not depreciate after its launch continue to remain blighted next year and suggest a modest appreciation against the dollar is possible.



threatens to move from the policeman was wounded in mainly Albanian-populated countryside into towns with

Holbrooke might end his stopped Mr Djukanovic's a greater ethnic mix. Residents of Pristina heard heavy gunfire for over an early yesterday.

Officials said that one

an attack by "terrorists" and that police killed a 58-yearold man in response. Police said they then raided a house and seized a cache of weapons, military fatigues

Diplomats believe Mr Milos- over 150 lives this year and Move to speed oil cash to Baku

and Carlotta Gall in Moscow

developing the biggest offshore project in the Caspian Sea region are seeking ways to speed up the remittance of expectations of emerging oil revenues to Azerbaijan, amid concerns that a cash shortage could undermine the country's stability.

The Azerbaijan International Operating Company (AIOC) - the consortium behind the \$8bn development of the offshore Azeri, Chirag and deepwater section of the Guneshli fields has been producing limited amounts of oil since last autumn, but very little revenue is flowing to President tional oil developments in Haydar Aliyev's govern-

"We have to find a way to provide money to Azerbaijan," said one western oil

fast and loose with these people. It's their lives we're Foreign oil companies talking about." The execugrowing unease in the oil industry about managing the producers in the former

Soviet Union and elsewhere. Azerbaijan and its 7m people are surviving largely on the hope of future oil wealth. The country is grappling with enormous social problems after a six-year war over Nagorny-Karabakh, the Armenian-populated enclave, and the burden of some 850,000 refugees. The AIOC project is seen

as the bellwether for interna-

the Caspian, "Early oil" from

the first phase of the project

started to flow late last year.

But it could be some years

executive. "We can't play saw any sizeable revenues from the project. That is only way to boost revenues because the production-shartive's comments confirm AIOC and Baku in 1994 additional oil via the westallowed the companies to ern pipeline, which should recover their costs first. About \$1bn has been spent

the Black Sea Russian oil terminal at Novorossiysk.

spend an additional \$275m to employed on the next phase build a new western export of development, which the pipeline to neighbouring consortium is expected to Georgia, after the existing approve later this year, line was found to be unusable. The AIOC and the gov- say whether Socar, which ernment have failed to agree held 10 per cent stake in the on how the extra funds for consortium, was prepared to the pipeline should be recov- accept changes in the stanbefore the Baku government ered by the consortium.

Some oilmen argued the is to raise the capacity of ing agreement signed by the Chirag One and export the be completed next year. Officials at Azerbaijan's

on developing the Chirag state oil company, Socar, One platform. It will eventu- were guarded about accelerally produce around 115,000 ating output from the AIOC. barrels a day, although pres- "There is talk of this, but as ent production is only about yet no decisions have been 40,000 b/d. This is exported taken," said Khozhbakht via a northern pipeline to Yusefzade, vice-president in charge of exploration. An alternative might be to

The consortium needed to simplify the technology Mr Yusefzade declined to

dard of technology.

C The Financial Times Limited 1998, Editor, Richard Lambert, sto The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL.

'False figure' claim over Spanish deficit

shot after

José Borrell, the Spanish Socialists' newly elected candidate for prime minister, yesterday accused the centre-right government of falsitying its budget deficit in a blistering onslaught in par-

In a combative and controversial debut as opposition leader. Mr Borrell launched into a sarcastic attack on government "self-satisfaction" which drew noisy barracking from the ruling Popular party (PP).

The clash came during the annual state of the nation debate, marking the first crossing of swords between Mr Borrell and José Maria Azuar, the prime minister. Mr Borrell's radical tone promised a fiery contest in the run-up to general elec-

2000. He accused the government of undermining the social security system and camouflaging a shortfall which would have excluded Spain from qualifying for the European single currency. He claimed that with

proper accounting the bud-get deficit should have been 4.3 per cent of GDP last year. against the official 2.6 per cent. He also attacked the government's record on health and education, and said it had "no project" in foreign policy.

Mr Borrell's outburst came after a weekend opinion poli in the pro-Socialist daily El Pais indicating that the opposition party had recaptured a 1.5 point lead over

tions, not due until early Aznar recalled Spain's strong recent economic per formance and pledged further reforms to put the country on "a new path of prosperity". Mr Aznar promised to stimulate more job creation by removing obstacles to new hirings, encour-

> ing and more training. He said Spain was placed to reduce unemployment, currently 19.6 per cent, to the level of European Union partners, "We now have the chance of cutting off the main problem we have been dragging with us for the past 20 years."
> Mr Aznar vigorously

defended his government's recently announced income tax reform, due to take effect from next year and a main He was replying to a sober plank of its strategy in the next elections. He said high



tionally greater part of the burden, while 9m Spaniards earning less than Pta2m

Linate and Malpensa air-

the city's waste management

tax bills cut by 30 per cent. The drop in tax revenues would not affect Spain's ability to meet the deficit targets

Mr Borrell said the govern-

ment had no sense of direc-

will steal traffic from its

sale. He first wants to see

the new hub established.

since the price will hinge on

the success or failure of the

with problems such as the

opposition of some local

mayors in the greater Milan

area to the construction of an express rail link from the

Milan is also wrestling

controversial project.

Romania to press on with tough budget

The Romanian government with a tough budget designed to cut government borrowing and reduce inflation, despite political pressure for spending increases. Daniel Daianu, finance minister, promised yesterday that ministers would fight hard to get their proposals through parliament when debate starts today on the

much-delayed 1998 budget. "I think we have enough political support now to execute the budget and keep the economy under control," Mr Daianu told the Financial Firmes yesterday during the annual meeting in Kiev of the European Bank for Reconstruction and Develop-

The budget has been postponed by a protracted political crisis in the multi-party coalition which has held a fragile grip on power since the 1996 general election.

The coalition, led by the Democratic Convention, has tried to pursue macro-economic stabilisation and market-oriented reform more coherently than the post-Communist governments ing the total to \$3.8bn. But which ruled Romania between 1990 and 1996.

After an impressive start. bickering among the coalition partners delayed for Romania said the counreforms and flared into a try had great potential for political crisis which ended

new airport. This has led Mr Albertini to propose a new system of local government for the Milan area. "The idea is to have a governor to chair a wider council in which all the local mayors of smaller boroughs would be repre-

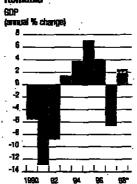
"The governor would be proportionate to their electorates. This would avoid the form Malpensa into Italy's mayor of a small community new northern hub and it has having a veto and blocking a

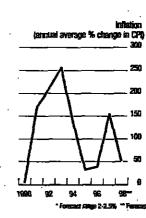
replacement by Radu Vasile. Last year, the squeeze on government spending contributed to a 6.6 per cent and increases in artificially low, government-controlled prices for energy helped rises the inflation rate threefold to 151 per cent by December.

Mr Daianu is forecasting a drop in annual inflation to 45 per cent by the end of this year, falling to 20-25 per cent by the end of 1999. The economy is expected to stop shrinking this year and expand by 2-25 per cent next vear, However, Mr Dajanu said the achievement of these targets depended partly on implementing an ambitious sell-off programme designed to raise over \$2bn, including sale of a 30 per cent stake in Romtelecom, the telecoms utility, and controlling stakes in two banks - Banc Post and the Romanian Development

Foreign investors were initially impressed by the coalition government and last year injected \$1.6bn in foreign direct investment, takmost came in the first few months and current levels are low. Christoph Rühl, EBRD economist responsible investors "but everything with the resignation of Vic- depends on them getting their political act together".

tor Ciorbea as prime minis-Romania





Italy's second city is aiming to build on its assets

Milan is hoping to raise up to \$3bn for development projects with a massive sale of municipal enterprises. Paul Betts talks to the city's mayor about his ambitious privatisation plans

Professor Giacomo Vaciago, one of the Italian prime minister's economic consultants and until a few days ago mayor of the northern city of Piacenza, recently touched off a storm by suggesting that the Rome city government privatise the Colos-

"I was joking," he said. "But some people took me seriously. I was visited by a group of Japanese journalists who asked me the price of the monument. I told them it was far too high."

In contrast, Milan, Italy's northern business capital, has already started privatising La Scala, the temple of opera and its most famous landmark.

"La Scala has been turned into a foundation to attract private capital," said Gab- annual tax receipts and riele Albertini, the mayor of Milan, who is about to Italian national income. launch the most ambitious

Giacomo any Italian city, designed to taxes we pay, and there is of the Ital-raise between 14.500hn and little we can do about the L5,500bn (\$2.6bn and

\$3.15bn). Mr Albertini is flying to London today for talks with bankers. The next day in Birmingham, he will attend a meeting with mayors of some of the world's most important "second cities" such as Chicago, Frankfurt, Barcelona, Lyons and Yokohama, held on the fringes of

Thursday's G8 summit. All these cities, he says, are attempting to co-ordinate policies to tackle the problems of development of large urban centres and increase their clout in their difficult relations with national gov-

payer. It contributes 11 per cent of the country's total

"We only get back from

level of national taxes and labour costs to make our city more appealing. But we own substantial assets and we can act on these to

way, bus and tram operator, develop better services and transport engineering com-For sale are the city's electricity and gas company; its stake in the airports;

infrastructures for our city," Mr Albertini said, explaining the reasons for his privatisa-

tion programme. Milan is Italy's biggest tax-The town hall directly selected for privatisation accounts for 10 per cent of employ another 20,000 milk was an essential part of

the dairy; 84 pharmacists' shops; the fruit, fish and meat markets . . . "You may well ask why

Milan owns a dairy and a string of chemists' shops. The reason is that long ago employs 20,000 people. the city had to have outlets national terminal at Mal representatives would be Municipal companies to supply quinine to citizens suffering from malaria, and guaranteeing their health," They include the city's he explained. However, it come under fire from Rome, project of much wider imporprivatisation programme of Rome about 2 per cent of the electricity and gas company was now a nonsense for the which fears the new airport

AEM; its 85 per cent stake in city to sell milk and distrib-SEA, the operator of Milan's ute drugs. Fiumicino airport. The dairy and the 84 chemany timetable for the SEA

ports; the Milan dairy; 84 ists' shops are expected to be pharmacists' shops; the comsold early next year. The pany that owns the city's immediate task is to float on fruit, fish and meat markets; the stock market in July a 49 per cent stake in the AEM and street cleaning comelectricity and gas company, pany; the underground rail- which Mr Albertini says will raise about L1,250bn. The remaining 51 per cent will be sold in three years'

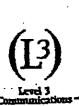
Not content with simply privatising AEM, Mr Albertini wants to transform it into one of Italy's largest energy utilities, to compete against the state Enel electricity group and the Snam gas monopoly.

The other large asset controlled by the town hall is the airport company SEA, which is in the midst of a national controversy over the mayor of Milan, since he the opening in October of is elected by 1.3m people, its new 1.2,000bn inter and the voice of the other

The terminal will trans-

Corning breaks the bandwidth barrier with LEAF," the next generation of optical fiber. Level 3 Communications deploys it in the world's first continually upgradeable Internet Protocol network.

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UAE chooses Rival regulators in EU and F-16s for big US air their differences fighter order

By Stephen Fidie In Washington

Lockheed Martin said yesterday the United Arab Texas. Lockheed Martin has Emirates had ordered 80 advanced US-made F-16 intention to lay off up to fighter jets in a deal worth an estimated \$7bn. Lockheed said it would begin deliveries in 2002 and that the package included new cockpit displays, an internal sensor and agile beam radar.

The announcement of the order, expected to be formally signed later in the year, will finally put paid to the ambitions of two European aircraft makers for the contract: Dassault, which makes the Rafale, and the multinational Eurofighter. The UAE has been seeking up to 100 aircraft to replace its Deet of ageing Mirage

The UAE crown prince. Sheikh Khalifa bin Zayed al Nahayan, informed President Bill Clinton and the US vice-president, Al Gore that the emirate would make the purchase during talks at the White House. . .

The UAE has not previ-ously ordered F-16s, known as Flying Falcons, and has been seeking versions with extra fuel tanks for longer

The chief of staff of the UAE armed forces, Sheikh Mohammad bin Zaid al-Khalifa said the UAE's remaining procurement plans included the possible purchase of British Aerospace Hawk training aircraft, and a pending tender for ocean-going patrol boats in a programme known as Liwa. The UAE could make a decision on the Liwa programme next year. Last December, the UAE ordered 30 Mirage 2000-9s from Dassault Aviation of

France in a deal said to be worth \$2,6bn. The announcement comes ahead of a trip to Texas on Friday by Mr Gore, where he will tour the Lockheed Martin plant in Fort Worth simulators and airfield ser where the F-16 is assembled. vices.

Mr Gore would make an

announcement that would bring thousands of jobs to

recently announced its

2,000 of its 11,000 workers

The UAE's purchase is a

boost for Lockheed Martin

because the US Air Force

has largely completed its

Lockheed to sustain its pro-

duction line towards 2005.

against Boeing to manufac-

ture the Joint Strike Fighter.

F-16 would also benefit

Northrop Grumman which

Alexander Nicoll, Defence

Announcement

has put paid

to European

ambitions

The UAE's purchase of the

Officials clash over approach to setting rules for transatlantic airline alliances

In their recent exchange of letters, Charles Hunnicutt lines to conclude alliances. and Karel Van Miert concluded by boping they could work together in harmony. But the correspondence between the US assistant secretary for aviation and the European Union's competition commissioner was otherwise short on sweet-

purchases of the aircraft which will be replaced by There are differences between us, Mr Hunnicutt wrote. "I want to be sure you the Joint Strike Fighter. The UAE order would allow have a clear understanding of their nature." Mr Van Miert replied: "It appears after the last delivery curthat you have not been given rently planned to the US Air full information." Much of Force is made in 2001. Lockwhat Mr Hunnicutt alleged heed Martin is competing was "absolutely false". Yet the two officials are

> wrestling with the same keting link-up and Delta Air problem: the most far-reach-Lines and United last month announced an alliance. industry in 20 years. And Whether domestic or intertheir proposed remedies for protecting air travellers are

number of destinations they can offer, without having to invest in expensive new aircraft and airport facilities. The cause of their By linking with other carriers, the airlines can code exchange is the rush by airshare. This means they can sell seats on their partners' already exist between KLM flights as if they were their

> Delta said its deal with United did not require US government approval. The government has other ideas. Mr Hunnicutt said the departments of transportatinise the domestic alliances. "The proposed alliances raise concerns about the continued ability of new entrants to enter underserved and overpriced mar-kets," Mr Hunnicutt said. Primary jurisdiction over

the domestic alliances lies with the justice department. If it finds that they reduce competition, it will file suit in the federal courts. could also require the alliances to spin national, the alliances all off some of their operations have the same object; allow- or limit their co-oper-

ing airlines to increase the ation on certain routes Mr Hunnicutt's depart-

ment has principal responsibility for international alliances. It has already approved the KLM-Northwest and United-Lufthansa alliances and a tie-up between Delta, Swissair, Austrian Airlines and Sabena of Belgium. On routes where the alliance partners are particularly dominant, the US has insisted on "carve-outs". This means the partners have to continue to offer competing services and fares

and pricing. Mr Van Miert, who is scrutinising all the transatlantic alliances, is instead considering restrictions on the number of flights the alliance partners are allowed to offer on routes where they are dominant. This provoked Mr Hunnicutt's letter, which said: "Imposing reductions and freezes on network carriers' capacity will exert upward pressure on fares." It was this assertion which

Environmentalists accuse Paris

and Bonn over lending standards

on these routes, instead of

co-operating on schedules

Van Miert: Hunnicutt 'failed to understand' Brussels' proposals

understanding Brussels' proposals. Alliances would only have to give up flights if other airlines were ready to offer competing services, he said. They would also only have the opportunity to take over the alliance partners' flights for one season. At the end of that season, any airline, including the alliance partners, could offer as

many seats as they liked. Mr Van Miert said he was unimpressed by the idea of carve-outs. "It is hardly conceivable that alliance partners would vigorously compete on such markets, while



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Bally Kange Talk

Humaicutt: Van Miert's ide

prompted Mr Van Miert's de facto all their activities on jibe about Mr Hunnicutt not the rest of their vast netremedy would in itself seem extremely problematic. This considered a serious remedy for a competition authority. But in spite of the harsh language. Brussels and

Washington are arguing about means, not ends. Both propose regulation of routes dominate. Mr Van Miert's approach might appear more complex, but no more so Washington is considering for ensuring that low cost US carriers can compete

EU and ACP move closer

• British Aerospace is to supply 18 Hawk trainer air-The European Union and 71 craft to Nato's new flying countries with which it has school in Canada under a a trade and aid treaty have £350m (\$570m) contract, adds narrowed their differences

Bombardier of Canada, the The issues have been prime contractor for the Nato programme, has an option on a further eight Hawk jets which would increase the value of the order to £450m, BAe said. to be contentious.

The contract includes supply of spares and maintenance. Ministers from the EU and Nato air force pilots will the African, Caribbean and provide training at the school, with a team from Bombardier, BAe, Raytheon, CAE Aviation and Frontec responsible for the aircraft, nership" in trade.

Europe had suggested that

suggested by the EU for consideration in negotiating a pact to succeed the current agreement, which expires in 2000. The talks, which begin in September, are expected

over a range of political

Pacific (ACP) group have agreed to work to overcome their differences and to preserve their "historical part-The ACP countries had earlier argued that the politi-

cal issues which the EU wants in a successor pact to the Lomé Convention suggested "foreign dictation" of their domestic affairs.

Transatlantic partnerships

of the Netherlands and

Northwest Airlines of the

US, and between Lufthansa

of Germany and United Air-

lines of the US. Others, such

as that proposed between

British Airways and Ameri-

can Airlines, are awaiting

This year, the interna-

tional tie-ups have been fol-

lowed by a wave of new

domestic US alliances,

involving all six of the coun-

try's biggest carriers. North-

west has taken a 14 per cent

stake in Continental Air-

lines. American and US Air-

ways have announced a mar-

regulatory approval.

ACP states adopt political regimes which "will bind themselves contractually to the observance of certain standards of social and political conduct," according to ACP officials. EU and ACP ministers

agreed at a weekend conference that Brussels' proposals were "guidelines" on which they could be "flexible". The meeting also resulted in some agreement among the ACP states about how to approach the negotiations in

ptember, said Jean Ping,

Gabon's tourism and plan-

for Economic Co-operation German and French and Development next year. resistance has blunted a US officials in the Comdrive by more than 140 envimerce, Treasury and State ronmental and civic groups departments yesterday were debating how to raise the to press export credit agencies to set environmental issue during the summit. At standards for their lending least one official wanted it and guarantees. raised at the highest lev-

The non-governmental groups had been pushing for Bruce Rich of the Environa strong statement of support in the Group of Eight the organisers of the effort, communiqué at this weeksaid the resistance showed end's summit in Birming-"hypocrisy" of the French and Germans, who ham, England. However, objections by German and present themselves as French representatives "green" at international resulted in a weak endorseenvironmental gatherings. ment in the draft already negotiated. It simply calls on representatives of industriacredit agencies after the World Bank and the US lised countries to do "further

report to the Organisation to provide financing for the controversial Three Gorges Dam project in China on grounds of environmental damage and resettlement difficulties. Other agencies, however, backed the project.

The lack of environmental standards and transparency of export credit lending has resulted in "a double standard whereby these agencies mental Defence Fund, one of are supporting projects and investments that would be unacceptable to publicly financed multilateral development banks and bilateral aid agencies," Mr Rich said. Besides Three Gorges, export credit agencies have provid-Environmental groups ing financing for environbegan to focus on export mentally destructive mines which threaten protected

areas; big coal-fired power

forests," be added.

In 1996, export credit agencies supported foreign sales totalling \$432.2bn, more than 10 per cent of global exports, according to the International Union of Credit and Investment Insurers. Most of it was for short and mediumterm transactions. However, more than \$70bn went for long-term loans and guarantees for investments and projects in developing coun-

The International Monetary Fund estimates that 20 per cent of developing countries' long-term debt is owed to export credit agencies. more than is owed to the export credit agency refused plants and investments in World Bank and IMF.

INTERNATIONAL

Brundtland champions fight against malaria

The Group of Eight industrialised countries summit in Birmingham this World Health Organisation (WHO) initiative to "roll

who will be formally elected as director-general today by the WHO's 191 members at led anti-malaria initiative the annual assembly in which aimed not only at Geneva, said the fight tackling the disease directly

ority for the WHO under her leadership, tobacco. The former Norwegian premier and physician takes over from Hiroshi Nakajima of Japan in July.

Tessa Jowell, UK health minister, told the conference Gro Harlem Brundtland. yesterday that the G8 leaders were expected to give "broad support" to a WHO-

basic health systems to comalongside bat this and other diseases.

Dr Brundtland said this week she wanted to focus on malaria because "it's one of cases a year - and it is not being tackled today". In con-trast with HIV/Aids, there was no well-resourced international commitment to rolling back the disease.

For African countries in

against malaria will be a pri- but to build up countries' well as the health impact of the WHO would press devel- this week her commitment malaria was devastating. reducing productivity, costing many working days lost through sickness and deterring foreign investment "because people don't feel safe about coming down with malaria".

Dr Brundtland also planned to step up the WHO's fight against tobacco. especially in Asia where per capita cigarette consumption

oping countries to introduce to moving health up the tougher laws similar to international political those in the west to prevent agenda, by emphasising the those in the west to prevent being encouraged to smoke. nomic development.

work" on the issue and

strong support yesterday by Donna Shajala, US health secretary, who said the US to help stop the global pandemic of tobacco-related disease and death". Dr Brundtland repeated

children and young people link between health and eco-

She is also expected to make sweeping management reforms. Under Dr Nakajima, the WHO has been criticised would "work with the WHO for lack of focus, poor communications, mismanagement and cronevism that has lowered staff morale and sapped the WHO's authority.

Leaders fail to co-ordinate trade efforts

Economic weakness and the group's diversity are seen as reasons for slow progress towards combined strategies

By Mark Huband in Cairo

Members of G15 group of for north-south dialogue. developing countries are struggling at their summit in Cairo to find a common voice with which to fight for their interests.

While leaders at the group's eighth summit called on each other this week to co-ordinate efforts to

Officially, the aims of the total 16 - are to increase trade among themselves from the current 3 per cent of their total \$800bn global share, and to function credibly as the global voice of ical stability," he said. leading developing econo-

While the first of these aims is far from becoming a the financial crisis in east strategy, the second has and south-east Asia depend been widely vaunted. But not only on how the crisis is the three-day Cairo summit managed in the countries failed to bring tangible concerned, but also on the moves in this direction, policy response of the relelargely by design.

weakness of the G15 states tance should not be accombeside the economies of the G8, some regard the group's tional conditionality." diversity as the reason behind the slow progress towards combined strategies, when countries as diverse as Senegal and Malaysia are seeking common ground

"In a forum such as this you don't talk about tangible things," said Amr Moussa. Egypt's foreign minister. "You talk about co-operation and more understanding and awareness.'

Instead of drawing up a common strategy, each member used the forum to project its own case. The strongest messages were aimed at G8 countries and the International Monetary Fund, which were absent

from the meeting, rather than formalising a strategy

Indonesia's plight was placed at the top of the summit agenda by President Suharto, who will spend almost a week in Egypt despite unrest at home.

in a rare speech, he told the summit that Indonesia's crisis "has persisted with no increase their share of world indication that it would soon trade, little was agreed that abate. It has also taken a would channel those efforts heavy toll on the social and political situation in the region, as it has brought G15's members - in fact they about massive unemployment which could trigger social problems, including the further spread of poverty, a rise in the incidence of crime and threats to polit-

A draft communique, to be finalised today, states that "the global implications of policy response of the relevant international financial Coupled with the relative institutions. Financial assispanied by unnecessary addi-

> The need rather than the method of internal G15 and north-south co-operation emerged from a three-hour closed-door debate on the Asian crisis, which "has reminded us of the deep interdependence of the world economy. Marginalisation is no longer an option," said Hosni Mubarak, the Egyptian president.

He called for the G15 countries to share information on financial policies, capital inflows and exchange and interest rate policies. But it appeared the final communiqué would not include any commitment along these

Kiss that tells so much about Morocco's new prime minister

Roula Khalaf meets a lifelong fighter for democracy and justice offered a share of power and the chance to fulfil his dreams

kissed King Hassan's shoulder rather than his hand in and determination have gen- racy and social justice. He the first televised encounter between the two men after optimism in a country napping, and trials in which his nomination. Moroccans plagued by acute social probfound the moment full of lems and political apathy.

It told them that the 73year-old leader of a party from the old monarchical that had been in opposition since Morocco's independence had entered into a shaken up. partnership with the palace in which Mr Youssoufi would respect the monarchy tasks that face his govern- says. "But now I have but work to his own

coalition government in the Western Sahara - the difference." March led by his Union disputed territory which emerged as the largest in Front is seeking indepenlast November's legislative elections, but with only 57 seats in the 325-member dum. lower house, and it had denounced irregularities in

Aides of the king, including Driss Basri, the powerful

hen Abderrahman Moroccans are realising that The fact that he is personally seen as being divorced regime has raised hopes that

knows how daunting are the head, not in my spirit," he ment and the dangers of fail- the chance to oppose Mr Youssoull formed a time when the question of Morocco claims as sovereign be dealt with in a referen-

But it is Morocco's social problems that will consume debt service and public sala-

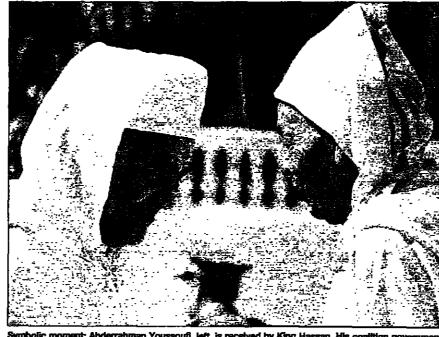
most of his attention.

Youssoufi, Morocco's the alternance can be far and human rights activist, new prime minister, more than cosmetic. Mr Mr Youssoufi spent most of Youssoufi's reputed sincerity his life struggling for democerated a long-lost sense of survived imprisonment, kidthe death penalty. For more than 15 years he was exiled in France His lifelong struggle goes

on: "There's an office boy the system might begin to be and a Mercedes downstairs, but I am not conscious of The new prime minister having changed, not in my ure. He has taken over at a under-development with the capacity to make a

His government, however, has little financial leeway to laires. His party had and where the Polisario meet rising expectations and fulfil election promises. The dence - is again preparing to budget deficit is forecast to reach 4 per cent this year, and about three-quarters of the budget is taken up by

"We want to institute fun- Mr Youssoufi said he damental reforms because it would look for money everyinterior minister, kept their is unforgivable that at the where, but that he would posts in the new govern- end of the 20th century and find it mostly through ment. With the king retain- after 40 years of indepen- savings in the way the couning many powers under dence, we should continue to try is managed. "We propose Morocco's new constitution, have more than a 50 per cent to run the country more it was easy to dismiss both rate of illiteracy, that our rationally, institute morality the elections and Mr Yous- education system should be in public life and create consoufi's nomination - the in crisis, that rural areas fidence and stability by prochange of direction known should be in a state of viding an institutional and as alternance - as a gim- unimaginable neglect, some psychological system in for Mr Youssoufi is that he ance aims to thwart the rise without water or electric. which investors can have will come up against the of a mass Islamist move-



denounced as big obstacles to investment.

Entrepreneurs and business leaders have greeted his the government will be mitigovernment with enthusiasm. Already the justice king - who will now play his minister is cleaning up the system, taking measures against 50 magistrates, a member to work with the move which would have prime minister. been unheard of a few years

But no one in Morocco is under the illusion that Mr perils of allowing Morocco's inefficient, bloated and cor- rare country in the Arab rupt administration without world to have a developed fighting, and perhaps losing, secular opposition, Morocmany battles. The challenge co's experience with alternconfidence." This means entrenched powers of Mr ment.

is the first since independence not dominated by the monarchy reforming the administra. Basri - effectively prime tion and the justice system, minister for the past 20 which have long been years - and powerful business interests. Mr Youssoufi insists that

the potential for gridlock in gated by the fact that the favourite role of arbiter -

If he is confident of the king's backing, it is because, like the king, he knows the

The most moderate of Morocco's Islamists are now in parliament, but the much larger and more radical movement. Al Adl wal Ihsan. operates in the shadows and its leader, Sheikh Abdelsa-lam Yassine, is under house arrest. Mr Youssoufi, however, has promised to close has urged every government all outstanding human rights files and this is expected to include the freeing Sheikh Yassine.

If Mr Youssoufi should be seen to fail, the Islamists would be able to capitalise Youssoufi can reform an social problems to persist. A on the discontent. With the country entering a period a change and King Hassan due to be succeeded by his son, the Islamists are watching for every sign of weakness from the monarchy and the

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Dexia, the European banking group created by the merger of Credit local de France and Crédit Communal de Belgique, reported total assets of 185 billion euros

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FRANCE

Canadians' wages fall in 15 years

By Edward Alden in Torogto

Canadians are making less money than they did 15 years ago and average real between 1990 and 1995, according to a federal study published vesterday.

ducted every five years, most Canadians' wallets. showed that economic growth over the last two incomes of ordinary Canadians. About 21m earners (US\$17,870) before taxes in 1995, compared to C\$26,784 in 1980. in inflation-adjusted 1995 dollars.

While declining income in the early 1990s was expected Canada, the longer-term stagnation of wages continues to puzzle economists.

year period lagged behind its main competitors, while productivity fell well behind that in the US. Paul Martin, recent interview that Canada had closed the gap with the US in the last several The comprehensive survey years. But a strengthening of Canadian households, con- economy has yet to fatten

Earnings have plunged over the last three decades decades has not lifted the and only a substantial increase in government income support prevented a brought home an average larger drop in income. In income of C\$25,196 1995, wages were just 75 per larger drop in income. In cent of total individual incomes, down from 78 per cent in 1990 and 86 per cent in 1970. Government transfers doubled in this period. The losses fell entirely on

men, whose incomes dropped 7.6 per cent between 1980 and 1995. Women's income, in contrast, grew 15 The main reason appears per cent over the same to be that Canada's eco- period - but men still earned

Paul Martin: Canada is closing gap with US an average of C\$31,117 in industrialised country, but

for women. Charles Beach, a Queens University economist, said the figures for men reflected the disappearance of well paid primary resource and blue-collar manufacturing Young people between 15 jobs under the pressures of technological change and their incomes fall almost 20 growing international competition from lower wage

ountries. real wage for young people Women, in contrast, had dropped from C\$13,191 to been entering the workforce faster than in any other

Canada since 1990 made one 1995 compared with C\$19,208 generally in lower-paid serthird less than non-immigrants. But the average earnvice jobs. That had helped keep the average wage figings of pre-1975 immigrants are 30 per cent higher than ures down, said Mr Beach. The study provides a non-immigrant Canadians, detailed snapshot of who indicating that while lanearns what in the country. guage remains a harrier for newcomers to Canada, they and 24, for instance, saw will prosper in the long run.

The highest-paying occupations in 1995 were judges, physicians and surgeons and dentists. The lowest-paying jobs were petrol station attendants, farmworkers and

products had not been

proven to cause substantial

of which have already been

settled out of court, Gua-

temala's case alleges the US

tobacco industry conspired

to conceal scientific and

health damage.

C\$8,199.

per cent between 1990 and

1995. Since 1980, the average

Missile system fails fifth trial

The Pentagon's costly missīle defence system yesterday failed a fifth flight test, because of a faulty booster rocket, AP reports from Washington. The Theatre High-Altitude Area Defence (THAAD) system, built by Lockheed Martin, failed to intercept a target for the fifth consecutive time in a flight test at White Sands Missile Range.

The THAAD system is designed to provide US forces in the field with protection from attack by Scud and other short- and medium-range missiles.

THAAD is designed to provide broader defensive coverage than the Patriot missile aystem used in the 1991 Gulf

The failure could have implications for the debate over the development of a national missile defence shield, which Senate Republicans are pressing for. The legislation, which already has 50 sponsors in the chamber, is opposed by the administration and its Senate allies, who are threatening to block the bill through delaying tactics.

The bill has wide Republican support. It would direct the Pentagon to deploy such a system as soon as technology permitted.

The administration's present programme requires identifying an emerging ballistic missile threat first; Using language similar to that being employed in the existing US lawsuits, several then, if necessary, three years would be provided to put the programme into effect.

Critics argued that the leg-islation would commit the US to deploy a technology that has not even been developed yet,

medical information about The Pentagon this month awarded Boeing a \$1.6bn contract to develop a defence against ballistic missiles. Boeing will design, develop test and integrate a variety of components for a limited national missile defence system, but no decision has been made on putting such a **NEWS DIGEST**

BUSINESSMAN'S RECORD DONATION

Pennsylvania business school given \$40m

The Wherton School, the University of Pennsylvania's business school, yesterday said it had received a donation of \$40m from a Utah businessmen, the largest single donation ever made to a business school by an individual. The gift, from Jon Huntsman, the founder and chief execu-

tive of the Huntsman Corporation and a 1959 graduate of the school, highlights the increasing emphasis which business schools are placing on raising money, usually from individuals Mr Humsman's gift is also unusual in that he has not insisted on attaching his own name to the school, it begts the record set lest year by Gordon Marshell, the Californian businessman who donated \$35m to the Gordon S. Marshall

School of Business at the University of Southern California. Competition among the largest international schools to recruit teaching staff with high salaries has forced them to look for extra sources of finance, often from their graduates. Endorsements from successful business executives can also

be a useful marketing tool. Earlier this year the University of South Carolina's Daria Moore School of Business received \$25m from Darla Moore, the chief executive of the Rainwater investment company.

John Authors, New York

2000 PRESIDENTIAL ELECTION

Bush ahead of Gore in poll

George Bush, the Republican governor of Texas, had a nerrow edge over Vice President Al Gore in a USA Today/CNN/ Gallup Poll on the 2000 presidential election. The paper reported that 50 per cent of those surveyed in a weekend telephone poll favoured Mr Bush, son of the former president. compared with 46 per cent for Mr Gore. However, Mr Gore led 62-32 in an Imaginary race against the House Speaker, Newt Gingrich. Republicans and Democrats were also asked who they favoured for the nomination of their respective party. Mr Gore was picked by 51 per cent of Democrats, followed by 12 per cent for Jesse Jackson, the civil rights activist, 8 per cent for former Senator Bill Bradley and 7 per cent for the House minority Leader, Dick Gephardt.

Mr Bush led among Republicans with 30 per cent, followed by Elizabeth Dole with 14 per cent, Jack Kemp and former Vice President Dan Quayle with 8 per cent each, Stave Forces with 7 per cent and Mr Gingrich with 6 per cent. No other Republican got above 4 per cent. AP, Arlington

PEPSI ANTI-TRUST CLAIM

Coca-Cola actions 'legal'

Coca-Cola is rejecting claims by PepsiCo, the US maker of Pepsi-Cola, that it is illegally using its market clout to keep Pepsi out of US restaurants and fast food chains. Last week PepsiCo filed an anti-trust law suit, its first against Coca-Cola, claiming its bigger US rival has been telling independent restaurant suppliers that it will stop letting

Peosi too. However, Coca-Cola sald this week there was nothing illegal about the company's practices. If distributors who supply Coke also want to supply Pepsi, "we believe we have the freedom of choice to take our business elsewhere," Coke said, William I,ewis, New York

them have any Coke if they start supplying restaurants with

Guatemala files lawsuit on tobacco

By Mark Suzman in Washington

Guatemala became the first foreign state to file a lawsuit against the US tobacco industry in a US federal court, in an attempt to recover the costs of treating tobacco-related

The move will add to the mounting legal difficulties faced by US tobacco companies, already fighting a wide range of similar lawsuits from individual US states as well as possible legislation that would require them to reimburse the government for such costs.

Prospects for the new case ful it would almost certainly US tobacco bill could cost industry over \$850bn

countries.

The dispute over the impact of aims to raise cigarette prices by proposed tobacco legislation \$1.10 a pack over five years, intensified yesterday as Wall which the Tressury estimates Street analysts told Congress it would cost the industry \$521bn would cost the industry over over 25 years. \$850bn, much more than the Senate judiciary committee

The bill, expected to come to a full Senate vote this month,

trigger a number of suits by other countries.

Acislo Valladares Molina. Guatemalan attorney-general, said the suit was justified because the Guatemalan tobacco industry was dominated by US-based compa-

yesterday, Gary Black of cost estimates contained in the nies, including Philip Morris with 70 per cent of the market and Brown & William-

son, a subsidiary of British

American Tobacco, with 20

per cent. Other defendants

in the lawsuit include the

Tobacco Institute and the

However, in testimony to the

Council

bill seriously understated the

real costs to the industry. He

said it would actually raise the

price per pack by approximately

\$2.78, bringing the total cost to

Martin Feldman, an analyst at

stified that the \$1.10 estima

Salomon Smith Barney, also

for Tobacco Research, both industry research groups. Fleming, Hovenkamp & Gravson, a Houston firm, representing Guatemala, said these groups had claimed as

was implausible. the health risks of tobacco. The suit says that Guatemala is seeking treble the damages the country has had to pay for state-sponsored treatment of tobacco diseases, but does not cite a specific amount. Mr Molina previously said \$500m would be a likely approximate figrecently as 1991 that tobacco

system in place. All Futures, Options & Margined Forex Connect: Tiggy Towissend Tel:017 337 3999 Email: aggy townsend@gol.co.uk Web Sije: http://www.gol.co.uk

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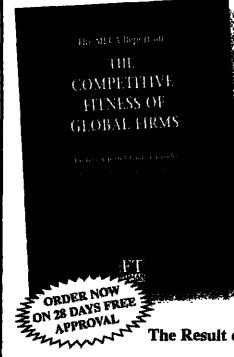
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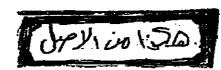
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ron election

ubilant India shrugs off world disapproval

By Amy Louise Kazmin in New Delhi and Krishna Guha in Pune

Car.

A few hours after India's triple nuclear test on Monday, government officials symbolic equivalent of champagne. A box of the traditional Indian sweets - usually distributed at birthdays and weddings - were passed around the room.

The same sense of jubilation carried over into newspaper beadlines yesterday. In a front-page editorial, the Indian Express said successful tests mark "a time for popular euphoria and cele-bration". "India joins N-weapons big lengue." daclared the Business Standard, a leading financial daily, "India explodes nuclear veil," pronounced The Telegraph. The Financial Express, a sister publica-



"There is a tremendous hopeful that the tests will Pakistan annoyed Indian the Bombay Stock Exchang Mahindra, managing director of Mahindra and Mahin-

tion, called the triple tests a that they have been pushed mer prime minister, whose "daring international feat". around too long, Indians are conciliatory stance towards

they have long craved. Even India's opposition

Most analysts said they were mum. I.K. Gujral, for-

feeling of pride," said Anand grant them the recognition hawks, publicly defended the opened it promptly fell 2.6 per cent.

Some analysts fretted that dra, one of India's biggest politicians - ever ready to believed there was a wide world disapproval could put companies.

politicians - ever ready to believed there was a wide world disapproval could put companies. spread political consensus pressure on the rupee - so they do all sorts of things, within India about the test. far unmoved - and that There is uproar all around The financial markets, how- loans from the World Bank the world. But when it dies

Nation enters elite club

this like a hole in the head," said the head of research for

puter software industry, a business that relies heavily on exports and imports of high-tech equipment, also expressed concern that they could find the going tough if the US decides to impose a

technology blockads.

But others said that even if the world community expresses outrage or imposes and the repercussions, will eventually pass as long as India holds to its position.

"We have to stand by it now," said Rakesh Makhija, president of Tata Honeywell, an engineering company. ever, were skittish. When or International Monetary down they get their way."

make noises to the Indians.

Beijing's foreign policy."

China and India went to

fidence building measures

India by Jiang Zemin, the

Chinese president, in 1996.

whether Beijing will be

tempted to resume nuclear

would be its last nuclear test

Treaty, imposing a morato-

rium on future nuclear test-

India's nuclear tests have

Sharif under pressure to respond in kind

Nawaz Sharif, Pakistan's prime minister, was coming under domestic pressure yesterday to respond in kind to India's nuclear tests.

Action was demanded by

up research after India's first relatively little cost, and nuclear explosion in 1974. Gerald Segal of the International Institute for Strategic was not ruling out a retalia- quickly than most people Studies in London said the tory test. "I wish to assure think. We don't make nuc-Pakistan possessed some the capability to respond to bility is there." Yesterday, form of nuclear arsenal, any threat to its security." he was quoted in newspapers

guess that Pakistan has a essential for our security." deployable nuclear capabil-

for many years on the Hatf-1 said Murtaza Pooya, former and Hatf-2 missiles. Little is chairman of Islamabad's ties, and experts believe it is Studies, "This is the price unlikely that it could have Pakistan now pays for thinkdeveloped nuclear warheads. ing that friendship could

Mr Segal said a "clever" approach by Pakistan would Pakistan's nuclear pro- a test because the military gramme has been shrouded logic will be that it could do in mystery since it stepped so in retaliation (to India) at tan's top nuclear scientist,

India will be blamed." Mr Sharif made clear he general assumption was that the nation that Pakistan has lear weapons but the capawhich could be delivered by he said. "On this there can as saying: "We are like a aircraft. be no compromise and we cook waiting for the orders." "It's only a reasonable alone will determine what is

Pressure on him to act was ity, but nobody knows just growing. "It is the policy of tions if Islamabad followed emboldened the Indians," test,

known about their capabili- Institute of Strategic break new ground."

Hameed Gul, a respected be to reserve the right to retired general, said: "If we critics who denounced Mr carry out a nuclear test but don't respond to India now, Sharif for his resumption of to show understanding of we should prepare for war in peace talks with India last international concerns. "My a couple of years, because fear is that it may carry out there will be a clash at some

> Abdul Qadeer Khan, Pakissaid recently: "If Pakistan wanted to do something it could do it much more

Liberal opinion urged restraint, cautioning against the effect of western sancappeasement that has New Delhi in carrying out a

China condemns – but Russia urges restraint

concern about India conducting nuclear tests".

In Moscow, however, while tors in India.

statement offered a cautious in its position." condemnation of the Indian

being the country's greatest sion: "The Chinese want to security threat. China yesterday issued a By contrast, India is a trabut they do not want to terse response to New ditional Russian ally, with respond in belligerent terms.

Delhi's show of atomic co-operation between the Getting relations on a stronstrength, expressing "grave two countries including ger footing with the Indians arms sales and the construction of civilian nuclear reac-

minister, accused China of was calculated to ease ten-

fine its punitive reaction to and with our visit to India [expected later this year] we that culminated in a visit to China's carefully worded should bring about a change China's short and mea-

government's decision to sured comment, on the other also raised the question of resume nuclear testing, but hand, noted the progress in refrained from any comment world efforts in nuclear that might further inflame arms reduction: "Under such testing in response. China tensions between the world's circumstances, India's con- conducted what it said two most populous nations. ducting of nuclear tests runs New Delhi's nuclear tests against international trends in July 1996 and, two months added to the strains on the and is detrimental to the later, signed the Comprehenpeace and stability in South sive Nuclear Test Ban between Beijing and New Asia," China's foreign minis-One western diplomat yes-

By James Harding in Shanghai and Chrystia Freeland

Russian President Boris
Yeltsin criticised India's with its explosions." Mr
nuclear tests, he insisted that the world should contact that by diplomatic means

"India has let us down war briefly over a border dispute in 1962, but in recent years both sides have sought that by diplomatic means to improve ties through condiplomatic pressure.

already febrile relationship Delhi, which soured sharply try said.

last week after India's

India has no programme Loans from the Bank's main

ction likely to be through World Bank Nuclear Non-Proliferation almost all US foreign aid and grounds delay the sanctions institutions given the any financial impact would be only gradual. Treaty or the Comprehence credits, except for 30 days, but there was no modest level of direct US aid, be only gradual.

Washington retaliation the biggest impact of any sanctions move would be felt via the multilateral institutions

The US declared yesterday its clear intention to implement a law sanctioning India for its conduct of three

There is no multilateral mechanism under which sanctions can be imposed because the only international non-prollferation agreement it has signed relates to chemical weapons.

sive Test Ban Treaty.

explodes a nuclear

The sanctions would,

Proliferation Prevention Act It would mandate the US to of 1994, aponsored by vote against any loan in the Carnegie Endowment usually only brought to the Bank. At the end of the Senator John Glenn - which International Monetary Non-Proliferation Project in board when there is a Bank's last fiscal year, it mandates the president to Fund and World Bank or the impose sanctions on any Asian Development Bank, country not declared a except those to be used to nuclear weapon state that buy food, and would stop US

humanitarian purposes, stop immediate word yesterday which barely exceeds \$100m However, the US has its defence sales and stop on whether this would be a year. The US has no with the IMF currently, but own law - the Nuclear licences for munition sales, considered,

commercial banks from lending to India.

It is not a signatory to the among other things, and may on national sacurity multilateral financial continue to be disbursed, so \$1.52bn.

might be used.

The biggest impact would However, the president probably be felt through the approved are likely to fiscal year amounted to

majority in the institutions, is one of the largest current Toby Dalton, of the but given new loans are borrowers from the World

Washington, said that if consensus to approve them, was the largest borrower India indicated its intention a US No vote in effect blocks from the World Bank group, to sign the Comprehensive a new loan, at least owing \$35bn. Of this, \$22.4bn Test Ban Treaty, this waiver at the IMF and the World was to its soft-loan affiliate. Bank.

However, loans already lending arm in the last

budget 'with an eye on election'

The Australian government has unveiled the country's first budget surplus for nearly a decade to widespread approval in spite of ovidence of the negative impact of Asian economic turmoil on growth and

More significantly, the budget for the year to June 1999 provided relief for John Howard, the prime minister, from public criticism of his government's role in Austra-lia's waterfront dispute and fuelled speculation about an

The dispute, which paraagainst the government of illegal conspiracy with dock operators to break the marilime union's monopoly on waterfront labour.

Mr Howard suggested before the budget was unveiled that he was contemplating an early election. possibly by late July. The government is not due to go to the polls until mid-1999. But after the Senate's rejection in March of government proposals to amend an aboriginal land rights bill, Mr Howard has the authority to dissolve both houses of tion at any time.

In a budget which was clearly designed to pave the reforms later in the year. Peter Costello, Australian paign."

treasurer, announced an

underlying surplus of A\$2.7bn (US\$1.7bn) for the

year to June. "We're back in the black. we're back on track," Mr Costello told parliament in Canberra on Tuesday even ing. Mr Costello announced plans for new spending in the budget of about A\$1.4hn, mainly on health, after two years of large spending cuts since the government won

power in early 1996. Economic growth, how-ever, would slow to 8 per cent in the year, down from 3.25 per cent forecast earlier and from 3.75 per cent in the current year to June. Inflalysed the country's docks in tion was expected to rise to April, led to accusations 2.75 per cent from 1.5 per cent and unemployment would remain at around 8

per cent, Mr Costello acknowledged. The current account defi-cit, meanwhile, was forecast to rise to an average 5.25 per cent of gross domestic prod-uct, or about A\$31bn, from 4.5 per cent, or A\$25bn, in the current year. Mr Costello blamed the slowdown in Asian economies, which he said would cut into Austra-

lia's export returns. John Edwards, senior economist at HSBC Markets, said: "Mr Costello's objective parliament and call an elec- in this budget was not to produce a reliable guide to government accounts over a three-year time frame, but to way for sweeping tax position the government in the coming election cam-

Australians get | Markets discount Estrada lead

By Justin Marozzi in Manife

Financial markets yesterday shrugged off early evidence of an overwhelming presi-dential election victory for Joseph Estrada, whose populism is perceived in Philippines business circles as a potential threat to economic

stability. A nationwide exit poll from SWS, the country's most credible pollster, yesterday gave Mr Estrada a runaway lead on 38,77 per cent, with Jose de Venecia. the administration candidate, trailing in second place on 16.46 per cent.

In intra-day trading the

before closing at 39.13. The take office on June 30. stock market ended up 4.56 "I intend to continue: points at 2,214.52 points.

seen as weak on economic said.

governor of the central bank, said he would remain in indicate for how long. His term ends in July 1999.

Mr Singson, who had been criticised for laying too much emphasis on maintaining the stability of the peso, said he would not stand

"I intend to continue for as long as I believe this is in

Business had taken fright the interests of continuity at the prospect of Mr Estra- and bearing in mind what is da's victory because he was best for the country," he In recent days, Mr Estra-

Some were reassured yes-da's camp had been eager to terday when Mr Gabriel reassure investors there will Singson, the highly regarded be no policy reversals. The respected Domingo Siazon is likely to be retained as foroffice, though he failed to eign secretary. Edgardo Esperitu, an experienced head of a local bank, is also expected to be appointed finance secretary by Mr

Estrada. Mr Esperitu said yesterday Venecia to have a realistic he would make the lowering chance of winning without peso strengthened from 89.56 down until he had helped of interest rates a priority.

pesos to the US dollar at ensure stability for the new The cantral bank's overnight widespread intervention in the counting process by the

with banks' prime lending rates at 21 per cent.

Anton Romulo, head of sales at brokers SocGen-Crosby, said the market had already discounted an Estrada presidency. "It's very good news that the elections have passed peacefully. Ramos has done the dirty work and the reform policies are already set. It's now a question of implementation. Mr de Venecia said Filipinos should await official results rather than believe unofficial polls. However, analysis thought the margin was too large for Mr de

close on Friday to 38.40 Japanese wholesale prices drop

Japan's wholesale price index in April dropped 2.7 per cent year-on-year, under-lying the dangers that the economy, already in recession, could be slipping into a deflationary cycle. Bonds surged on the data, pushing the yield on the 182nd bench-mark government long bond as low as 1,295 per cent, before closing at a record

employment and private demand. Given lacklustre consumer demand and weak private capital investment, investors

low of 1.3 per cent Officials admitted the conomy was in a serious state, "The overall tone is of the Asian crisis hits very severe," conceded home. Hikaru Matsunaga, finance minister. Deflation is partic-ularly alarming because con-

companies, because they are left with large stocks whose value rapidly depressions. months, delay purchases, ance sector in particular that some of the companies They are then forced to cut customers because of finan-production, affecting cial pressures.

Deutsche Morgan Grenfell, said: "I think the results will

will be analysing today's trade figures. Exports, which until now provided important support to the economy. officials said. are expected to have fallen

last month as the full impact Market sentiment was also weakened yesterday by new concern about the state of sumers, knowing that prices some of Japan's financial cussion. However, the while clearly had loans are

The move has been forced on them because the falling bond yields, low dividend yields and declining Japanese share prices have together." sharply reduced the revenues they receive from their

The news came as Bisuke minister of finance for intermet the life insurance companies, but refused to dis-close the contents of the diswill be lower in coming companies. The life tusur- meeting fuelled speculation Y28,000bn.

which are due to report their results next month, may be in financial difficulty.

Paul Heaton, analyst at show some are in serious problems... The govern-ment may be trying to close some down or force some

The problems facing the banking sector were also investments, government highlighted after a Ministry of Finance official admitted that the adoption of US Sakakibara, Japan's vice- reporting standards would probably increase the total national affairs, yesterday bad loans in Japan's banking sector by 30 per cent, Total problem loans are calculated at about Y77,000bn (\$580bn),



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the little things that make all the difference.

A BETTER APPROACH TO BUSINESS

Strong pound hits Japanese carmakers

Toyota's carmaking plant at don in south-west England Burnaston in the English and Nissan Motor Manufac-Midlands returned to loss turing UK has a factory near last year as the high value of the north-eastern city of sterling against most other Sunderland. Those two com-European currencies eroded panies and Toyota are particprofit margins of the export-

Nissan's UK manufacturing operations are also expected to reflect the pressures of the near-30 per cent appreciation of sterling against the D-mark and other currencies

turing makes cars at Swinularly vulnerable to the Accounts of Honda's and strength because of their pronounced determination to be "good UK corporate citi-

> They pledged themselves to a high level of exports and are achieving at least 70

zens" in setting up their ven-

ponents content.

At least 70 per cent of the and productivity gains of at components for each manuseveral hundred suppliers we have been saying for san plans to hold output at based in the UK, which are some time," the company least stable at 271,000 but also suffering from the cost said. problems raised by sterling's and profit margin pressures being exerted by sterling's

> All three companies are intensifying action to find offsetting cost savings and productivity improvements. scheduled to be mainly tion of British Industry, the But Toyota denied reports that it was instituting a

tinuing to seek cost savings least 5 per cent a year. "But production from 109,000 last facturer come from a total of this is only in line with what year to 130,000 this year. Nis-

> All three Japanese companies said that exchange rate problems would not affect years. their plans for increased production even though the increased output is also

exported. Toyota expects its near 50 export confidence for the

Honda of the UK Manufac- per cent in all three cases - "radical" cost-cutting pro- per cent jump in intended year ahead has fallen in and a high level of UK com- gramme. It said it was con- output to return the company to profitability.

Honda plans to lift its UK has plans for an additional model and greatly expanded output over the next few

 A survey of manufacturers released today and partsponsored by the Confederaemployers' lobby, found that

every region of the UK, Richard Adams writes. In the past six weeks sterling has fallen 21 pfennigs from its highest point of DM3.10 at the end of March. In the first three months of this year. sterling hovered around DM3, hurting manufacturers. Sterling's rapid fall coming after 18 months of appreciation - may be too late to help some struggling

BMW/Rotts-Royce bid, Page 19 Currencies, Page 23

Parts of World **Service** at risk,

It has told Foreign Office officials it may have to stop broadcasting in some languages if it does not gain the 9.5m (\$15.86m) it seeks next year, addition to its annual grant-in-aid of £161m.

The service has also been trying to raise funding through partnerships with broadcasters around the world.

It could save money by closing smaller services but it might also review some bigger operations, such as its short-wave German language service, broadcast on medium wave in some parts of Germany. World Service executives argue that it cannot simply make economies across the board to save money, an approach that might be preferred by the government because it

would be less controversial. Because the government is working on three-year xpénditure plans, this is likely to be a crucial negotiation for the World Service. The service is seeking a fouryear commitment, with funding rising by £25m in cash terms by 2002.

Sam Younger, managing director of the World Service, said it wanted to keep investing in its core radio services in English, Arabic, Russian, Mandarin and Spanish, and would have to cut other languages if its funding was capped.

He said it needed to start television services to reach its natural audience in those countries where radio was less popular.

The World Service has

says BBC

By John Gapper, Media Editor

The BBC World Service, which is funded by the government and broadcasts in 44 languages, is pressing the Foreign Office for extra funding to start a television service and expand its online

The extra funding it wants includes £1m for a non-commercial television service in Russia and £1.5m for contributions to the BBC's online service, already one of Europe's biggest websites.

already talked to broadcasters in Russia, where many politicians and opinion formers watch television rather than listen to radio. The BBC already produces commercial television channels for international audiences Prime. But Mr Younger said that in some emerging markets there was no possibility

US tour aims to boost funds for N Ireland peace

referendum. But he stressed

the connection between

peace and prosperity. "For

years we have been attempt-

ireland economy against a

background of violence.

begin to build on new foun-

allowances will enable small

The Inland Revenue esti-

mates that the increased

a £100m cashflow boost over

The £150m investment

fund will be financed by

ing a car park in Northern

centre of excellence for busi-

nesses spun out from the

The government is also

considering plans for a £15m

venture capital fund in con-junction with the European

Investment Bank. The fund

universities".

and medium-sized companies

in the first year.

the four years.

dations," Mr Brown said.

Finance minister will lead 10-city trip to raise support for \$525m economy package

By David Wighton, Political Corresponded

Gordon Brown, the chancellor of the exchequer, is to lead a 10-city tour of the US to seek inward investment to underpin the Northern Ireland peace settlement. Mr Brown announced the autumn initiative in Belfast, the Northern Ireland capital.

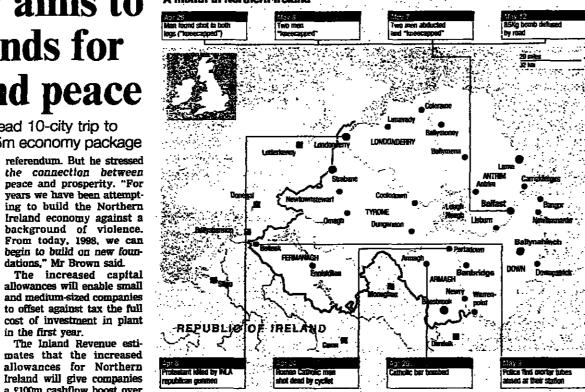
Chris Gibson, chairman of to offset against tax the full the Northern Ireland section cost of investment in plant of the Confederation of British Industry, the employers' lobby, said: "We have to get out there to convince people we are open for business, that we have stopped the sort of arguing and fighting which are inconsequential in the 21st century."

The tour will be part of a £100m of asset sales includ-UK government effort to boost investment in the Ireland and £50m of new region. Small and medium- money. About £100m will go sized companies are to on road projects. There will receive 100 per cent capital be investment in the St allowances for investment in Angelo airport in the Northern Ireland as part of a south-west of the region. £315m (\$525m) economic

cackage. It includes a £150m investment fund financed partly Brown announced that this from the Labour govern- would put £10m into a new ment's first privatisation the proposed sale of Belfast Harbour - which is expected to raise up to £100m. There will also be £65m allocated for employment and training from the proceeds of the windfall tax on privatised utilities.

Mr Brown denied the mea- would work on a public-prisures were a bribe aimed at vate partnership basis and winning acceptance of the focus on small businesses peace deal in next week's and the service sector.

A month in Northern Ireland



Belfast port to be privatised

By George Parker, Political Correspondent

The Port of Belfast, the largest harbour facility in Northern Ireland, was yesterday put up for sale in the first full privatisation since the The fund will also back a Labour party won the UK national election in separate £21m innovation and tourism budget. Mr May last year

Mo Mowlam, chief Northern Ireland minister in the UK government, said the port would be science park "to provide a transferred to the private sector in a public offering which is expected to yield up to £100m (\$167m).

Ms Mowlam called the new arrangement a public-private partnership because the government was retaining a "golden share" allowing it to block any future takeover. But it is a startling U-turn by Labour, which vigorously campaigned against the sale of

publicly-owned trust ports by the previous

Glenda Jackson, now shipping minister, led the protests against the proposed sale of

Dover in England in 1995 - a privatisation which Labour claimed was driven by a Conservative "obsession with the free

The Labour government's decision on Belfast indicates that it is prepared to take a pragmatic approach to the remaining trust

A trust port is a self-governing entity administered by a local trust but owned by the

However, there appears to be little appetite for similar sales in trust ports elsewhere in the

There are almost 100 left, ranging from large facilities like Dover to small jetties. Lord Dubs, a Northern Ireland minister, said the transfer of Belfast harbour to the private

sector was "in the best long-term interest of the port."

handles 16m tonnes of cargo and 2m ferry

arms-to-africa sierra leone head of state writes to uk prime minister

President denies military aid allegations

By Jimmy Burns in London

President Tejan Kabbah of Sierra Leone said yesterday he had received no military backing from the UK government in his return to power. in a letter released yester-

UK foreign secretary, faced a parliamentary grilling over the affair. Mr Kabbah said he had not asked for or received any military assis- Kabbah presidency. It tance either overtly or covertly.

the prime minister, also ning, intelligence, logistics claimed the role played by Sandline, the UK firm of military consultants, in helping Mr Kabbah return to power had been exaggerated. The letter was contra- admitted that a senior Brit-

vesterday released further side pro-Kabbah troops last chief executive of Sandline. details of what it alleged was a legitimate military involvement in Sierra Leone which had the backing of UK government.

The company said its main role had been before and during the attack by West African peacekeeping forces (Ecomog) in February which led to the restoration of the claimed its support for the Ecomog forces had included

night as the government

June after being deployed to Lieutenant Colonel Tim Sol-Sierra Leone in a three-man cer, both belonged to the military advisory team.

The officer, Major Lincoln Jopp, was awarded a military cross for bravery by Queen Elizabeth. He was wounded while helping defend a position occupied by pro-Kabbah troops which were under attack from forces loyal to the junta.

The defence ministry would not comment last The letter to Tony Blair, advisers on military plan-night on independent eyewitness accounts made available to the Financial Times Further questions about claiming that Major Jopp the nature of UK presence in was embroiled in the fight-Sierra Leone emerged last ing alongside at least eight The ministry insisted the

He added: "There was no collusion between Sandline and Major Jopp." • Robin Cook, the foreign tionally cleared Foreign

same Scots Guards regiment

Office officials accused of go... I have more faith in approving the sale of arms to Sierra Leone in possible breach of a United Nations embargo, Andrew Parker writes. Mr Cook, insisting that the

"arms-to-Africa" affair had been blown "out of all pro-portion", said he had found no evidence that officials in the Foreign Office's Africa

dicted by Sandline which ish officer had fought along- fact that Major Jopp and the section gave any "prior approval" to a breach of the

Mr Cook told MPs: "In all the papers I have read on was "purely coincidental". this affair, I have found no evidence that officials in the Africa department were involved in any kind of conspiracy with Sandline, or secretary, yesterday condi- gave prior approval to a breach of the arms embarmy officials than I have in Sandline."

Mr Cook's emergency House of Commons statement was used to consolidate the government's response to the arms-to-Africa affair after more than a week of damaging confusion until Mr Blair's intervention of broadcasting on a comon Monday.

Ousted transport chief scorns London rail compromise

The government's complicated proposal for semi-privatisationm of the Underground is disputed. Charles Batchelor reports

ment to bring private Transport. capital into London's creaking Underground railway by the campaign fought by

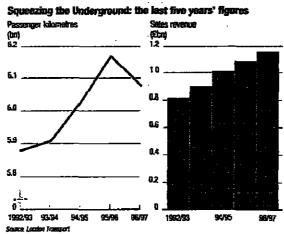
sees the system. cussing their former busihas missed no opportunity to next 15 years. voice his criticisms.

ment's chosen option for the sector, its second choice was experts regard this as a • The government still ments of public funding for one - is not encouraging.

he uneasy compromise—railway was not the one recstruck by the govern- ommended by London &

John Prescott, deputy prime minister and chief system has been highlighted transport minister, unveiled plans in March to create up Peter Ford, the sacked chair- to three concessions to take man of London Transport. over the infrastructure of the state body which over- the network, while the running of trains would remain Ousted managers are nor- with a revamped London mally prevented from dis- Underground in the public sector. London Underground nesses in public by legal would pay the infrastructure gags or concern about their companies if they met own careers. But Mr Ford, agreed performance targets, to privatise the company as messy compromise which angered by what be believes They, in return, would a single unit. But Mr Ford has arisen because of the to be government "leaks" invest £7bn (\$11.7bn) to says splitting the Undergovernment's election pledge impugning his reputation, upgrade the system over the ground into private and pub- to avoid a full-scale privati-

He told the House of Com- favoured option was to and add between £1bn and mons transport committee retain a single integrated £3bn to costs. last week that the govern- organisation in the public Many financiers and rall



lic chunks would increase sation and pressure from the London Transport's the complexity of the system Treasury to get a costly lia-

bility off its books. Observers sec four main problems:

infrastructure companies. national network. Under the present system, if • The need to cope with a cash shortage occurs, Lon- unexpected infrastructure don Underground delays problems. Who, for example, renewing track or repairing would be responsible for a tunnels. In a partly priva- meltdown of cabling which tised system, the operating shut part of the network? budget - which has a more immediate effect on passengers - would bear the brunt of a cash shortfall. The need for long-term

financial commitments. Lon- utes of train delays caused don Underground believes by infrastructure. But tarthe infrastructure conces- gets for the smoothness of sions will need to last for ride or quality of stations between 15 and 25 years to are more difficult. justify the long-term investments required. But Rail- insuperable but the governtrack, which owns most of ment has set a deadline to the infrastructure on the complete the sale of the national rail network and is infrastructure by April 2000. keen to become involved in Its inability to decide how the underground, thinks many companies it wants -

30-85 years may be needed. This would imply commit- the transport department

ticket revenues fall and Lon- than the 15-year maximum don Transport does not have terms agreed for privatised sufficient funds to pay the train franchises in the

> • The difficulty of setting performance targets for the infrastructure companies. Railtrack measures its performance in terms of min-

None of these problems is the Treasury wants three. NUCLEAR REPROCESSING

NEWS DIGEST

Scottish complex ordered to shut after safety alert

The Dourreay nuclear complex in Scotland has been ordered to shut down most of its operations indefinitely until it can convince the UK's nuclear watchdog that the plant is safe after a power failure last week. The order from the Nuclear installations inspectorate affects the plant's processing activities and follows a prohibition notice served fast year on its operations for reprocessing spent nuclear fuel. It is the latest in a string of embarrassing problems to hit the ageing plant since it took in for safekeeping last month 5kg of highly enriched uranium from the former Soviet republic of Georgia. Before Thursday's power cut, a public row broke out over inadequate policing of the plant against potential terrorist

Only 0.8kg of the Georgian material was to be reprocessed into new nuclear fuel, producing a small amount of plutonium as a by-product - the practice banned last year. But processing of the remaining 4.2kg into medical isotopes for helping to treat cancer was to have started soon. Now Dounreay is not even allowed to engage in that sort of work until it receives a clean bill of health from the inspectorate. Roseanna Cunningham MP, chief environment representative of the Scottish National party, said: "What we need is a full inquiry into all aspects of management and operation at Dounreay and not just another sticking plaster where major surgery is needed." James Buxton, Edinburgh, and Leyla Boulton, London

HORSE RACING

Owner chosen to head board

Peter Savill, the millionaire racehorse owner, has been chosen as the new chairman of the British Horseracing Board, the sport's governing body. His appointment comes four months after Lord Wakeham resigned from the post during a dispute over the industry's financial position. The unanimous election of Mr Savill, by the BHB's nine-member board, surprised those in the sport who expected him to face opposition from the four board members from the Jockey Club, the organisa-tion which oversees the rules and regulations of racing. Mr Savill was seen as the preferred choice of the industry - the owners, trainers, breeders and racecourse operators - while Sir William Purves, the outgoing chairman of the HSBC banking group, was seen as the choice of the Jockey Club. Sir m never confirmed his interest in the chairmanship and Mr Savill won the support of the entire board. Patrick Harverson, London

'SILICON GLEN'

Viasystems to shed 210 jobs

Viasystems, a US company which claims to be the world's biggest manufacturer of printed circuit boards, is shedding 210 workers at its two factories in southern Scotland. It employs 1,144 people in a business which it acquired last April from Forward Group. Viasystems, a private company based in St Louis, Missouri, also owns Interconnection Systems in north-east England and this year acquired three more PCB makers - in Italy, the Netherlands, and Sweden. The job losses in Scotland are the result of a reorganisation of production across the group with subsidiaries concentrating on different types of product. Viasystems is proceeding with a £10m (\$16.7m) investment in its production line at Galashiels, southern Scotland, James Buxton, Edinburgh

TOURISM

N American visitors up 13%

The number of visitors to the UK from North America increased by 13 per cent to 4.6m last year, the British Tourist Authority reported yesterday. It expects an 11 per cent e in visitors from the region this year and a rise of 8 per cent next year but warned that the market could be threatened by events such as another Gulf War or a collapse of the Northern Ireland peace process. Recovery from the financial downturn in Asia would happen sooner than expected, predicted the BTA. It expected the loss of visitors to Britain to come from group travel and not business or the youth market. The strength of the pound, the economic downturn in Asia and increased global competition for tourists had made last year a tough one for tourism, said David Quarmby, authority chairman. "However, we have held our own because the UK is viewed as a fashionable, must-see destination." Scheherazade Daneshkhu, London

VEHICLE INDUSTRY

NK new car			 -				<u>.</u>	
		<u> April 199</u>		April '9		2-April 19		n-April
	Volume	Latenge Latenge	Share T	Strare %	Volume	Charge	State %	SPen
Tetal Bariest	171,690	-6.1	100	100	794,252	83	160	100
UK Produced	52,503	-19.6	30.6	35.8	258,928	12	32.6	34.9
imports .	119,097	1.5	69,4	64.2	535,324	122	67.4	65.1
अक्रमेशन क्ष्यक्र	26,058	2.8	15.2	139	114,517	14.6	14.4	13.7
Food group	. 28,867	-17.4	16.8	191	147,914	9.1	18.6	18.5
Ford	27,523	-18.3	16.2	18.6	143,096	8.5	18.0	18.0
yedas.	1,044	17.7	0.6	95	4,818	30.9	0.6	0.5
General Motoss ¹		-17.3	13.0	14.8	108,326	-0.6	13.6	14.9
Veronali	20,844	-19.2	121	14.1	101,170	-13	12.7	14.0
Seab	1,514	23.0	0.9	0.7	7.156	10.3	0.9	9.9
Balla grace	19,849	-15.2	116	12.8	98,826	3.7	12.4	130
BART	4,778	-10.9	28	2.9	25,615	147	3.2	3,0
Royes (2)	15,071	-16.5	8.8	9.9	73,211	0.3	8.2	10.0
Peopest group	20,218	8.8	118	102	93,004	. 7.0	11.7	. 11.8
Peogeot	14,085	1.3	8.2	7.6	64,142	14.8	8.1	7.6
Citroen	. <u>6,133</u>	_31.5	3.6	26	26,662	-70	26	42
goggains des dans		-83	8.9	9.1	68,129	7.4	8.6	17
विशासकृता	9,144	-18.2	5.3	51	40,178	2.7	5.1	53
And	3,130	1.1	1.8	1.7	15,578	12.0	2.0	1.9
SEAT _	1,776	5 5.5	1.0	8.6	7.225	27 1	0.9	0.8
Skepty F1	1,183	1.3	0.7	0.7	5.148	B.G	0.6	0.6
Renault	15,930	122	9.3	7.8	67.793	23.6	. 8.5	75
وبعنتا	7,192	₹.7	42	41	32,893	7.4	41	42
Toyetz	7,329	9.0	43	37	28,103	9.9	35	35
Flat group	9,246	13.1	5.4	4.5	33,574	8.3	42	-Ē
Fast	8,540	11.2	5.0	4.2	31,130	6.5	39	-76
Alta Romeo	706	43.6	0.4	0.3	2444	36.0	0.3	0.2
Votre	2,402	-38.9	1.4	2.2	12,273	-15.8	1.5	20
Hercedes Benz	3,948	10.9	23	19		23.2	2.3	20
Henda	4,882	11.8	28	24	21,009	20.2		
Manda	2,210	-14.7	1.3	14			. 26	2.4
Corpus mekas	4,761	15.9	28	22	10,111	-1.6	1.3	1.4
	7,501	19.5	44	22	19,048	20.1	24	27

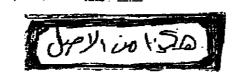
1. Call bolds 50% of State Astomobile and less ma

GM arm launches 'green' car

A range of "green" vehicles running on liquelied petroleum gas as well as conventional petrol has been launched by the Vauxhall offshoot of General Motors at a motor show for menagers of company car fleets. The company claims the dualfuel vehicles are the first to be offered in the UK as a standard part of a leading manufacturers' product range. The Vectra, Omega and Combo models are aimed primarily at the business sector and companies seeking to use environmentasty friendly vehicles. The cars and light commercial vehicles can be made to operate on LPG or petrol at the flick of a switch, allowing drivers to avoid a problem facing LPG - the existence of only 120 LPG petrol stations in the UK, Cars running on LPG have a low level of exhaust pollutants, and the fuel costs only about £0.39 (50c) a litre compared with about 20.67 for petrol in the UK, John Griffiths, London

mpantal interest

Service of the servic



Kitsch on a roller coaster

From Aeschylus to Zola, Europe's contribution to the culture of the world has been outstanding: Bach and Shakespeare, da Vinci and Mozart, Puccini and Rembrandt, the list could go on for the rest of this page. Television is the world's most popular and technically advanced mass medium. Put European culture and television together and what do you get? The Eurovision Song Contest. It is a good job we can laugh because otherwise we would surely have to weep.

True, this year's contest the 43rd, mounted by the British as a forfeit for winning last year, was probably the most technically accomplished ever. The vast National Exhibition Centre in Birmingham was tricked out in just the right sort of hideous kitsch for the occasion: activities began and astonishingly - ended on time; presenters Terry Wogan and Ulrika Jonsson were professionally polished: and the little videos introducing each country's entry, leading via a cunningly contrived picture of the relevant flag into the following song. set a standard which will be hard to sustain in future

The notorious 60-minute climax, as points from the competing countries are aggregated, went smoothly, and The Lovely Ulrika did her stuff beautifully, repeating "Croatia quatre points" and translating this flawlessly into English, the sort of linguistic accompliment Danijela of Croatia She which leaves British tewers came on in a full nun's habit which seemed to be tie only conceivable conteners for the prize (and, in cae any-

The only snag was te content. When all 25 sors had been sung, but before the started I wrot in my decolletage. However, she breathless with admation in black silk, complete with the only snag was the conwho had one lapel, but only one, covered in what appeared to be miniature one should be so unharita- horse brasses, and the winble as to think I as being ner was Germany's Guildo

Because the Eurovision Song Contest is the opposite of excellent and elite it is well on theway to achieving the status of Unbuchable Event

wise after the event mmediother four people in the

Malta, Israel and the UK were my predictions or first, second and third, but an hour and a half late I was proved wrong, of couse. The order was actually Isael, the UK and Malta. If it is as easy as that for a non specalist to spot the top three what is actually happening at this event? What is it a about? Does the Eurovisin Song Contest not really bring us the best songs in Europe?

Obviously not, is:t, nevertheless, a truly gamorous occasion? Equally ibviously not; it is one of the nost naff events imaginable We had our own contest fo "Daftest Outfit" which it semed, for a while, would be won by the very first ontestant.

Horn who hurtled into view ately read out the lit to the wearing a turquoise lurex other four people in the cloak and matching flares, topped off by the world's silliest haircut.

Is it, then, one of those occasions like Oscar night which fascinate even though we can see straight through to the artificiality? That is closer, but the attraction of the Oscars is that so many film stars with household names are present and longing passionately to win. On Oscar night there is real joy and real schadenfreude in large measure, as the famous either become even more famous or get their come-uppance. That is scarcely true of the Eurovision Song Contest.

It is hard to avoid the suspicion that it is there solely because it is technically possible to link up a couple of

European broadcasters were keen to show off their border-crossing abilities. It continues today because nobody has the faintest idea how to stop it. Having won in 1998. back out of staging the event in 1999, even if the budget does bankrupt the Israeli broadcasting service? It is like family Christmases: even when all the participants loathe it, nobody has the guts to be the first to say In Britain for years the

smart attitude towards the contest among the chatterati has been fond supercilious ness. Terry Wogan alone is responsible for this. Having agreed to serve as presente and, being no fool, quickly realised how appalling it was, his decision, it seems, was to continue with the profitable and high profile task while sending it up rotten. So successful has he been that many Britons not only claim to watch solely for Wogan (as they used to, even though they were fibbing) but now genuinely do. He can be very funny and,

in a world of deadly political correctness, Wogan alone, on this night at any rate, seems to have a licence from the BBC to say pretty much what he likes, however xenophobic. Introducing the Hungarian number, "A Holnap Mar Nem Lesz Szomoru", he warned us that the singer, Charlie, "is from the razor blade gargling school of sing-



"Watch out for the first appearance of the great German crowd pleaser this year, the mouth organ", and of the points-totalling process remarked "It's wonderful isn't it - refreshes your faith

in chaos theory". Because the Eurovision Song Contest is the opposite of excellent and elite it was already well on the way to achieving the status of Untouchable Event. The irony is that, far from delaying that process, Wogan's barbs have accelerated it. Like soccer and soap opera, the song contest is watched

ers". He also alerted us to by huge numbers of people and, at the end of this millennium, that alone, in television terms, is enough to put it into a special category of protected programmes which should not be seriously criticised. In the days of Cool Britannia it is very uncool to point out that the Eurovision Song Contest is a celebration of vulgar mediocrity, organised by the countries which produced Beethoven, Monteverdi, Purcell, Wagner and scores of other

truly great song writers. There are still considerable numbers of good programmes on British televi-

sion. Our Mutual Friend was tural democracy and the creexcellent, and it looks as ation of the mass mind, the though the forthcoming mass man". I suspect Orwell Promenade Concert season would have endorsed much of that. Today, in a country will be as good as ever. But it is sad to see the way in once again governed by the Labour Party (well, a party calling itself New Labour, which reaction to mass popularity has shifted in one generation from deep suspianyway) the admass finally cion to religious awe. In 1955 J.B. Priestley, a man of the ideal. And among the forces people if ever there was one, which have brought that wrote: "Admass is my name about, the most significant is for the whole system of an television: a medium which increasing productivity, plus sees the Eurovision Sono inflation, plus a rising stan-Contest as good because it dard of material living, plus gets huge ratings. high-pressure advertising and salesmanship, plus mas

communications, plus cul- Christopher Dunkley

Poetry turned into pantonime

OPERA

Andrew Clark Eugene Onegin Opera North, Leeds

In the opening scene of Opera North's new production of Eugene Onegin, a small rectangular panel hangs self-consciously from the flies, as if the surtitle board has been incorporated into the stage design. English, and for much of the first act that a cut-out door for the letter the panel simply reflects the cloud-free skies of Tatyana's romantic dreams, just as it later echoes in the first state of the scene-change took so miniature the chilly atmosphere of log. Sue Wilmington's handsome the duel. In the final scene it by overlit costumes offered respite returns, up-ended and enlarged, as a fron Ibelbauptaite's self-congratulamirror in the Gremin palace. The surface transforms into a heavenly sky when Tatyana recalls her youth-

ful passion for Onegin. Dalia Ibelhauptaite, the stage director, evidently believes this is a useful way of representing the opera's emotional climate. It is certainly easier than trying to do so the mair to a cast who appeared to traditional way - ie by drawing per lave received no guidance about formances of emotional truthfulness low to move or relate to one from the cast. That is why Saturday's performance at the Leeds and to believe that Alwyn Mellor Grand Theatre was such a depress | bad already sung Tatyana elseing spectacle. In an opera as poeti where. Her well-built voice has as this, where subtleties of mood and scene with the conviction of a gesture are everything. Ibelhaup schoolgirl reciting her catechism. taite's staging had all the clout of Like the staging itself, she had no socialist-realist pantomime. When was not merely irritating, it wa patronising, infantile and occasion

ally quite comical. But surely there must have bee some redueming feature? Well, no in the opening act, where the Lar estate workers cooked and dance

like a foviet peasants' collective, and Tyana's letter-scribbling was as fak as the wooden columns masqueraing as trees. Even the pre-lude, paderously conducted by Steven Slane, failed to generate the necessity frisson of anticipation. Indeed this was a far-from-auspicious ebut by the company's music directe-elect, with too many brash climaes substituting for dramatic

Gen the postmodern simplicity toy ensembles, and the staging fally uncovered some balf-shades i the understated elegance of the t 3 ball. Even here, Gremin's aria

me across apologetically, and the chestra was impossibly loud. To say this was by far the worst zegin I have witnessed would be lave received no guidance about mother. On this evidence, it was candour - which may explain why the St Petersburg ball better than the impressionable dreamer of the early scenes or the unsettled spouse of the finale.

In Peter Savidge's Onegin, boorish-

ness took precedence over vocal



cally sensitive to period and feeling potential, but she sang the letter Farrago of a production: Peter Sevidge and Alwyn Mellor

a mighty presence - what a valuable asset this mezzo has become - and

nuance; the volte-face in the final act creamy contralto intelligently, she just didn't ring true. Paul Nilon was has raven-haired looks, she moves the unromantic Lensky. Norman easily. Take away the permanent she carried off the society hostess of Bailey a grandfatherly Cremin. smile, and we may have a major the St Petersburg ball better than Frances McCafferty gave Filipyevna talent. As for Opera North, serious questions must be asked about why Ibelhauptaite was re-engaged after Emer McGilloway turned Olga into her badly received Butterfly, and the belle of the ball. McGilloway is a how she was able to get away with real find: she uses her rich and this farrago. Music Barenboim in London

Beethoven all the way

ish orchestras these days, it Chicago Symphony Orchestra and for the best part of two weeks he is currently in residence on the South Bank with his other orchestra, the It is easy to read Staatskapelle Berlin.

many is united it is becomfine orchestras the country has. If anything, those in the east - Dresden, Leipzig and east Berlin - have kept the flame of the German musical tradition burning even more truly than those in the west. At the Royal Festival Hall the Staatskapelle Berlin has been sounding exactly the far-sighted inheritor of Teutonic musi-cal history – mellow and mature, if lacking the aristocratic high-mindedness that in the conductor's self-consets the Dresden Staatskapelle apart.

There is just one focus to the tour: that is Beethoven, all the symphonies and the piano concertos, both conducted and played by Barenboim. It is a musical double English Chamber Orchestra trend. The balance between piano and orchestra was harshly, nor muffled.

As we never see Daniel Barenboim was an everyday Barenboim in front of Brit- face in London, I remember a performance of the Fourth is good that he is visiting Piano Concerto in which he more often with his orches- was the conductor and Artur tras from overseas. At the Rubinstein the pianist. They BBC Proms this summer he seemed to have rather differwill be appearing with the ent ideas about the music. Rubinstein's effortless sparkle not finding a soul-mate

ing obvious what an array of performances a compromise

between the stoic

Klemperer and the romantic, Furtwängler

scious probing of the music. whereas here the performance was all of a piece. Barenboim's Beethoven is

very much of the old school. It is grandiloquent, sometimes romantically lyrical. more often combative with that he is used to: his Mozart little sparing of the orchespiano concertos with the tra's weight and muscle. As we know who Barenhoim's back in the 1970s started the guiding lights were among the conductors of the previous generation, it is easy to nicely judged, the solo part read into these performances neither projected too a compromise between the stoic Klemperer and the Back in the days when romantic, far-sighted Fur-

twängler. The bigger the symphony, the better this is likely to work.

In Wednesday's concert the First Symphony felt a long way from Haydnesque jocularity, even played with reduced strings, whereas by the end the Fifth had packed a determined punch. Barenboim likes to work his way into the music and so outer movements - the same happened with the "Eroica" on - take a while get going on a slow-burning

If that was all that was on

offer, the verdict might be one of big expectations disappointed. But there were also inspiring passages where the performances lifted on to another plane. As Barenboim entered the heart of the Fourth Concerto's opening Allegro, or the peroration of the "Eroica"'s funeral march, the music seemed to hold its breath and begin to search beyond the notes for a deeper spiritual meaning. Was that Bruckner one glimpsed watching down from above? The cycle continues in

London till May 17 and Paris will also see part of it when Barenboim and his orchestra break off to cross the Channel. On balance, it looks a musical iourney worth seeing through to the end.

Opening concert on May 5

Richard Fairman

INTERNATIONAL

Arts Guide

BERLIN

CONCERTS Philharmonie 6 6 1 Tel: 49-30-2548 8354 Berlin Philharmonic Orchestra: conducted by Emmanuel Krivine works by Beethoven and Tchalkovsky. With violin soloist Gill Shaham; May 17, 18

BOLOGNA OPERA

Tel: 39-51-529 899 www.neituno.it/bo/teatrocomunale Don Pasquale: by Donizetti. La Scala production conducted by Maurizio Benini/Roberto Polastri in a staging by Stefano Vizioli. Cast includes Ruggero Raimondi. May 14, 15

BOSTON

EXHIBITION Museum of Fine Arts, Boston Tel: 1-617-267 9300 A Grand Design: The Art of the Victoria and Albert Museum. North American tour of selected objects . from the V&A's collection. Consists. In works by Brahms and

f 250 works of art ranging from Leonardo da Vinci's notebooks to shoes by Vivlenne Westwood; ends

BRUSSELS OPERA

La Monnaie Tel: 32-2-229 1211 ● Il Ritomo d'Ullisse: by Monteverdi. New production conducted by Philippe Piertot in a staging by William Kentridge. With the Handspring Puppet Company, at the Lunatheater, May 13, 15,

■ L'Orfeo: by Monteverdi. New production conducted by René Jacobs and directed and choreographed by Trisha Brown, with designs by Roland Aeschlimann; May 13, 14, 15, 16, 17

CANBERRA EXHIBITION

National Gallery of Australia Tel: 61-2-6240 6502 www.nga.gov.au New Worlds From Old: 19th Century Australian and American Landscapes. 100 paintings by artists including Augustus Earle, Conrad Martens, Thomas Cole and Winslow Homer, ends on Sunday

CHICAGO

CONCERTS Orchestra Hall Tel: 1-312-294-3000 www.chicagosymphony.org Chicago Symphony Orchestra: conducted by Franz Welser-Most Shostakovich. With plano soloist André Watts; May 14, 15, 16

EXHIBITION Cleveland Museum of Art Tel: 1-216-421 7340 www.clemusart.com Gifts of the Nile: Ancient Egyptian Faience. Display of caramics, known as faience, a mixture worked by the Egyptians and regarded by them as magical. Brings together over 200 works, including statuettes of kings, gods, and animals, and inlaid boxes

ranging over 5000 years. Includes

works borrowed from public and

private collections in the US and

Europe; to Jul 5

May 15

CLEVELAND

FRANKFURT CONCERT Frankfurt Oper Budapest Festival Orchestra: conducted by Ivan Fischer in works by Mahler and Bruckner With mezzosoprano Doris Soffel:

LAUSANNE CONCERT Théâtre de Beaulleu Tel: 41-21-643 2211 Orchestre de la Suisse Romande: conducted by Ulf Schirmer in works by Carl Nielsen, Isang Yun and Stravinsky: May 14

LISBON CONCERTS 100 Days Festival, Expo 198 Madrid Symphony Orchestra: El Amor Brujo by Manuel de Falla; Main Auditorium, Centro Cultural de Belem; May 16, 17

DANCE 100 Days Festival, Expo '98 Pina Bausch: specially commissioned new work: Main Auditorium, Centro Cultural de Belém; May 13

LONDON

CONCERTS Royal Festival Hall Tel: 44-171-960 4242 Baranboim Beethoven Cycle: series of six concerts, with Barenboim conducting the nine Symphonies and directing the five Piano Concertos from the keyboard. With the Staatskapelle Berlin and London Symphony Chorus; May

EXHIBITION Tate Gallery Tel: 44-171-887 8000 Bonnard (1867-1947): focusing on works produced between the 1890s and the 1940s, includes landscapes, still lifes, a series of nudes depicting Marthe. Bonnard's lifelong companion, and several self-portraits; ends on Sunday

LOS ANGELES OPERA LA. Opera, Dorothy Chandles Pavilion Tel: 1-213-972 8001

www.laopera.org il Trovatore: by Verdi, Conducted by Gabriele Ferro in a staging by Stephen Lawiess. Cast includes

Vladimir Bogachov; May 13, 16

MADRID EXHIBITION Fundació "la Caixa" Tel: 34-1-435 4833

From Whistler to Sickert: joint retrospective of the two painters which aims to introduce their work to the Spanish public by contrasting their differences. The exhibition will demonstrate the influence of Velázquez on Whistler as well as that of Whistler on Sickert; ends on Sunday

MILAN **OPERA** Teatro alla Scala Tel: 39-2-88791 www.lescala.milano.it Der Freischütz: by Weber. Conducted by Donald Runnicles in a staging by Pier'Alli, with a cast including Kim Begley and Nancy Gustatson; May 14, 16

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Bavarian Radio Symphony Orchestra: conducted by Dmitrig Kitajenko in works by Prokofiev and Tchalkovsky; May 14, 15

Westdeutsche Sinfonia Leverkusen: conducted by Dirk Joeres in works by Haydn, Mozart and Beethoven. With hom soloist

Michael Thompson and violinist

Jural Cizmarovic; May 13

Tel: 49-89-2185 1920 The Midsummer Marriage: by Michael Tippett. Munich premiere. Mark Elder conducts a production staged by Richard Jones, with a cast including Alison Hagley and Philip Langridge; May 15, 18

NEW YORK CONCERTS Lincoln Center Tel: 1-212-721 6500 www.lincolncenter.org New York Philharmonic: conducted by James Conlon in works by Zelinsky, Rachmaninov and Liszt. With plano soloist Garrick Ohlsso Avery Fisher Hall; May 14, 15

PARIS EXHIBITION Musée d'Orsay Tal: 33-1-4049 4814 www.Musee-Orsay.fr Manet, Monet, and the Gare Saint-Lazare: places Manet's famous painting in a context provided by works by other artists and a group of related drawings. prints and photographs; ends on Sunday

PHILADELPHIA EXHIBITIONS Philadelphia Museum of Art Tel: 1-215-763 8100 www.philamuseum.org Self-Taught Artists of the 20th Century: An American Anthology. 300 works by more than 30 artists. all of them without formal training. includes paintings, sculpture and installations by artists ranging from

Grandma Moses (1860-1961) to

Ken Grimes (b.1947); ends on Sunday

ST PETERSBURG EXHIBITION State Hermitage Museum

French Master Drawings from the Plerpoint Morgan Library: 120 drawings, sketchbooks and albums; to Jul 25 TOKYO

CONCERT

Tokyo Opera City Concert Hall London Symphony Orchestra: conducted by Sir Colin Davis in works by Beethoven; May 17

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the



LIONEL BARBER **EUROPEAN VIEWPOINT**

The second coming

Jacques Delors could return to debate the constitutional future of Europe as it prepares to expand eastwards. But is he needed?

Here we en again. A Wise Man's Group on the future of | the planned Monetary Europe, this time headed by the philosopher king

himself: Jacques Delors. The proposal is President Jacques Chirac's, the same Mr Chirac who declared the other day: "Europe faces new challenges, and new challenges require new faces." Mr Dekors has manv qualities but he is hardly a fresh face. Nor does he have much in common with Mr

Mr Chirac unveiled his Wise Man's initiative immediately after the Brussels summit that selected the founder members of economic and monetary union but ended in a bruising compromise over the presidency of the European Central Bank.

The suspicion is that the French president wants to divert attention from the rupture between Parls and Bonn over the ECB. Mr Delors, an early supporter of German unification, will always be welcome on the other side of the Rhine. But Mr Kohl must still be wondering why a weakened reopen Europe's constitutional debate.

After all, the 1997 treaty of Amsterdam - the European Union's most recent constitutional revision - has barely been signed. It still faces ratification hurdles. notably in a referendum in Denmark on May 28. Mr Delors' second coming looks

premature, even risky. Six years ago Mr Delors, then president of the European Commission, sanctioned a review of the EU's institutions ahead of enlargement to Austria. Finland and Sweden. The 1992 Maastricht treaty had yet to be ratified, but Mr

Political Europe to balance Europe.

The Commission review leaked. Proposals to strengthen the powers of the Commission president and to dilute the representation of smaller countries were reduced to a memorable, if misleading. UK newspaper headline: "Delors plan to rule Europe." Voters took fright and the Maastricht referendum in Denmark was narrowly lost.

Thanks to the ingenuity of Brussels lawyers, EU leaders pasted together an amended version of Maastricht that passed muster in a second Danish referendum in May 1998. But the Union's planned eastern enlargemen early next century means the institutional question will not go away.

A year ago, in the Dutch town of Noordwijk, Mr Chirac tried to win German support for reforms. He wanted to cut the 20-strong Commission to 10 members, emoving the automatic right of each country to one representative. He also



Jacques Delors: in demand

pressed for a reweighting of the votes to reduce the disproportionate weight of smaller countries in the decision-making Council of Ministers.

The Germans were tempted, but Mr Kohl put off the moment of reckoning. He was worried that an argument between small and large countries risked disrupting the EU's crowded political calendar, which required decisions on Emu. enlargement and the future size of the EU budget by the end of the decade.

The Amsterdam treaty ended up with a protocol that provides for a review of the size of the Commission, the weighting of votes and the extension of majority voting as soon as the Union moves beyond 15 members. Now that enlargement negotiations are under way with five central European candidates plus Cyprus, the question of when and how to ackle institutional reform is back on the agenda.

Mr Chirac's instinct is to tackle the issue somer rather than later. French officials claim that Mr Chirac backed a French candidate for the ECB so vigorously because he was stung by charges of "capitulation" to Germany on the balance of power in Buropean institutions. The warn that France will block enlargement unless it obtains satisfaction.

The Germans are torn. Either they gang up with the French at the expense of smaller countries, or they push parity to its logical conclusion and demand better representation for 80m Germans in Europe's institutions. Equally, Germany has become more attached to the

national veto, fearing that the extension of majority voting in justice and home

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affairs could weaken national defences against illegal immigration. Yet the Germans know that more majority voting is the price smaller member states such as Belgium and the Netherlands will extract for a reduction in their voting weights and a safe passage

The British government is watching developments with a mixture of fascination and trepidation. Tony Blair thinks the EU's institutions and decision-making procedures are creaking with 15 members. However, the idea of Mr Delors, the bête noire of Brussels, heading such a debate nakes Downing Street

for eastern enlargement.

distinctly queasy. Mr Blair should be less timid. Britain has little to lose and everything to gain by a bolder stance on institutional reform. The Amsterdam summit came close to a deal that would have strengthened the voting power of the big countries in return for giving up one of their two EU commissioners. A moderate extension of majority voting is manageable if the Labour government – unlike its

does not treat national sovereignty like virginity. Mr Blair could canvass support for a short, sharp constitutional conference early next year under the German presidency. The aim would be a deal before the appointment of the next

Commission president at the

Conservative predecessor

June summit in Cologne. The president-designate take your pick from Felipe Gonzalez, Giuliano Amato. Chris Patten, Peter Sutherland or half a dozen others - would then be able to pick a sensibly sized team in the second half of the year ready to take office in January 2000.

The risk of a delay is that countries will hold enlargement hostage to institutional reform. Optimists in Brussels say the resulting crisis will force the compromises necessary to let the Poles, Czechs and Hungarians into the Union armond the new informal date of 2004. That, however is a Chirac-sized gamble Mr Blair would be wise to shun.

lionel.barber@ftbe.com

LETTERS TO THE EDITOR

Economic performance, not interest | Market gap rates, should drive currency levels

From Mr Hans Edwards. stands proudly beside polbecause of the strong pound. In the 1960s we exchanged ground. one pound for DM11.2; lately it has been about DM3 to the pound. Did we hear German industry complaining about the strong D-Mark over the past 30 years? If Britain had learned to sell goods on quality rather than price, perhaps it would not now be offering Rolls Royce to the

Brand 2, 3053 Lasben, Austria

German car industry.

From Mr Rowan O'Neill. Sir, Philip Coggan, in his article "Not quite so sterling after all" (May 9-10). observes in relation to the

Japanese and the Germans an about of inflation con-Sir, We hear once again, in have done pretty well out of trol, a such a way that the your article "Volkswagen their strong currencies over appreciation was always the last 25 years". This point behilf the curve of an ished fleet" (May 9-10), about has recently appeared so impriving productivity. At VW's bid for Rolls Royce often in otherwise rational each revaluation, German Motors, of the battering Brit- articles that I suspect ener- exposers chuntered a bit, ish industry is taking getic Treasury spinning but child then get on with somewhere in the back- creating the necessity for the

> There is a world of difference between the consequences of a currency that is trading performance and despite low interest rates, and one that is strong because of high interest rates and despite a moderate trading performance. The Germans did not "do well out of their strong currency"; rather they had a appreciation, German interest rates were low, and the Rowal O'Neill, fiscal balance strong. In consequence the appreciation

The near 40 per cent apprelation of sterling again; the D-Mark in the strong because of a superior periodup to mid-April was not in the same category. It is truethat the UK may be betterable to emulate the Germa performance of the 1950s-180s now than in previous ecades, but the essential prequisite is that the inflatin target and fiscal stande be tighter, interest strong currency (with its rates liwer, and the level of attendant benefits) because, first, they did well. During economic performance alone most of the period of D-Mark and at by interest rates.

Jerom House. Front treet, Churchill, could be managed, in part as N Sonerset BS25 5NG, UK

Microsoft should stick to what it does best

From Mr Simon Due. Sir, Regarding your leader 8), Microsoft is not "simply being much better". The company's Windows 3.X for several years. series operating system brought as 16-bit technology, by this monopolist which Windows 95 brings us 32-bit should be made to concen- Glos GL 2HA, UK

technology. Windows 98 trate of that which it does promises us...a dodgy "Microsoft ain't broke" (May browser – even though and lese the internet and 8), Microsoft is not "simply games players have been the resto others. able to use 64-bit technology We are all held to ransom

"best" operating system

78 All Sints Road,

is for early morning flyer

From Mr Henny Essenberg. Sir, in casting doubt on my remarks quoted in your The Business of Travel Review" (May 7), Roland Fernsby (Letters, May 9/10) overlooks the distinction I

was making. I questioned which airlines were catering for the needs of the smaller businessman or woman who needed to get to the other end of the country first thing in the morning but who did not have the travel budget of a blue-chip

KLM UK believes that this middle market is being largely ignored by the nofrills carriers and the premium-priced business airlines and is a sector that we

However, Mr Fernsby uses a midday departure as his example. He may be interested to know that under KLM UK's newly introduced farea structure, he could currently purchase a one-way ticket from London Stansted to Edinburgh for £39. KLM UK also allows the flexibility of six departures every

Henny Essenberg. chief executive, KLM UK, Stansted House, Stansted Airport.

Women shown to have made positive impact in business

nary Business Women, I feel compelled to clarify some

women in Fortune 500 com- about the balance in their panies demonstrate the prog- lives.

Tales of Extraordinary, Ordi- career choices; 78 per cent satisfied or more than satisfied with the management level they had attained; and model programmes and best The stories of the 45 72 per cent felt the same

ress they have made. A Contrary to ignoring the ing complaency, the book marblehead, MA 01945, national survey I developed, glass ceiling, I referenced the defines way of navigating US

posely chee progressive companies acknowledged by the commision in order to practices that have helped women advace.

to which almost 700 female Glass Celing Commission corporate corridors, high-Sir, After reading the managers responded, pro-review ("And the bad news vides additional data: 92 per lines fromit on key factors demonstrates new working is...", May 1) of my book cent were satisfied or more needed for successful wom-structures pioneered by Success on Our Own Terms: than satisfied with their en's initialves. I also pur women seeking balance, and focuses on ways in which individual women have made systemic changes in their organisations.

Rather the recommend- 28 Columbia Road

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PERSONAL VIEW WILLIAM JENNARD

hree steps to heaven

Privatisation, competition and regulation are fuldamental if the world is to build an efficient information infrastructure

n 1851 Nathanial Hawthorne, writing in a world where electricity was in its infancy, said: By means of electricity the world of matter has become a great nerve, vibrating thousands of miles in a breathless point of time...The round globe is a vast...brain, instinct with

Al Gore, the US vice president, quoted these words four years ago at the first World Telecommunication Development Conference in Buenos Aires. He called on the nations of the world to join in building that great electronic "nerve": a global nformation infrastructure.

The theme was picked up in March in the second World Telecommunication Development Conference in Malts. So how are we doing so far?

There is no question the digital information age we are entering is changing the way we communicate and the way we live our lives. You notice it as soon as you walk into an elementary school and see fourth grad-ers logging on to the internet for a science project. You see it in the workforce where people sit at home with a laptop in New York and send documents back and forth to colleagues in Hong Kong. The digital revolution has become an engine of job creation and the lifeline of the

global economy. However, this staggering accomplishment does bring some challenges with it. Building a global information infrastructure is a highly capital-intensive endeavour. The question is: what is the quickest and fairest way to finance it?

Traditional sources of revenue, such as settlements payments, are drying up. The settlements system, which requires carriers to pay inflated international termination charges to carriers on the receiving end of a call, has served as an important source of revenue for internet telephony and other alternative calling methods such as least-cost routing (in doing it. which calls are routed lower rates) and call-back has made billions of dollars ers in the form of lover Commission



(which enables overseas cal- of private capital avilable lers to access cheaper US rates) are eroding the settlenents system. So what should be put in

its place? Three elements em to be essential. First, privatisation, For

some governments this will

tised since 1984, raing be enormously difficult. But \$159bn in private capial. The digital information age is

changing the way we live. When you walk into an elementary school you see fourth graders logging on to the internet

for telecommunications to follow suit. development ultimately depends on their meeting thing, private investors have governments to invest in new technologies. A government monopoly, for example, would probably not have the incentive to place low earth orbit satellites capable of providing high-speed voice, building infrastructure. But video and data services around the globe. But private companies are already

> Because of such examples, the information revolution

building a firm foundation. The rest of the world neds

to fund telecommunications

infrastructure development.

More than 40 telecommuni-

cations companies, including

operators in Argenina,

Ghana, South Africa an the

Philippines, have been piva-

But privatisation is not enough. If carriers are that challenge. For one allowed to remain morpolies, only a select grou of proven more willing than private investors will redive monopoly profits. That enalises consumers and cipples the economy. Eve a privatised monopoly wil be slower, less efficient andess innovative at building a letwork. Meanwhile serves will be more expensive.

> That is why a second ingredient is essential: ometition. In those coun that have permitted comptition, the benefits to consin-

prices and better services have been undeniable. According to one recent study, prices for international service have declined by 78 per cent in the UK and by 60 per cent in Japan. Figures from the Federal Communications Commission indicate that consumers in Chile, which instituted a regime of cut-throat competi-

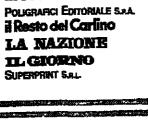
tion in the mid-1990s, have enjoyed cuts of 90 per cent. Because the evidence is so compelling, several countries including Hong Kong. Singapore and Mexico recognised the problems inherent in their monopoly policies and ended their carriers' monopolies earlier than

But that is not enough either. This is a system that needs not just government oversight, but also highly independent regulation. Governments should not provide telecommunications services. But they can act as guardians of competition. And they can even champion new entrants in the market. In fact, the transition from monopoly to competition will require a heavy dose of regulatory intervention. Competitors must be able to gain access to existing networks at fair prices if competition is properly to take

root. competitive and liberalised market benefits consumers, governments must establish regulatory authorities independent of the incumbent operator and shielded from political pressure. These regulators must have licensing and enforcement authority in order to establish a fair, transparent and predictable

Privatisation. Competition. Independent regulation. Those are the keys to ensuring that everyone, rich and poor, urban and rural, in all regions of the globe can have access to the opportunities that the information age is so rapidly creating.

We have not achieved Hawthorne's vision. At least not yet. But we are on the



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PAKISTAN

Japan and the G8

Pity poor Ryutaro Hashimoto, Japan's prime minister. Whenever he goes abroad he is lectured on Japan's economic failings. This weekend's summit of the group of eight industrial countries will be no exception. How might the Japanese prime er respond?

Mr Hashimoto could say that the March stimulus package is different from its predecessors. He might even be right, since the government argues that the stimulating effect of the Y16,600bn (£75bn) package will add between 2 and 3 per cent to gross domestic product. He could also note the decision to inject large amounts of public money into the banking system, taken last year. The government now expects the 19 biggest banks to write off Y10,300bn in non-performing loans this year, a substantial proportion of the Y16,100bn in non-performing oans identified last September.

Unfortunately for Mr Hashimoto, these belated U-turns will be greeted with scepticism, for tory of denial, inadequate packages and further denial; scepticism about the statistics on banks; and doubt whether even the latest package will more than offset the economy's down-

Nevertheless, Mr Hashimoto is entitled to make at least two strong points to western lead-

A touch of spring has recently

and the European Union, prompt-

the dispute over US extra-territo-

Much hard bargaining remains.

But the outlines of a deal now

Sanctions Act (Ilsa), directed at

foreign investors in the two coun-

tries' energy industries. Toppling

Cuba's Castro regime is a

uniquely American obsession.

But Iran's strategic Middle East

location, large energy reserves,

past sponsorship of terrorism and

quest for nuclear weapons raise

much wider geo-political and eco-

The EU says that, unless the

threat of Ilsa sanctions is lifted,

there can be no deal. As well as

insisting that the US absolve

Total of France over its role in a

\$2bn Iranian gas project, Brussels

nomic concerns.

seem to be taking shape. A potentially bigger stumbling block, however, is the Iran-Libya

rial sanctions legislation.

has to include a substantial and sustained current account surplus, given its high savings and limited domestic investment opportunities. The second is that the programme of radical de-regulation they recommend is very likely to make the short-term situation worse.

What would happen, for example, if employers decided to divest themselves of redundant workers? Unemployment would jump and already widespread insecurity would increase, so creating still higher propensities to save than today. Again, what would happen if western notions of shareholder value were to permeate companies? Current investment plans would be slashed. The combination of higher saving and lower investment could push the economy into a slump.

In all probability, what is needed is a combination of extremely aggressive fiscal and monetary pump-priming now, with radical de-regulation in the medium to long run. But three good reasons: Japan's his- the yen is then likely to stay weak and the current account surplus to grow.

Mr Hashimoto's peers are right to remind him of his responsibilities, but they need to realise how intractable Japan's challenges have become. Not only must they eschew simplistic slogans; they must recognise that a solution ers, in his turn. One is that will require them to tolerate a Japan's longer-term solution larger Japanese surplus as well.

ment is that harmonious US-EU

commercial opportunism.

Burying Ilsa That poses a dilemma for Bill come to relations between the US Clinton. Although he has the power to waive the enforcement ing a quest on both sides of the of Ilsa, using it could anger Con-Atlantic for closer partnership. gress. It could also prompt a rush The new mood is welcome. But if of European investment into

it is to prove more than a passing Iran, unleashing pressure from fancy, old quarrels must first be US oil companies for freedom to conating one nuclear device buried. None more urgently than do likewise, thereby undermining which it claimed was for "peacethe dispute over US extra-territo" US sanctions policy.

Tul" now had become inegitable One corn like a degree resuch closed. US sanctions policy. Mr Clinton should brave these A drive is under way to reach a risks and rapidly grant a waiver. settlement at Monday's US-BU It is in any case unclear that US summit in London. There are sanctions are more effective than signs that differences are narrow- Europe's preference for cautious

ing over one point of contention. engagement in bringing Tehran the Helms-Burton anti-Cuba law. to heel. But the decisive argu-

'ndia's nuclear test has generrelations are much too important to be icopardised by differences ated huge uncertainties both over tactics towards Iran. Furfor regional security and for thermore, as long as Ilsa remains international negotiations to stem development and testing of a running sore, the US and EU will find it hard to formulate a nuclear weapons. common stand towards Tehran.

The RII needs to do all it can to assist Mr Clinton by showing genuine commitment to that goal. That does not require subservience to US dictates. But it does mean quashing any suspicion that Europe's stance is based less on principle than on Monday's summit offers a real chance to make a breakthrough: Seizing it would remove a dannium, unsuitable for weapons. gerous irritant from transatlantic relations. It would also send a wants a waiver under fisa for all strong signal that the US and EU

Amy Louise Kazmin and Quentin Peel explain why India took the drastic step of testing a nuclear bomb and ask how the rest of the world will react After the bomb

Explosion of self-esteem

ndia was yesterday celebrat ing its forced entry to the club of nuclear powers, after the successful underground testing of an H-bomb, a trigger device and a tactical nuclear weapon. The rest of the world looked on with undisguised

Scarcely a voice was raised in Delbi to question the wisdom of the government's decision to abandon its ambiguous status of possessing a recognised nuclear potential but no credible nuclear deterrent - by carrying

Press and politicians vied for superlatives to praise the event and the scientific achievement behind it. The Pioneer newspaper described it as "an explosion of self-esteem", while the Indian Express, in a front-page editorial, called it "a jump-start to India's dormant, frozen spirit".

In neighbouring Pakistan, the tests aroused a predictable wave of defensive nationalist fury. with demands for an instant response to demonstrate Islamabad's comparable nuclear capac-

As for the rest of the nuclear and non-nuclear world, even India's closest allies, such as Russia, expressed abhorrence and dismay. President Boris Yeltsin said: "India has let us down". President Bill Clinton was said to be "deeply distressed". Japan threatened to freeze its \$1bn annual aid programme, while Britain declared the entire European Union "surprised and disgusted".

The contrast between domestic euphoria and international condemnation could scarcely have been starker. Yet there seems to have been a classic dialogue of the deaf: both India's action, and the international reaction, could have been foreseen.

The question now is whether New Delhi may have miscalcuto the international top table, has it left itself threatened with isolation? As for the outside world, the challenge is whether to total disarmament or whether to punish it behind a wall of sanctions, which might simply fuel a new regional arms race.

For 24 years, India has straddled the nuclear fence. After det-

technical need, to match its neighbour's test with one of its own. The US has been pressing it, using conventional arms sales as a lever, to restrain its nuclear development, and in the past few producing only low-enriched ura-As a result, Pakistan is reckoned to have fissile material for test. fewer than 10 weapons, a frac-

try's ambiguous position had become increasingly pointless and even counter-productive. Under fierce pressure from the US to sign the comprehensive test ban treaty in 1996, the Indian government had to decide whether it would finally exercise its nuclear option or foreclose on lated. Instead of forcing its way it for good. It refused to sign, a move that led inexorably to this week's triple tests.

"It was its last chance to make up its mind," says Brahma Chelbelieve the Indian government's laney, professor of security protestations of a commitment to studies at the Centre for Policy Research, an independent New Delhi think-tank. "They had to push ahead or be left with an option that was an option in

> Air Commodore Jasjit Singh, director of the Institute of

of north-east India - Arunachal Pradesh and Sikkim - as part of

"It is not Pakistan. It is the China factor," he said in an interview last year. "It is taken for granted that we must do something to prevent any repetition of [the border war in] 1962," which saw the Indian army humiliatingly defeated. "Who is competing with India for investment and for markets? China. Where is the ideological competition? China. And we are face to face on a difficult border, with outstanding

territorial disputes. "We need to be friendly with

policy based on moral suasion. not force. Many Indians feel it has been long overdue.

CHINA

BHUTAN

"India is recognising the attributes of a big power - that talk nuclear armaments path itself. and rhetoric and moralising isn't going to get you anywhere," says Bharat Karnad, professor of national security studies at the Center for Policy Research. "It's a hard-headed view of the world as it is, rather than the world as Indians would like it to be." The biggest resentment is that

the US seems obsessed with China, in spite of (or perhaps because of) its suspected exports China. But on the other hand, an of nuclear technology. Meaninsurance policy is a necessity. while, India is treated as a largest source." "minor league" player.

ful" purposes - in 1974, Delhi move had become inevitable. One cern lies a deeper psychological hard about the likely sanctions you persuade it to be nice, to stop refrained from further tests or of a three-man committee review- need: to be regarded as a big response of the outside world to arming Pakistan and eventually weapons development, calling ing India's entire defence strating instead for global nuclear disarmament.

It was this that probably pering New Delhi admit there may be main purpose of a nuclear determand of the new coalition govern
It was this that probably pering in New Delhi admit there may be suited to the new coalition govern
It was this that probably pering in New Delhi admit there may be suited to the new coalition govern
The next that the next that the new coalition govern
The next that the next that the next that the new coalition govern
The next that the But in recent years, Indian rent. On one wall of his office he ment, led by the Hindu national- hurt and certainly none that arms race that India cannot hope security experts said the coun-boasts an official Chinese map of ist Bharatiya Janata party, to could prevent its further nuclear to wia."

the region, showing a large slice carry out the nuclear tests, thus development. Yet the danger of reversing five decades of foreign international isolation is real. The US has to calculate how firmly it needs to respond in order to dissuade neighbouring Pakistan from rushing down the

> before, as when it backed Iraq in the Gulf war," says Damon Bristow, head of the Asia programme at the Royal United Services Institute for Defence Studies in London. "The US-India relationship has improved a great deal in recent years. I don't believe they have thought through the consequences. The Indian economy needs foreign investment and foreign technology. The US is its

Another miscalculation could with China, "It is not ob-

Anything you can do

tion of Indian stocks. A test not directly relevant to Israel's weapons development in Iran. Its action puts Pakistan in a tion of this; a display of its tine, Mr Simpson believes Israel serious quandry. Islamabad will nuclear prowess would thus might now be tempted to use the clearly be tempted, for reasons of amount, according to John Simp- nuclear issue to resist US prespolitical machismo as much as son of the Mountbatten non- sure over ceding land for peace. proliferation studies centre at If Washington persists, he suglateral disarmament".

Israel awkwardly exposed as the might then pull out of the non-world's only "ambiguous" proliferation treaty themselves. years Pakistan has reverted to nuclear state: it has nuclear weapons, but has neither signed the nuclear non-proliferation treaty nor carried out an overt

est. there is suspicion – though Although nuclear weapons are no firm proof – of nuclear

OBSERVER

could use up a substantial por- security problems with Palesdeclare itself nuclear. The down-A Pakistani test would leave side would be that Arab states

Iraq and Iran are signatories to the treaty. UN inspectors believe Baghdad no longer has any fissile material. However,

Possibly aware that its test could spur other countries to declare themselves nuclear. India sugar-coated its test announcement by repeating its dedication to "truly comprehen-Southampton university, to "uni- gests, Israel could threaten to sive" disarmament. It said it might now sign new commitments, though that is unlikely to mean the non-proliferation treaty which Belli reparts as favouring nuclear "haves" (those who had nuclear weapons before

1967) over the "have-nots". However, India on Monday indicated it would be prepared to consider adherence to some of

the undertakings in the comprehensive test ban treaty. For a country that did its very best to block the treaty when it was

signed in 1996, this is new. Delhi appeared to lay down at least one condition - a bar on the very low-yield "subcritical" tests permited under the treaty for acknowledged nuclear states, together with computer simulation as a substitute for tests. But there appears to be a terrible Catch-22 with revising the terms of the treaty. It may not be possible to renegotiate until it comes into force; yet it cannot come into force until India, one of 40 countries named as "a necessary signatory", ratifies it.

David Buchan

Köhler's turn

European companies. EU mem- really are serious about deepen-

bers solidly support that demand. ing their parmership.

the second world war, it is high time to consider a German candi- of the bank's 60 member coundate to head a major multinational body. Good news, then, that Germany plans to nominate Horst Köhler as president of the European Bank for Reconstruc-

This time the EU most avoid the bickering which surrounded Wim Duisenberg's appointment at the European Central Bank. It should throw its weight behind Mr Köhler, and he should accept the job. The EBRD would benefit central Europe. from his long experience of finan-cial diplomacy, including years

es a G7 sherpa. Nationality should not matter in such appointments, but it almost always does. The politicians who make the decisions cannot resist playing to their national audiences. French lead-Frenchmen in high international places as a major national interest. Other countries often end up letting France have its way EBRD, in succession to two

ary has hurt its morale and ernments. But the new president undermined its cohesion. The must at least start a quiet camnew president must help set paign for reform.

Fifty-three years after the end of clearer priorities, resolving contradictions between the demands tries and organisations.

Among these are differences about which transition states deserve most support. The US, the UK and Germany favour concentrating on Russia and other ex-Soviet states, which have the greatest difficulty in attracting commercial capital, while France and some other EU members want EBRD money to help finance EU accession costs in A related argument concerns

treatment of risk. The EBRD is required by its charter to follow sound banking principles, but also to operate in high-risk countries. Some members favour caution, others say the bank's raison d'ètre is to go where others fear to tread. The president must cut ers, especially, regard putting a clear path through this jungle. He should also look carefully at the bank's structure. Operations are still supervised by a cumbersome board of 23 resident direc mainly to avoid embarassment tors, each with their own office. Appointing a German at the as established by the original charter. Every lending decision, Prenchmen, would show that however small, must pass this Paris can no longer take such board. Each director has the right to ask questions and demand information from EBRD The ERRD requires strong leadership. The long hintus since Jac staff. This wasteful system can ques de Larosière retired in Janu- be changed only by member gov-

Airlift airbrush

The American public relations machine looks set for anothe triumph in Berlin today when President Bill Clinton files in to hall the 50th anniversary of the Berlin

Uncle Sam is leading the razzmatezz celebrating the Aliled operation that supplied the 2m West Berliners from June 1948, when the Russians blockaded the city, until a few months after the siege was lifted in May 1949. The US is sending the leader of the free world and an aircraft display: the British are sending a band. You wouldn't have thought that

the idea of an airlift came from the British, who talked the gung-ho Yanks out of forcing land convoys across communist East Germany and then flew side by side with the Americans to take food and fuel to the beleaguered city. Crashes cost the lives of 39 British airmen, 31 Americans and at least nine Germans.

Berlin's city government also forgot a few details about one of its darkest hours: It out together some commemorative burnt with iots of pictures of aircraft - all of them American, Some helpful Brits put the city authorities right before it was published.

Walk-on part

can spare only a few hours for next week's 50th anniversary: the World Trade Organisation's Geneva bash to mark the birthday of the world trading system.

Clinton is dropping in on May 18, the day before the official WTO knees-up. Between being whisked to and from the airport and addressing a WTO ministerial meeting, he will be on the ground

for four hours - tops. The schedule does have the virtue of lengthening the odds against any embarrassing encounters with digar-chomping scourges of capitalism: Cuban leader Fidel Castro is in town for the World Health Organisation's annual jamboree and will be staving on for the WTO beanfeast.

Number crunch

Hungary's Postabank has had a bad couple of years, running up \$60m in losses and suffering a \$130m run when depositors in its core benking business had a bit of a crisis of confidence last year. The government decided that

another bail-out was needed for Postabank's bundle of businesses A complicated deal involving den debt, Gazprom and offshore funds of unclear ownership seemed to be going slowly, so ministers decided that the Hungarian Development Bank and two other state-controlled outfits would put up the dosh giving the development bank a big Bill Climton will be spending a say over the running of Postabank couple of days in Germany, but he Oops. Postabank sent the three

state bodies an account number that no longer existed. If some bright spark hadn't spotted the slip, the money would have been sent back to the rescuers three days later - after the deadline for the capital Injection. This would have delayed the whole process for goodness knows how long, leaving the current management under big boss Gabor Princz more

time to run up more debts. Princz now has to prepare for a meeting with his new shareholders to discuss the bank's bad loan portfolio - perhaps as early as ne month. The word is that he might even be in another job before the summer holidays. Let's hope any golden handshake finds its way into the right bank account.

Blissful unions

Daimler-Benz's merger with Chrysler could strain the bonds of brotherhood in the international labour movement.

The new company will have a 20-strong supervisory board - 10 moloyees. The two companies wil each nominate five members, but the word in the US is that the United Auto Workers will get just one of the 10 workers' seats and that IG Metall, the German union movement's biggest battation, will hog the rest.

Such an antengement would hardly reflect the numerical balance of the workforce -120,000 at Chrysler and 300,000 at Daimler suggests that a 7-3 split

might be fairer. It looks like the workers of Chrysler have nothing to lose but their chairs.

Stop press Ignorance of the law is no excuse,

they say, and Vietnamese premier Phan Van Khai is doing his bit to scread the word. After all, the socialist republic is keen to become a country governed by laws, rather than the whims of the Vietnamese Communist Party. The English-language Vietnam News says Khal has instructed the Ministry of Culture and Information to publish information on laws through the mass media". Decision 02/1998/CT-TTg of the premier's office instructs the media to "devote more space for dissemination of information or laws, and calls on reporters to

write more stories about legal This worthy idea was issued on

January 2 and the government rushed into print with it. Yesterday.

High standard The Rex Grenada Hotel, one of the

swishest hostelries on the eastern Caribbean island of Grenada, was proud to fly the flag of Talwen at the weekend to boast that Lien Chan, Taiwan's vice president, was staying there on an official visit. Someone had forcotten that China's delegates to the Carlobean Development Bank meeting were also guests at the Rex. Talwan's flag didn't fly for long.

Financial Times 100 years ago

Strange Results in Argentina We learn from the report of the Argentine Conversion Office, as given in our Buenos Ayres namesake, that some very strange banking results have been obtained in the country during 1897. For instance, the Santa Fe Provincial Bank had at the time of the Government inspection deposits on call amounting to \$2,830 gold and \$912,000 paper, whereas its available cash was \$972 gold and only \$96,180 paper, while, though bills to the amount of \$2,671,431 paper had been discounted, the Inspector considered that 80 per cent of these were an irretrievable loss. Another State bank is a creditor to the Provincial Government to the extent of more than the capital supplied by the Government to start it with.

50 years ago

Netherlands Queen Abdicating The Hague, May 12. Queen Wilhelmina, bowing to "the burden of increasing years." told her subjects and the world by lifw orks tent veb-or other abdicate in favour of her daughter, Princess Juliana, early in September. The 67-year-old Queen has reigned over the Netherlands and its colonial possessions for 50 years.

Swissoir the refreshing cirine

FINANCIAL TIMES

AS OF MAY 27: 5x A WEEK ZURICH-SAN FRANCISCO NONSTOP

swisscir 🖫 the refreshing circios

WEDNESDAY MAY 13 1998

THE LEX COLUMN

Helmut's hope

"Our upswing is coming," say Chancellor Helmut Kohl's election campaign posters. Ah yes, but not yet, have retorted Germany's six leading economic institutes. By shaving their 1998 gross domestic product forecasts by 0.2 per cent to 2.6 per cent and calling for faster reform, they have hardly endorsed his management of the economy.

Even after four consecutive monthly dips, seasonally adjusted unemployment is still painfully high at 11.4 per cent. But it is some 0.4 percentage points off its December peak. And the institutes' forecast that the annual average will stay around this level clearly implies further falls in the second half, even if this nuance has been lost in the political hurly-burly.

strengthen slowly. Higher wage increases may be less rosy. That is partly because a and a cut in the solidarity surcharge cut-throat approach to branch closures should fuel a rise in disposable income that will help consumer cyclical stocks, despite a rise in value added tax. And with inflation at just over 1 one per cent hardly a concern for the Bundesbank, the case for an interest rate rise that stifles the recovery looks thin on purely domestic grounds.

If the real impact of this upturn arrives too late to save the chancellor's political hide, investors should draw some comfort from the recent noises from Gerhard ale de Banque will be one of Europe's top Schröder, the Social Democratic party's 10 banks with a market capitalisation chancellor candidate. Making lower business taxes a priority is a start. However, large cuts are still unlikely given the need to check the growth of the fiscal deficit.

Fortis/Générale de Banque

On paper, a merger of Belgo-Dutch Fortis and Belgium's Générale de Banque is a shareholder's dream. This is the sort of "in-market" merger with the potential to Banque and CGER, Fortis's Belgian bank-generally. ing arm, overlap considerably. Using a rule of thumb that in such bank deals there is scope to strip out about a third of the cost base of the smaller institution would imply that profits could be boosted by 15 per cent. Add in the fact that Fortis is one of the world's most successful bancassurers and there is further revenue-enhancing potential from selling insurance another \$11bn on 10 times forecast 1998 products to Générale de Banque custom- earnings. And the group has a \$7bn cash

TODAY'S TEMPERATURES

We wish you a pleasant flight.

Lufthansa

Domestic demand should continue to ers. So much for potential. The reality may not be politically acceptable in Belgium. It is also because Fortis's tough-minded managers have apparently been forced to accept that Générale de Banque's less ruthless ton team will continue to play an important role. It is also too early to know which group of shareholders will gain most from this merger as the terms of the proposed deal have yet to be announced. One thing, though, does seem pretty clear, a merged Fortis/Générover \$30bn. As soon as this deal is digested, the highly-acquisitive Fortis will be sniffing around for the next.

General Motors

With DaimlerChrysler smoothly overtaking on one side and a newly cost-conscious Ford revving up, General Motors is back in the slow lane. Over the past three years its shares have badly lagged behind deliver big cost reductions. Générale de those of its rivals and the US market

Meanwhile profits have been forging ahead, leaving the valuation at a level that looks low even by Motown's standards. At \$72 a share the group is capitalised at \$48bn. Subtract the near-\$17bn value of GM's 75 per cent stake in separately-quoted Hughes Electronics. The Delphi car parts division should be worth

CONTENTS

hoard. That gives an implied value of \$13bn for the worldwide automotive busi-nesses (including the GMAC financing unit), which are expected to produce net profits of \$4.4bn this year - a price/earn-

ings multiple of less than three. A lowish valuation is no doubt deserved. GM's margins are thinner than its peers, and it faces heavy investment to revamp its stale model range and improve efficiency. But the main problem has been that, share buy-backs apart, GM has been unwilling to think more radically. It does not plan to demerge Hughes, while the promised spin-off of Delphi keeps receding into the future. Both these moves could unlock substantial value. Perhaps the Daimler/Chrysler merger is the catalyst that will prod GM into action.

Body Shop

Anita Roddick will not appreciate the comparison, but Body Shop's woes call Laura Ashley to mind: controversial chief executive, small but powerful global brand, dual manufacturer/retailer role and troubles in the US. The comparison, of course, is unfair, Body Shop is still making a decent £38m profit and has a healthy balance sheet. But sluggish sales and stagnant profits, culminating in the appointment of a new chief executive, are evidence all is not well.

Arguably Body Shop was seduced by the power of the brand into believing it could sell itself. This was part naivety, part arrogance that the group's distinctive roots would allow it to continue succeeding on its own terms. But size demanded conformity. Nowhere has this been clearer than in the US where Body Shop's 290 stores lose money. The ephemeral magic of the global brand may be alluring, but the tills will not jangle without stooping to accommodate local tastes. Moreover, the big jump in stocks is evidence that brilliant product development without retail discipline can be costly.

Will new man Patrick Gournay set things to right? That depends on how much latitude he is given. The company is top-heavy, but if the will to reform is there he may yet succeed. At a 50 per cent discount to the market, the shares are cheap. Investors, though, should wait until the changes show up in the numbers

aper strice July 1996.

Brussels criticises plans to introduce a 35-hour week

French and Italian schemes will hit labour flexibility, says Commission

Ry Linnel Rather in Reseale

The European Commission will today criticise the French and Italian governments' plans to introduce a 35-hour working week.

The Commission argues in its proposed macro-economic guidelines for the European Union that the planned legislation is not conducive to promoting flexible labour markets and job creation.

The Commission is understood to have toned down the criticism, but it is still a pointed reminder to France and Italy that employment policies are no longer "off-limits" for Brussels. EU finance ministers will consider the guidelines next week.

The process of peer review is set to continue today when the Commission debates national plans submitted by the 15 EU member states to act on the 18m people out of work in the union.

The plans stem from an agreement last November that member states should commit themselves to quantifiable and verifiable targets for improving labour market flexibility, long-term youth unemployment.

and reducing the number of people

who drop out of school early. All those under 25 should, in principle, be offered a new start before being out of work for six months. The same guarantee should apply to adults out of work for 12 months.

EU leaders will evaluate progress at the Vienna summit in December. The Commission is reserving the right to make recommendations if it considers that member states are off course, a senior official said yester-

Despite the mild criticism of French plans for the 35-hour working week, the initial Commission response to the government's employment action plan is favoura-

The Commission believes that Paris is on course to meet its planned spending to reduce long-term unemployment. "They get a silver medal," said one official.

Sweden, the Netherlands, Denmark and latterly the UK appear to be ahead of the pack on tackling

employability, vocational training France, Ireland, Luxembourg, Spain, Belgium and Finland are strengthening their commitment within clearly fixed targets or timetables, according to the Commission.

Italy, Portugal and Greece are singled out for not supplying sufficient detail on how they intend to meet the 19 guidelines in the agreed timetable. Italy and Portugal are also criticised for not showing clearly how they intend to tackle long-term unemployment.

By contrast, France, Luxembourg Spain and the UK have offered detailed descriptions of how they are intervening at an early stage to prevent the same problem.

Member states have submitted a welter of information on how they intend to meet the guidelines, but details on spending are sketchy, says the Commission.

One reason is that governments submitted their employment plans after the decisions on 1998 budgets were in place.

German recovery forecast, Page 2 Second coming of Delors, Page 10

Indonesian security forces kill four anti-Suharto protesters

By Sander Thoenes in Yogyakarta and Reuters in Jakarta

Indonesian security forces killed four student protesters in Jakarta yesterday, raising concerns that vlolence was escalating across the country as more people demanded President Suharto's removal from

Staff at a hospital mortuary said four corpses, all identified as male students of Jakarta's Trisakti University, had been brought in following a raily of at least 1,000, which blocked traffic on one of the city's main thoroughfares.

Hospital officials said two people had been brought in with gunshot wounds, one with a knife wound and 17 had suffered injuries from beat-

Dozens of weeping students gathered outside the mortuary. Some observers said riot police had opened fire on the crowd after students beat affairs at Trisakti, a private Christian university, said several students had been injured by gunshots and

Trisakti is one of the most expensive universities in Indonesia. Many of its students are from wealthy ethnic Chinese families or from the families of top government officials. They had previously been less active

than other students. The student protests gained fresh momentum last week when the government sharply raised prices for fuel, public transport and electricity, triggering a rise in food prices and

Hospital staff could not say whether yesterday's victims had been hit by real or rubber bullets.

Seven more people were wounded during two demonstrations in Bogor and Kapung, while five peaceful protests were held in Jakarta and one in Yogyakarta. More protests are scheduled for today. Officers beat a

undercover agent in Bogor at the weekend. Last week, two protesters were killed after student demonstrations escalated into rioting and looting by thousands of citizens in

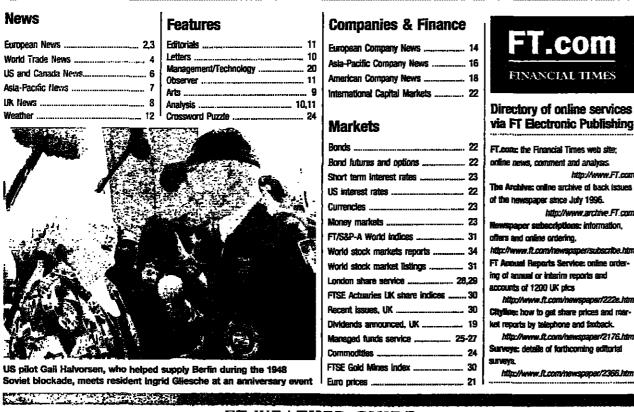
Indonesia's security forces. although powerful, are only 500,000 strong and analysts say they are stretching themselves to contain the protests.

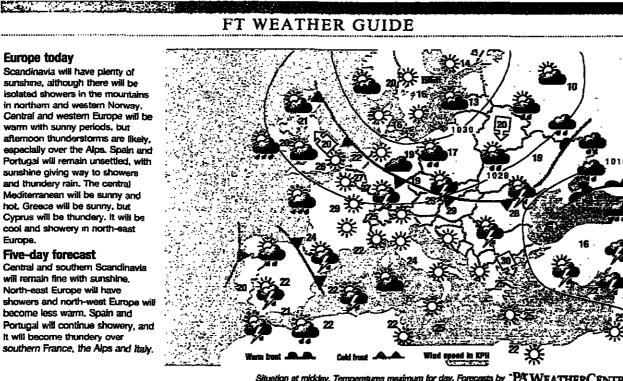
Student leaders say they will mount their largest protests yet on May 20, a national holiday in honour 🛔 of Indonesia's first nationalist movement in 1908. "Any crackdown by the army

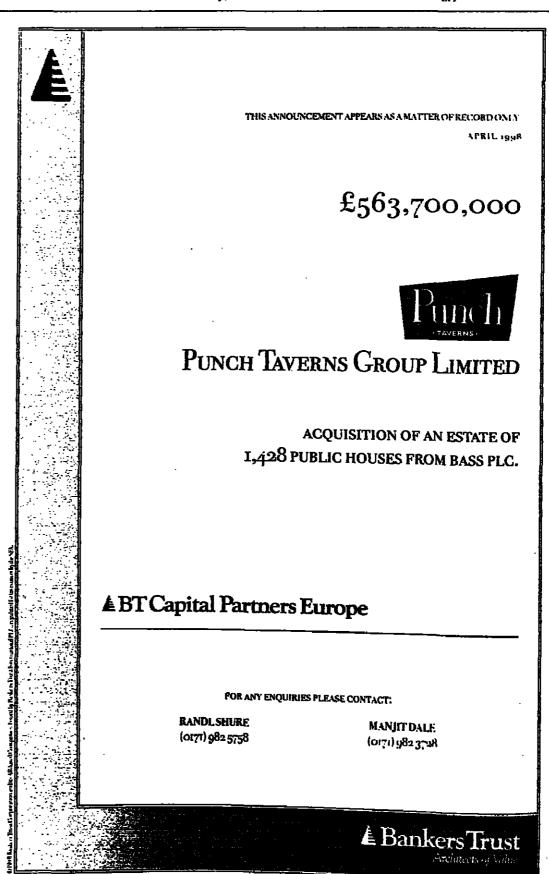
won't stop the students," said Lance Castle, an Australian professor of sociology, who watched protests in Yogyakarta, "I have never before predicted that

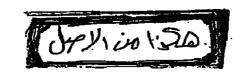
Subarto's days are numbered but I can't see how he can get out of this

Mr Suharto, 76, is out of the counup an undercover intelligence agent. bystander to death in Yogyakarta on try, attending a summit of emerging The assistant rector for student Friday, and students killed an nations in Egypt.

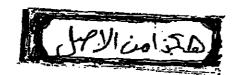


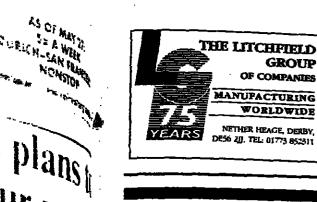






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FINANCIAL TIMES -

COMPANIES & MARKETS

WEDNESDAY MAY 13 1998



INSIDE

C&W to outline European plans Dick Brown, chief executive of Cable & Wirek the telecommunications group, is not one to flag his intentions to the world before the moment is right. But at today's results meeting he is promis-ing to set out his strategy for Europe. Most inter-esting is the planned sale of 20 per cent of Bouygues Télécom, the French mobile operator, to Telecom Italia. The latter is not an obvious partner for C&W, but it is becoming clear that the alliance is the foundation for Mr Brown's territorial ambitions. Page 19

Devaluation fear haunts Caracas

Venezneka .EC ledex (1000)

Protesters

struck again by political uncertainty and economic volatility. Last week, the mounting uncertainty over the outcome of December's presidential elections combined with weak revenues from oil to push the Caracas stock market down to a 13month low. And in soite

Venezuela has been

of government claims, the fear of a devaluation continues to affect sentiment. The boliver continues to appreciate and is, by some estimates, overvalued by about 30 per cent. Page 34

Russia's oil barons feel the squeeze Russia's oil barons, who a few years ago were bragging that they would soon be taking over the oil multinationals, have been battered by the fall in oil prices. But some observers argue that the current price pressure could be just what Russian oil groups need to grow into world-class corporations. Page 24

ADB scales down bond offering

The Asian Development Bank has scaled down today's global bond offering, partly because of continued market concern about the economic and social situation in South Korea and Indonesia. The \$2bn bond will help fund some of the ADB's contribution to the International Monetary Fund-led rescue packages for Korea, Indonesia and Thailand. Page 22

Karachi hit by N-test fall-out

Rising regional tensions in the wake of India's nuclear tests sent Karachi down almost 5 per cent. Sombay recovered from a sharp early fall as investors had second thoughts about the impact of possible international sanctions. Page 34

investors take courage and sell ven Investors sold the yen yesterday, taking the risk that the Bank of Japan would intervene for its currency. Japan's Economic Planning Agency said conditions were becoming more severe. Page 23

Indian derivatives contract approved India's financial regulator has given the go-shead for the launch of the country's first equity derivatives contract, which will start trading in about three months. Page 16

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Générale backs Fortis merger

Directors of Belgian bank bury differences in unanimous vote to link with financial group

By Neil Buckley in Brussels

Directors of Générale de Banque, Belgium's biggest bank, overcame their differ-Dutch financial group, to create one of Europe's 10 biggest banks, with a total market capitalisation of about \$33.6bn. The unanimous approval of the 28 directors came as a surport from only nine directors. The bank has 27,100 employ-

ees - 15,000 of them in Beigium - while the twin-centred

35,000 employees.
The decision represents a victory for the intense lobbying effort undertaken by Fortis ences yesterday and backed a in the last week to convince merger with Fortis, the Belgo-Generale's directors of the Générale's directors of the merits of the merger.

Strong pressure has also

been exerted by the bank's main shareholder, the holding company Société Générale de Belgique, itself controlled by prise, only eight days after a France's Suez Lyonnaise des meeting secured outright sup- Eaux. The banking deal is Eaux. The banking deal is linked to a broader restructuring plan involving the French parent buying out minority shareholders and taking full Belgo-Dutch financial services control of SGR. But Générale

terday made clear the bank would keep its identity as the "parent" group of Fortis group's banking arm. That would bring in the Fortisowned banks CGER-ASLK, Belgium's fourth-biggest bank by assets, and MeesPierson and VSB in the Netherlands.

Générale's chief executive, Ferdinand Chaffart, will retain that role in the enlarged banking group. It will have its own board, including all existing Générale directors and an equal number from Fortis, chaired by Herman Verwilst, Fortis managing director.

must still be approved by the Générale board. The first step is expected to be a share swap of SGB's 29.7 per cent stake in Générale, plus two other investment groups' combined 3.5 per cent stake, with Fortis. Under Belgian law, Fortis

must then bid for the rest of Générale. Analysts speculate the deal is likely to be a share swap of approximately two Fortis AG shares - or one Fortis AG plus 4.4 Fortis Amev BFr452bn, with Fortis Amev. shares - per Générale de the Dutch arm, up Fl 3 to Fl Banque share, possibly with a 125.2, valuing it at Fl 23.06bn. small cash premium.

Unions from both Générale Lex. Page 12

group Fortis has more than de Banque also won important Financial details of the deal and CGER-ASLK have warned the merger could lead to thousands of Belgian job losses. Cost savings of about BFr11bn (\$290m) a year could result from cutting the overlan between the banks' branches.

Générale's shares closed up BFr125 at BFr21,700 - before announcement of the board decision - valuing the company at BFr358.6bn (\$9.5bn) Shares in Fortis AG, Fortis's Belgian arm, were up BFr150 at BFr10,775, capitalising it at

Top billing: As workmen made final preparations for the opening of the 51st Cannes Film Festival, Europs film directors, producers and actors were expecting to celebrate the success of locally made films and a

Seagram move for PolyGram could cost \$10bn also merge PolyGram's film

in London

Seagram, the Canadian drinks and entertainment group, is formulating a bid for 100 per cent of PolyGram, the world's largest record company. including the 25 per cent of the shares in public issue.

Late last week, Seagram started negotiations to buy the 75 per cent stake in PolyGram owned by Philips, the Dutch consumer electronics concern. It is believed to want full control of PolyGram, and Morgan Stanley, its advisor, is also preparing an offer for minority shareholders. PolyGram was valued at Fi 18.5bn (\$9.3bn) on yesterday's share price, up 40 cents to Fl 102.90. But the total bid is expected to cost Seagram up to \$10bn.

was in talks to acquire EMI, the troubled UK music group. It is believed to be anxious to conclude the PolyGram deal swiftly, but is not expected to agree terms with Philips until next week at the earliest.

Philips, advised by Goldman Sachs, announced last Wednesday that it was reviewing the future of its controlling stake in PolyGram, which owns Europe's largest film producer and distributor, as well as the record labels behind U2, All Saints, Bob Marley, Tricky and Jon Bon Jovi.

The deal would turn Seagram into the world's most powerful music group. It could

Dutch company has invested \$1.2bn since 1991 to produce such hit films as Bean, Trainspotting, Priscilla: Queen Of The Desert and Four Weddings And A Funeral - into Universal, its Hollywood studio.

In previous deals, Seagram has been content to acquire a majority stake, leaving a minority holding with other investors. When it took control of the Universal film and music businesses in 1995, Seagram paid \$5.7bn for 80 per cent from Matsushita, the Japanese electronics group, which kept 20 per cent.

However, Seagram needs to own 100 per cent of PolyGram if it is to merge the latter's film business with Universal Studios, and its record compa-Until last Friday Seagram nies with Universal Music.

The necessity of preparing ity shareholders - which include Fidelity, Scottish Widows, Mercury Asset Management and Wellington - is understood to be complicating the negotiations with Philips. Edgar Bronfman Jr, Seagram's chief executive, is

clinch the PolyGram deal. But if it falls through, he might consider another approach to EMI, hoping the management has lowered its price expectations.

Europe's rising star, Page 14 World stocks, Page 34

revival in the industry after decades of decline. Report, Page 14 New Deutsche arm in shake-up

Deutsche Bank has shaken up the management structure of by the re-organisation and the its new wholesale banking division. The move follows the bank has seen several senior bank's change of focus in placing a higher priority on fered from poor morale, espe-Europe and giving north America a lesser role than in

past years. The German bank has refined the roles of the two members of its Vorstand, or accountable for its "global corporates and institutions" (GCI) arm. This was created by integrating the Deutsche Morgan Grenfell investment bank

porate banking operation.

The change is intended to end months of turmoil, caused new emphasis on Europe. The executive departures and sufcially in the US.

Josef Ackermann will take internai management responsibility for all businesses within GCI. Ronaldo Schmitz will have more of an external role. management board, who are focusing on clients in the Americas, Germany and Switzerland.

> Bill Harrison, the former BZW chief executive who joined Deutsche this year,

and the German parent's cor- becomes vice-chairman of GCL He will focus on clients in the

The bank is also making clear that its investment banking division - the corporate advisory arm - will be in the vanguard of its new "one face to the client" policy. Other activities, such as equities, will be expected to align their businesses in support of the corpo-

rate advisory side. Traditionally, each member of Deutsche's Vorstand has had a product responsibility as well as a geographical remit. an overlap that inevitably led to ambiguity.

Centre stage for Europe, Page 17 news and film channels.

ASkyB's satellite deal faces legal block

By Christopher Parkes in Los Angeles

News Corporation's troubled attempt to break into US satellite television yesterday faced its biggest hurdle so far as the government announced a lawsuit to block the media group's \$1.1hn joint venture deal with a cable TV consortium.

The proposed link between News Corp's American Sky Broadcasting and Primestar Partners - controlled by cable TV operators - would be anti-competitive, the justice department said.

Control of ASkyB's licence to operate high-power satellite slots blanketing the US would give Primestar's owners a powerful weapon against the independent satellite companies, which comprise the only viable competition to cable's dominance.

Primestar, a satellite company set up by cable operators to cover mainly rural markets far from their wire services, is at a disadvantage because its medium-power system can broadcast far fewer channels than the 200-plus accessible

from high-power systems. Primestar's system, which has 2.1m users, requires large receiver dishes up to 36in across compared with the high-power satellites that beam signals to 18in dishes. This has meant planning laws have tended to reduce Primestar's access to densely-

populated urban markets. The action against News Corporation which had been expected, was spurred by strong lobbying from emergent satellite operators such as DirecTV. the market leader. and EchoStar, an aggressive competitor that has fired growth in the sector with price-cutting campaigns.

The cable operators also suffer from a poor reputation ers, and have been dogged for years by complaints of predatory pricing and poor service. Cable subscription rates grew last year at more than three times the rate of inflation. Primestar is in effect con-

trolled through five leading cable companies - Tele-Communications Inc. Time Warner. Comcast, Cox and MediaOne which provide services to almost 70 per cent of cabled homes. They also provide top rated programming while Rupert Murdoch's News Corp offers sport, round-the-clock



Pension fund strategies converge across Atlantic

For years the striking difference between pension funds in the US and the UK was the much higher British exposure to equities. Now, however, investment strategies are converging rapidly in the two countries.

The allocation to domestic stocks is almost the same at a little more than 50 per cent. UK funds still have about twice the allocation to oversees equities, but their exposure has been dwindling.

According to What Now?, a report on US pension plans by Greenwich Associates, the consultants, the equity allocation has risen from 50.6 to 61.5 per cent since 1993. Probably a lot of that increase represents the passive

impact of the strength of US equities during this period, and indeed the domestic exposure may have peaked (though the oversess equity allocation will continue to climb from 10.7 to 12.3 per cent by 2000, plan sponsors say). Over the same period,

1993-97, according to the WM Company, UK funds have reduced equities from 80.1 to 72.4 per cent. This change must have been entirely deliberate. Influences here have included increasing fund maturities and the adoption of a liability-related benchmark. the Minimum Funding Requirement, in the Pensions There is now the further

threat of a UK accounting standard based on market rather than actuarial values much as in the US. This will encourage risk aversion (ie, lower equity allocations). Meanwhile, in the US, the

cult of equity is still gaining annual nominal returns on domestic equities have risen from 9.0 to 10.4 per cent between 1993 and 1997. At the same time, expected bond returns and expected inflation have fallen slightly.

Are even these sophisticated professional investors being caught up in irrational starting-point of sharply higher valuations you might logically expect future returns to be *lower*, not greater. This argument is examined

in the UK context in PDFM Pension Fund Indicators 1998 the latest annual edition of which is published this week by PDFM, Britain's thirdlargest pension fund Averaged over 35 years.

annual real returns on UK equities have been 7.6 per cent. Most of this has been derived from a dividend yield of about 5 per cent. Additionally. dividends have grown at 1.5 per cent over retail prices and there has been a positive revaluation effect. Now, though, the dividend vield is just 2.25 per cent. Add

on the same growth and it is

hard to project more than a 4 per cent return unless the revaluation of equities continues for many more years. In fact, mean reversionists like PDFM believe the revaluation effect is more likely to be *reversed*, in which case the prospective long-term return is perhaps 3 per cent.

True, it can be argued that these dividend-based models are obsolete. If companies retain more of their profits perhaps their growth rate will improve. And the historical evidence shows that in periods when inflation is low companies earn much higher real profits. Continued low inflation could therefore imply higher real returns to investors. This underlies some of the US "new paradigm"

Paradoxically, though, the Greenwich figures show a diversify away from US equities. Pension plans are expanding in overseas equities and various alternative or non-correlated" assets. Do US funds fear the high

returns on domestic equities are becoming unusually risky? Certainly Greenwich comments that sponsors may need to be prepared for disappointment. And we know where PDFM stands: its regular allocation to US equities for UK balanced funds is precisely zero.



1839: the sacred temple of the ancient Mayans is discovered.

1997: a ground-breaking new source of capital is discovered.

High yield debt has crossed the Atlantic and, with the help of Goldman Sachs, companies in Europe and the UK are reaping the benefits of the Euro-denominated market. From syndicated lending to mezzanine financing to high yield debt, for leveraged finance, turn to Goldman Sachs. And unearth a wealth of new financing opportunities.



RETAILING

NEWS DIGEST

Ahold mulls expansion in

UK, France and Germany Alcold, the Builth-based supermarkets chain, is considering moves into the UK, France and Germany as part of a rethink

With concentration in the sector accelerating, especially in

the US, "we will end up with six or eight global players", he said shead of the group's annual meeting. Ahold had a wider geographical spread than-most of its rivals, and saw econo-

mies of scale worldwide as well as on a national and regional basis. Mr van der Hoeven had previously ruled out the UK as

a market fought over by a small number of strong companies. Ahold officials are impressed, however, by the success of

In the first 16 weeks of the current year, sales from Ahold's

operations in Portugal, Spain, the Czech Republic and Poland

rose 18.1 per cent. But at FI 820m (\$410m), they brought in

Tesco in winning market share from Sainsbury.

Deutsche Telekom hits out at regulator

DM4.5bn (\$2bn-\$2.5bn) 1998 dividend at DM1.20 a January next year. further hurt its lossmaking DM7bn, against DM7.2bn in but warned: "The decision cable television activities.

Deutsche Telekom to whether further price shares, which closed at cable-TV interests, which tor will be accepted."

of between DM3.5bn and be unable to maintain its have to be rescinded from

gives rise to uncertainties as in the cable business.

knocked DM1.10 off its revealed this year that its adjustments in the cable sec- visions proposed by Deut- shortage of potential inves- the terms on which compa sche Telekom and the possitors interested in buying nies that have not interested ble effect on the dividend more than a part. In their war interested in their war interested in their war.

which since January 1 has that the telecoms regulator Scheurle, the telecoms regulator scheurle, the telecoms regulator scheurle, the telecoms regulator ment - still its largest share-warned future earnings faced full competition in its was thwarting plans to raise lator, against the partially-holder - to exert a greater could be affected by other Deutsche Telekom, the main domestic market. prices by ruling last month privatised group. Influence of the indepensations group, said yesterday it if it took the full DM45bn as increase introduced in authority yesterday. Deutsche lelekom is accelable for include a decision of in July on the sterms on the sterms of the ster

M44.30. have 17.4m subscribers, lost Deutsche Telekom's reac ble effect on the dividend more than a part. in their own inflastructure
This is the latest setback more than DMIbn last year, tion reflected the tough line raised suspicions that it Gerd Tenzer, Deutsche can simply re-sell Deutsche this year for the group, Yesterday, it complained taken by Klaus-Dieter wanted the German govern- Telekom board member, sche Telekom services.

Deutsche Telekom's reactits cable business into a sept which Deutsche Telekom tion. It said its ruling on arate subsidiary with the has to offer unbounded. because of a regulatory rul-share. They expect pre-tax The group said it would cable-TV charges could yet aim of seeking partners to unrestricted access to coming which it claimed would profits this year of about challenge the ruling in court be revised if Deutsche Tele take states in regional petitors using the partners. kom stepped up investment operations. It has not ruled, time to connect to the homes in the cable business. out selling the entire busin of potential rustomers. Meanwhile, the size of pro-ness, although there is a A second decision affects

of its direction in Europe the company, which ranks among the world's leading tood ratailers, derives most of its incometion the US and is expanding too Latin America and Asia. Tronger, apart from the Bethedands, where it is market Header, Ahold's European apparation has until now concentrated on southern and eastern countries. Cleek van der Hoeven, positiont, said yestenday. "We are revisiting our European stating, — asking whether it is not signorant for critical mass that we should have a presence in the logger countries." He harmed the German, British and French markets as well as tray, which has long been on stood of the countries.

Issue details hit SGS-Thomson shares

By Vincent Boland in London and Robert Graham in Paris

Microelectronics, the Franco-Italian semiconductor convertible zero-coupon show will begin next week, maker, fell 6 per cent on the bond which would require and the offer price will be Paris bourse yesterday after issuing another im shares fixed in the first week of the company unveiled and raise an additional June. details of a \$1.6bm global \$300m. next week.

3m new shares, which would in recent days and amid raise FFrl.5bn (\$252m) at growing concern about the yesterday's closing price. impact of Asia's financial Milan stock exchange, com-Meanwhile, its majority own-crists on the semiconductor plementing listings in New ers, which include the industry.

French groups CEA Induswill dispose of 16m shares, Shares in SGS-Thomson raising a further FF78bn.

The region's film industry would lose if control of the successful Dutch

revival has been the con-

sultancy, and at least 3,500

others should be completed

films to secure distribution.

Meanwhile, the new genera-tion of commercially-minded

European film makers, such

Boyle, directors of The Fifth

Element and Trainspotting

genre of European pictures

with broad international

PolyGram has financed

several recent European hits including 1994's Four Wed-

dings And A Funeral and

1997's Beam, both of which

budget films. Working Title,

PolyGram's largest UK pro-

duction subsidiary, is now

preparing to release Plunkett

& Macleane, a \$15m high-

shooting a \$40m follow-up to

against non-core operations.

to R151, on a weak Johan-

nesburg Stock Exchange, after the company

fully diluted earnings per

share, from 605.3 cauts the

year before to 352.5 cents in

Pre-tax profit was up 9 per

cent, from R3.42bn to

R3.73bn, on turnover ahead

visions - rose 15 per cent to

operations - before the pro- said.

12 per cent to R32,40bn.

the year to March

R2.31bn.

screens have opened in European entertainment

Access to so many addi- low budget films a year,

to Dodona, the research con- investment in film.

entertainment group passes to Seagram, writes Alice Rawsthorn

today to toast the opening of the European industry's for-

try is enjoying a revival struction of new US-style

increase their investment in easier for European-made

one of the chief catalysts for as Luc Besson and Danny

celebrations. PolyGram has respectively, has produced a

by 2002.

val, they will have plenty to an important one.

The European film indus-

across the region. The suc-

cess of locally-made films -

such as The Full Monty,

Trainspotting, The Fifth Ele-

ment, Bean and The English

Patient - has encouraged

Europe's media groups and

Yet the plight of Poly-

Gram, the Dutch entertain-

ment group that has been

the industry's resurgence,

casts a pall over the Cannes

spent \$1.2bn since 1991 on

establishing Europe's big-

gest film producer and dis-

tributor only to face the

threat of its being gobbled

Philips, its Dutch parent

company, is discussing the

sale of its 75 per cent stake

in PolyGram to Seagram, the Canadian group which owns

Universal, one of the oldest

Hollywood studios. If the

deal goes through, Poly-

Cram's film subsidiary may

be folded into Universal, and

the burgeoning European

film business will lose its

South African Breweries

said yesterday it would con-

centrate on its core bever-

ages business in Africa and

overseas as it announced

provisions of R1.1bn (\$217m)

against the disposal of

other parts of the conglomer-

R600m for the completed

sale of OK Bazaars, the

downmarket South African

other possible write-offs

The provisions include

up by Hollywood.

European production.

The offerings are being trie and France Telecom, led by Lehman Brothers, Deutsche Morgan Grenfell go-shead for the offerings, and Morgan Stanley Dean which were originally The group also plans a Witter. An investor road-

shares will be listed on the York and Paris.

Gaumont, the French cin-

tionally backed a couple of

European-financed film ever

made. It took \$264m world-

highest-grossing picture. The

group is now preparing to

back other ambitious

stepping up its French pro-

duction activities, and has

backed one of the UK's

film franchises, Canal Pius,

larly, Granada and Channel

The group has already sold

some of its diversified South

ations are under way on oth-

ers, including Lion Match.

Conshu Holdings, a footwear

and clothing company, and

ance of the group's smaller

"It is expected that the bal-

Da Gama Textile.

film production.

The shares fell 6 per cent, the year by 15 per cent to 330

announced a steep decline in African holdings and negoti-

Net earnings from disposed of shortly," SAB

English-language movies.

governments have given the planned for last autumn but were put on hold when SGS-Thomson's share price tumbled in the wake of the Asian financial crisis and

The French and Italian Grenoble in south-east France. France and Italy hold

equal 34.6 per cent shares in SGS-Thomson, but the ticular is anxious to prevent the public-sector stake falling below 51 per cent. After the new issue and the share sale, the respective holdings. will remain equal.

France Telecom currently owns 16.9 per cent of SGSplans. On Monday, the group. Thomson; CEA. Industrie controls 17.6 per cent; and IRI and Comitato CIR, Italy, of which half was for a the Italian state companies,

less than its Brazil operation. Worldwide sales, excluding value added tax, were 14.6 per cent shead at FI 16.1bn. Gordon Cramb, Amsterdam

Athold's shopping list.

German groups revise proposals

The European Commission's competition authorities may yet clear a proposed German digital pay-TV venture between Kirch Group and CLT-Ufa, the media groups, following lastminute concessions by the companies. An unnamed Commission spokesman was last night quoted by the official German press agency as saying that the concessions, made in a meeting between Karel Van Miert, competition commissioner, and directors from the two companies, went "in the right

CLT-Ufa, in which the media group Bertelsmann has a 40 per cent stake, confirmed the companies had presented the Commission with revised proposals but refused to give details. The concessions are believed to be unrelated to the technical aspects of the deal. In previous negotiations with the Commission, Kirch and CLT-Ufa offered to surrender some of the pay-TV broadcast rights to popular Hollywood films to third parties. The Commission is due to rule on the case by June 3. Frederick Stüdemann, Berlin

IMI-SAN PAOLO

Bank plans property spin-off

IMI-San Paolo, the new banking group formed by the merger of the Rome-based IMI and the Turin-based San Paolo, plans to spin off its property assets, worth about L2,700bn (\$1.5bn), at the end of October or early November, Luigi Maranzana, joint chief executive of the combined banking group, italy's largest, said in Milan yesterday the spin-off was not a window dressing operation but reflected the fact that "bankers are not property experts". It was better to entrust the running of these activities to professional property managers. The bank plans to float the new property company on the stock market, while

retaining a 20 per cent stake in the venture. The move is the latest in a growing trend by large Italian groups to spin off their property assets. Paul Betts, Milan

GAS DISTRIBUTION

'Barriers' thwart Ruhrgas

Ruhrgas, Germany's biggest gas distribution company, said yesterday its European ambitions were being thwarted by national restrictions. "Our aim is to make Ruhrgas a European gas company on the market side," Friedrich Späth, managing board chairman, said yesterday. However, he predicted difficulties in spite of a new directive to open 40 per cent of the European Union gas market in stages over the next 10 years. "Most countries have barriers and are disinclined to welcome new suppliers", he said. Mr Spath said the group's gas sales abroad could double in the next 10 years, after increasing 7 per cent last year to 24bn kilowatt hours. But last year's foreign deliveries - to Switzerland, the Czech republic, Hungary, Austria and Liechtenstein - were mainly outside the EU. So far this year, the group has signed agreements to deliver gas to Luxembourg and Romania, as well as to France through its

Foreign sales accounted for 11 per cent of Ruhrgas's 1997 group turnover of DM16.13bn (\$9.08bn), up from DM15.2bn in 1996. Net income increased from DM698m in 1996 to DM714m last year. Ruhrgas is owned by several German industrial groups, including Mannesmann, Krupp and Veba, and the subsidiaries of international oil companies such as BP, Sheil and Exton through a network of holding companies.

LIFE ASSURANCE

Swiss group trebles income

assurer, more than trebled its net income in 1997 to SFr152.5m (\$103m). The 20 per cent growth in the company's gross premiums to SFr16.7bn was in line with earlier forecasts, but the rise in net income was well ahead of the SFr105m forecast.

The company will give more details when it releases its full

Danish strike takes toll on SAS

By Tim Burt in Stockholm

Scandinavian Airlines System yesterday said it had iost SKr250m (\$32.8m) during the recent 11-day national strike in Denmark, which halted services in and out of Copenhagen - the carrier's main international hub.

The airline - 50 per centowned by the governments of Norway, Sweden and Denincurred during the industrial action would be compounded this year by SKr400m of exceptional charges associated with the PolyGram's uncertain future charges associated with the introduction of its new Boeing 737 fleet.

Tan Stenberg, chief executive, said operating income threatens Europe's rising star tive, said operating income this year would be largely flat compared with 1997, in spite of sharply higher first-

In the first three months of this year, SAS reported pre-tax profits of SKr613m compared with a loss last time of SKr269m - on operating revenue up from

SKr8.35bn to SKr9.49bn. Although the figures were flattered by a SKr297m gain on the sale of aircraft, Mr Stenberg said SAS had enjoyed strong yields among full fare passengers and a 15 per cent increase on intra-

Scandinavian traffic. "However, the first quarter traffic and yields trend and reduction in unit costs are better than expectations "It remains necessary to achieve a reduction in unit

Analysts expect SAS to further reduce costs by farming out maintenance and repair of its new Boeing 737 fleet to Lufthansa, its German partner in the Star alliance, Such a move, however, could prompt strong opposiunions, which would fight cost-cutting measures involving large scale redun-

dancies in the Nordic area. In the first quarter, overall production and traffic volumes rose 5.6 per cent. while unit costs fell 5 per cent, adjusted for currency effects. That helped lift the gross profit margin from 2.1 per cent to 9 per cent.

Mr Stenberg said the airline had maintained its market share in snite of intensifring competition. particularly from low cost carriers, and overall capacity utilisation rose 1.4 percentage points to almost 60 per

Profits in the airline division reached \$Kr598m. against a loss of SKr248m. while the international hotel SKr16m compared with a deficit of SKr17m. The carrier, which

recently decided not to proceed with an auction of its hotel activities, said it was seeing solid growth in hotel

Of the group's separately quoted holding companies, SAS Sweden reported earnings per share of SKr2.78, SKr2.85 at SAS Norway and retail chain, and R500m for

share offering due to start Although the transactions would be offered to investors were not a surprise, analysts in the US and Europe, rais-The shares closed FFr32 said investors were taking ing the free float from 30 per lower at FFr498 after SGS profits ahead of the issue of cent now to about 47 per Thomson said it would issue new shares after a sharp rise cent of SGS-Thomson's

.... Bankers said the shares equity. In addition, the

slower demand for its prod-The company will use the proceeds of its 3m share issue to finance investment. announced a \$1bn 'investment plan in France and

new-generation 300mm wafer hold the remaining facility at Crolles, near shares.



films, inspired by Poly-Gram's hits and US-financed ses, such as The Full Pathé, its arch-rival is *Monty*, produced by 20th tepping up its French pro-luction activities, and has *English Patient*, backed by Walt Disney's Miramax sub-

sidiary. National Lottery-subsidised Last autumn Miramax the French pay-TV group committed \$50m to HAL, a Commission and national that staged an ill-starred new UK-based production foray into Hollywood during company run by the old grossed about \$250m worldwide. These successes have encouraged it to back bigger a US-based co-production since unveiled plans to invest nearly \$60m in Gerinvest nearly \$60m in Ger-Warner Bros studio. Simiman film and television productions. Fox and Universal 4. the UK media groups, are have recently been courting committing more money to European producers. Hollywood is also invest-

European film production and distribution business. The Canadian group's main motive is to gain control of PolyGram's record companies; but the European film finance and its most vocal lobbvist to the European

if Seagram pulls off the PolyGram deal, Universal Four Weddings in London ing heavily in European will inherit a ready-made

tional autoglass business, or a

clothing retailer.

company to vie successfully

such as Belron, the interna- out the possibility of

with Hollywood would be leaving Canal Plus, Pathé, Caumont and their fees to pitch for the vacant post as Europe's most powerful film

governments would fit

PolyGram's attempt to

become the first European

group in time for next year's Cannes festival. SAB to focus on core beverage business

big

Edgars, the southern African acquisition. · Heineken, the Dutch Asked if in five years it brewer, plans to discontinue was safe to assume that SAB its introduction of the would be a beverage com-Amstel pilsener and 1870 pany, possibly with gaming brands in the US market, and hotel interests, Graham choosing instead to concen Mackay, group managing trate on the low-calorie Amstel Light, according to say it was a safe assumption. Dutch press reports, reports AFX News in Amsterdam. SAB has been expanding Heineken last year began

international

quickly into new markets its campaign to market the However, SAB would not in Africa, China and eastern pilsener and 1870 beers be drawn on the future of Europe in recent years, alongside the light beer.

SAB lifted its dividend for larger non-beer subsidiaries and Mr Mackay did not rule

Swiss Life/Rentenanstalt, the recently demutualised Swiss life

figures today. It plans to pay a SFr4 a share dividend. UBS, Switzerland's biggest bank, owns 25 per cent of Swiss Life/ Rentenanstalt. There have been rumours that it might follow the example of Credit Suisse, which last year bought Winterthur, and take full control of Switzerland's biggest life insurance company, William Hall, Zurich

Warring Andersen sisters keep mum ahead of Paris court case

non-core subsidiaries will be It is a fair assumption."

One minute the sister firms of Arthur Andersen and Andersen Consulting are pointed the warring parties tearing each other apart in a to the ICC, the two sides public row destined to end in have followed the lead of the divorce. Next, silence enve- court itself in refusing to could be close. lopes them both. So what is comment, even privately. So going on behind the scenes will we have to wait years to end the damaging row which

of Commerce. The appoint-Since March, when a New

York federal judge in effect of court in the very early

in the case of Andersen ver- find out what happens next? has tarnished their image. say is that they have taken show that in many cases the are joined through their their dispute to the sumptu- parties to arbitration settle umbrella organisation ous surroundings of the out of court - most often at Andersen Worldwide, Paris-based International the very begining or the Court of Arbitration, run by very end of the official arbi-

In 1997 the court set in ment of an arbitrator is motion 376 cases but 196 cases were withdrawn - and of those, 120 were taken out stages. If the parties in Andersen v Andersen follow this pattern, a settlement

Both sides must want to

Meanwhile, Andersen Consulting objects to continued cross-payments it has to

competition in the consult- a distraction at a time of could be far higher. ing sector and control and rapid growth and change in

Consulting's patch.

court say a settlement often a decade. comes when the two teams

a handful of partners are most complicated it has ever at the last moment." Their argument is about concerned, it is undoubtedly had to face, and the costs

of trespessing on Andersen expand its own consulting often not met and that two

Despite advice from law- blood has been shed to make tion. make to Arthur Andersen - finally meet in Paris and yers, many parties to the an accommodation difficult which has a majority on the begin to argue over the court do wait until the last with existing personalities. both sides must be anxious board of Andersen World- case's terms of reference. moment to settle. "it's fear." wide.

Legal costs alone for big says one lawyer who knows court will decide on divorce

Leaving the dispute in cases are estimated at \$10m the court well. "If you let it - but at a price. The ques-All that both parties will issued by the ICC this week nesses in almost all respects. I limbo must be damaging for each party. But the ICC go to the court's verdict, tion then is who pays. 20 per cent in some areas, launce that have taken that in many cases the are joined through their both businesses. In soits of claims that only Andersen case as one of the So the sides often settle right come would probably be to a waiting game. But it is more likely the

equity in the organisation. their sectors. Arthur Ander- could take years. Six months cess to try to hammer out a for the damage. Andersen duity in the organisation. Their sectors, Artiful Albert count also yours, and months coss to the control of th accountancy firm, is accused problem of whether to table, but lawyers say that is than later. arm to anticipate a divorce. years is more likely; other anything short of a complete has already made and ask

> It is more likely that the to fill get the court to agree that But it seems unlikely they

would probably be to claw Of the likely outcomes, back the income payments it Lawyers familiar with the cases have lasted more than divorce seems difficult to the court to dissolve its links contemplate. Enough bad with the rest of the organisa-Between lies a gulf which

Over the past year, with - but at a price. The ques revenues rising at more than

Andersen Consulting has in will leave their fate in the teams will select a third effect broken partnership bands of others for much The arbitration process party outside the court pro- agreements and must pay longer.





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Seoul bourse tumbles after banks warn on lending

By John Burton in Secul

plunge to a near 11-year low stakes in its leading busi- ing by the chaebol. yesterday because of fears of nesses, to foreign investors.

The decision by the banks reflected a new "get-tough"

A senior presidential aide said the government planned to use the banks to impose financial discipline on the

the depletion of their capital bankrupt, and that the Keo-

rupt industrial groups with Under state pressure, the chaebol to collapse would accelerate chaebol restructed an president, recently ber. They include the assess the chances of sur-leading groups to implement instead bank borrowings uring after leading industrial promised new bank and cor-Dong-ah construction, Haitai vival of at least 60 large promised restructuring. The restructure

unit and Kyonghyang Con- as the banks concentrated restructuring plans drawn cement company will also Ssangyong, threatened The banks, worried about struction had been declared on saving distressed groups. up by the hanks by July. sell some of its operations, with bankruptcy last December depletion of their capital bankrupt, and that the Keo. They suggested the gov. The banks also promised. The group will reduce its ber because of debts of

A threat by South Korean commercial banks to cut lending to 11 "non-viable" conglomerates, or chaebol, conglomerates, or chaebol, caused the Seoul bourse to plunge to 3 near 11-year low

if more chaebol go bust, have pyung group had narrowly ernment's willingness to to give more financial sup, stake in troubled Ssangyong Won3,400km at its car subsidering proped up 11 nearly banks.

allow some medium-sized port to small businesses that Securities to below 3 per-lary, Ssangyong Motor, was have had trouble raising cap-cent- and spin it off. Other saved from collapse when policy by the government to chaebol. Kim Dae jung, Kor- emergency loans since Octo- banks said they would put added pressure on the ital as the large chaebol dom- assets to be sold include the Daewoo agreed to take over Yongpyong ski resort, a golf the car company and assume The restructuring course and a cement plant. helf of its debts.

groups last week announced porate reforms by the end of food, and Kohap textile troubled companies with although doubts remain announced yesterday at Ssangyong said it would plans to reduce large debts the month. Analysts have groups.

The Said state of the said the clow reserve to the said the clow reserve to the said the sa

Mutual hit by failed merger

The abrupt cancellation of (US\$3.17bn) merger between National Mutual and MLC. two of Australia's leading insurance and financial services groups, yesterday shook investors and redrew the competition lines in the country's insurance and financial services sector.

Shares in National Mutual. which is 51 per cent-owned fell 7 per cent to A\$3.60, while those of Lend Lease, MLC's parent, fell 4 per cent

The companies cited unresolved issues regarding the terms of exit from the autonomy to be accorded the

...The merger proposal, full voting control. which was widely approved by analysts and shareholders Mutual managing director, when it was announced in said he was "very disap-January, would have created one of the region's largest the plan, but did not envisfinancial services groups age any negative impact on with assets under manage- the company's earnings in ment of about A\$51bn.

The failure of the deal has David Higgins, Lend Lease the sector with about for acquisitions.

agement just before its June planned A\$5bn New Zealand stock

exchanges.
The National Mutual-MLC merger was set to challenge AMP with strong growth prospects. The two groups had estimated cost savings of at least A\$200m a year for three years with recurrent savings of nearly \$1bn from

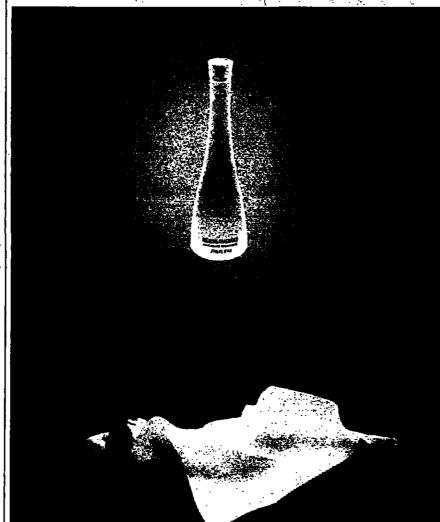
their combined operations. Analysts said the core of by French insurer Axa-UAP. the problem was differences over the respective roles of Lend Lease and National Mutual and their relationship to the merged entity.

Under the agreement announced in January, National Mutual would have merger should either side be owned 51 per cent of the unhappy, and the degree of merged entity. Voting rights, however, were to be shared merged entity's manage- for three years, after which National Mutual would gain

Geoff Tomlinson, National pointed" with the fallure of the short term.

left AMP. Australia's largest managing director, said MLC insurer, the clear leader in would reactivate its search

MLC, National Shiseido upbeat despite pre-tax fall



Sweet smell of success: Shiseido shares rose 3% yesterday on news of a buy-back

Shiseido, the Japanese rose 15.1 per cent. cosmetics company, still sees and lower profits in the year ties in the home market.

The company said it would ment restructuring and costcutting in some divisions.

5.5 per cent to a record Y620bm (\$4.7bm), but pre-tax The announcement of a net profits were 11,9 per cent lower at Y16.9bn.

Earnings per share fell 15.6 Y13.25, with a further Y0.75 exchange. increase planned for the cur-

Return on equity fell from 5.1 per cent to 4.2 per cent, but Shiseido said its goal was to achieve at least 7 per cent within three years.

Most of the increase in sales came from overseas markets, with sales in Japan

After adjustment for the joint venture as a subsidiary capital to be directed else-this year, Asian sales where:

Creditors in legal move

increased 8 per cent, while up 64.1 per cent, and Europe

The company is maintaining its target of achieving a domestic and overseas mar—25 per cent ratio of overseas kets this year, in spite of dif—sales, by 2001, but said this ficult economic conditions was not because of difficul-

Shiseido, which expanded It projects a 5.5 per cent aggressively in several Asian increase in sales for the cur-markets last year, said that rent year and 18.5 per cent regional crises had had a growth in pre-tax profit, but limited effect on results. as net profit is seen steady, Asia accounted for just 25 with an 11.5 per cent rise in with a 0.8 per cent increase. per cent of overseas sales.

The company's main marpursue a growth strategy, kets in Asia are Taiwan and and carry on with manage- mainland China, which have been less affected by the regional problems. Shiseido For the year ending March said it still saw the Asian 31, consolidated sales rose markets as having strong long-term prospects.

profits fell 6.3 per cent and plan, which is subject to year, Promise said. shareholder approval, to buy back up to 9.9 per cent, or 42m; of its shares lifted their per cent to Y40.15, but the price 3.1 per cent to Y1.799 dividend was raised Y0.75 to on the Tokyo stock

Akira Genma, president, said that the share buy-back | nues. programme was a medium to long-term plan, and the number of shares involved would depend on conditions. including future cash flow.

Shiseido is holding extra cash after dissolving SFC, a loss-making finance subsidiary. This resulted in an extraordinary loss of incorporation of a Taiwanese Y17.8bn, but also released

Japanese ioans group up

largest consumer finance tinued rise in demand for consumer loans in Japan net profits last year to Y38.7bn (\$29m).

Revenues advanced from Y198.9bn to Y220.3bn in

tively limited. The bad-debt ratio stood at 2.5 per cent of all lending, slightly up from 2.2 per cent the previous

The results provide a sharp contrast to most other areas of Japan's financial sector, such as banking, where companies are strug-gling under a huge weight of bad loans and falling reve-

Shares in Promise have risen sharply over the past year. After touching Y4,500 in May 1997, the shares rose to a peak of Y7,850 in January and vesterday closed at Y6.680 before the results

were announced. Some observers believe: that the recent rapid expansion of the consumer finance sector may now be slowing. Promise yesterday admitted that its loan growth had recently eased: in 1997 loans rose only 10.6 per cent, compared with 15 per cent the

previous year. Paul Heaton, of Deutsche Morgan Grenfell, said: Groups like Promise have been innovative and growing fast, but there may be storm clouds on the horizon now."

Since the 1980s, companies such as Promise have carved out a niche in the consumer finance sector by offering a service which is more flexible than that of many banks. During the past year, for example, Promise has opened 300 unmanned branches which can provide loans to consumers at short

notice. It plans to open another 200 over the next three years, and the group is also considering expanding its operations in Taiwan and To fund this, the group

yesterday said it would issue 10m new shares over the next year, or some Y70bn

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Referring to the Pricing Supplement dated March 10, 1998 (the aPricing Supplements) giving details of the Notes issued on March 11, 1998 as Series 751/98-3 pursuant to the Euro Medium Term Note Programme of Société Générale, SGA Société Générale Acceptance N.V. and Société Générale Australia Limited (the "Programmes), notice is hereby given to the Noteholders that, upon decision of the issuer, the content of the paragraph 42 a Other terms and special conditions—of the Pricing Supplement becomes "Not applicables instead of "The Notes will be traded in a minimum aggregate nominal amount of ITL 200 000 000 per transaction accordingly any transaction (sale/purchase) shall bear on a minimum of 40 Notes».

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interest Amount due on August 10, 1998 per DEM 10,000 DEM 98.90

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Interest Rate

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and leading shareholder, and overdue debt.

By Ted Bardacke

Creditors of Alphatec

Electronics, the troubled

Thai semiconductor com-

Interest Period May 11, 1998 August 10, 1998 Interest Amount due on August 10, 1998 per

sored rehabilitation plan for Alphatec by refusing to

to rescue Alphatec name formally Price Water- aged to survive since August house as the company's 1997 thanks to the considerauditors. Last year Price able efforts of employees, Waterhouse detected

pany, yesterday filed a court petition to rehabilitate the poses that Price Waterhouse the petitioning battle courts."

the petitioning battle courts."

the petitioning battle courts." The creditors' petition procompany under Thailand's newly enacted bankruptcy The petition is the first big the rehabilitation plan. Sepacorporate rehabilitation rately, the creditor steering sought under the new bankcommittee appointed Indoruptcy act, which came into suez W.I. Carr Securities to effect last month. The move advise it on the restructur-

by creditors, who also control Alphatec's board of directors, is an attempt to rescue of Alphatec involves push aside Charn Uswa- ousting Mr Charn from any choke, Alphatec's founder say in the company's future, a substantial debt-for-equity involves nearly \$450m in swap by leading creditors and an injection of capital by Charn foiled a creditor-spon- an electronics or computer

company. "The company has man-

management and suppliers, "improper transactions", as well as the loyalty and worth at least Bt10bn patience of its customers. (\$259m), orchestrated by Mr But both time and patience are running out." Alphatec said. "Both the company and

ruptcy law will be tested in the Alphatec case. There is no specialised bankruptcy court or judges with signifi-Bankers say any viable cant financial experience Mr Charn - according to late amendments to the law he helped to insert through his position as a Senator - can object to the administrator proposed by creditors, and if Earlier this year, Mr a new investor, preferably the rehabilitation plan fails, creditors must wait at least five years before they can

This will raise the company's total issue to 118.6m

Modern markets demand modern tools

Krishna Guha reports on how India's NSE won the battle for a derivatives contract

DEM \$00,908,098 COFINOGA Floating Rate Notes due 2004

For the period from May 13, 1998 to August 12, 1898 the Notes will carry ga interest rate of 2.77244 per assists with an interest ansats of DEM 56.53 per DEM 10,000 and of DEM 95.52 per DEM 100 min 10-2.

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ndia's financial regulator assistant director at Jardine has given the go-ahead for the launch of the country's the Gupta committee that first equity derivatives contract, which will start trad-

ing in about three months. The Securities and The Securities and Exchange Board has now Exchange Board said it had accepted the proposal to proapproached the finance ministry to secure the necessary amendments to ensure that the contracts are enforceable under Indian law. The announcement, greeted with jubilation at

the National Stock Exchange, means the NSE has won a battle within the financial establishment. M. G. Damani, former off-the-shelf hedge. chairman of the Bombay Stock Exchange, fought the proposal, arguing that India

was not ready for deriva-His views are shared by many small stockbroking firms that fear they will not be able to compete in a

derivatives market. India's regulators were won over by the argument financial tools to manage risk. "The demand [for derivatives] is there already," says Balaji Srinivarsan, well established", he says.

drew up the derivative

ceed in stages, starting with an equity futures contract based on the NSE 50 Index of leading shares, followed later by index options and options on individual shares. The first step, equity index

futures, will mainly benefit portfolio investors. Fund managers will be able to use the NSE 50 contract as an The next stage, equity options, will enable fund

managers to offer index tracker funds and low-risk products, which could give India's flagging mutual fund industry a new lease of life. P. J. Nayak, executive trustee of Unit Trust of India, the country's biggest fund manager, says derivatives will only be useful if that a country's investors the contracts are liquid, well and businesses need modern priced and supported by solid clearing systems. This requires a leap of time and faith to when the market is

Analysts say that India has chosen the right contracts to begin with, but question whether the under-lying market is strong enough to support the derivatives superstructure.

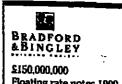
For a derivative contract to succeed it needs a deep. liquid and transparent underlying market which offers ample opportunities for arbitrage between the futures and the stocks. There is concern about

how much liquidity there really is in India's markets much turnover results from speculators moving positions from one exchange to another.

Also, trading costs remain high and there is a lack of transparency. "We still have a very considerable amount of market manipulation in India," says Mr Gupta. However, he adds that the NSE 50 Index future would be much harder to rig than individual stock options.

Mr Gupta suggests India could use derivatives as a lever to accelerate its evolution. "Introducing derivatives will help make discipline in the cash market

The risks are high. But there are also costs of not proceeding as planned. Indian companies already seek over-the-counter derivative contracts offshore through subsidiaries, and there is a risk that an offshore exchange could take advantage of inaction to launch its own futures contract on the Indian market. "If we wait five years," says Mr Srinivarsan, "they will go somewhere else."



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DEUTSCHE BANK RONALDO SCHMITZ, MANAGEMENT BOARD MEMBER, ADMITS MISSED OPPORTUNITIES BUT RULES OUT BIG JOB CUTS IN NORTH AMERICA

New role for US as Europe moves to centre stage

By Clay Harris, Tracy Corrigan and William Lewis

l lending,

group up

111

Deutsche Bank made mistakes and missed opportunities in the US. and now sees North America in a new light, admits the man who oversaw its rapid expansion Ronaldo Schmitz, the Vor-

stand, or management board, member responsible for North America, is candid about what went wrong. We have not done the best possible job in managing change," he admits. "You should not have too many construction sites at the same time, and we certainly had too many."

Deutsche built its US business through aggressive staff hiring - rather than buying local operations - just as it was attempting to strengthen the position of its should look at North Amer-London-based investment

1990s would have been a wonderful time to do aconisitions [in the US]. Should one have made an acquisition? The answer probably can only be yes," says Mr

That Germany's most powerful bank feels it necessary to explain itself shows how seriously it is taking the crisis of confidence in its US operations, where the worldwide restructuring of investment and commercial banking activities has been accompanied by several because the bank was widely senior departures and a seen as the most aggressive storm of unfavourable foreign entrant. "They had publicity.

Grenfell, its investment as they did," says one Wall banking arm, began an intensive build-up of its US operation, which involved hiring up to 1,000 staff annu-US management hoped to be to \$2bn by 2000. But this year, Deutsche Bank changed tack, announcing a shift in focus back to Europe as part of a global restruct- better than that of any Eurouring involving 9,000 job pean rival.

try to consolidate employed - 300-350 people.

whatever gains they've made, if it involves minimal

sis in staff morale and the departure of several senion US business and was for a time London-based co-head of investment banking.

Mr Schmitz, like all but two members of the Vorstand, a German, admits there is a "trough of confidence" among staff at Deutsche's US operations, but joins other senior executives in ruling out large job cuts. "We certainly do not contemplate going down from 4,500 people to 2,000 or 3.000.

Deutsche, he maintains, is still studying selective acquisitions in the US. "All of us on the board agree that we ica from a growth perspective and not from one of con-"With hindsight, the early solidation or retrenchment."

> acknowledged "change of focus" to a "better understanding in the light of market changes", apparently referring to the quickening financial services, as well as to the opportunities that economic and monetary union will create in Europe.

Street headhunter.

Mr McClelland, who left this year, believes that "at

that Deutsche's experience in North America has been

The result has been a criexecutives, including Carter McClelland, who ran DMG's

pace of consolidation in US DMG's experience has

highlighted the difficulties faced by European banks in trying to establish a US pres-- all the more so made many people believers In 1995, Deutsche Morgan by sticking to it for as long

> this point in the cycle it has become incredibly more difficult to build a business from scratch than it was three Still, Mr Schmitz argues

When he took over in 1990, One person familiar with Deutsche in North America the bank described the move had assets of about \$3.5bn, as "a staged retreat where revenues of about \$200m and

"Today we have 4,500 people, assets of \$80bn and revenues of \$1.2bn-\$1.3bn. We have America, which is quite an achievement compared to our foreign competitors."

This is based, however, on figures for the whole of Deutsche's US business, which includes Deutsche Financial Services, a commercial finance company.

This points to the merits of making the right acquisition, since that activity is built in part on what Mr Schmitz describes as a "wonderful business", ITT Commercial Finance, which Deutsche bought at the end

where he was finance direc-Deutsche] in the early 90s, feeling that the number one North America, and that was absolutely wrong."

But observers had good home patch." reason to reach that conclu-

before we talked one time US. about Europe. At that stage, we were probably devoting more executive time to Europe's largest financial investment banking plat-North America than we were

Deutsche's new mantra of the impact of European mon-"Europe first" has been etary union.

to Europe. This certainly has

Deutsche's new mantra of 'Europe first' has been interpreted in the US

as merely a smokescreen for retrenchment in North America

Mr Schmitz joined Deut- interpreted in the US as sche in 1990 from the Ger- merely a smokescreen for monetarily unified Europe man chemicals group BASF, retrenchment in North has created new perspectives America. The remark that in this bank that have to be tor. "When I first started (at really stung Deutsche was addressed and we are people watching us got the York-based executive: "The game is over for this Gerpriority for this bank was man bank to be a global player. They are going home to Germany to defend their

Insiders say the bank was selling point to US-based invest in it. Equities, I would sion. Mr Schmitz says: "In shaken by the loss of several global customers and say, is almost there today." is focusing on what Mr Edson Mitchell, head of the years from 1990 to 1994, key German mandates to US

euro would mean."

we talked probably eight investment banks, as well Schmitz calls "US-out" times about North America as by rising costs in the business.

we now go on building our reveals that even one of form in North America, we institutions - and the biggest bank within the euro will do it with a view zone - was slow to realise towards enhancing capability that we have elsewhere in the world. In that sense, there certainly has been a

change of focus," he says. in fact, this is a big climbdown in ambition for a bank divisive. seeking to compete for domestic business with the top US investment banks in some areas. Some insiders worry privately that its more Eurocentric stance will lose the bank business from US

But Mr Schmitz is satisfied with much of what has been achieved. "We have a platform that allows us to origithe observation from a New addressing." Mr Schmitz nate domestic issuance busisays. "It took us quite some ness in fixed income. We are time to understand what the one of the important government paper traders. That is a Deutsche also belatedly platform which is perfectly concluded that its European sufficient for our needs, so strength was an important we don't need to continue to

global markets, says: "In order to be successful [in global markets), we don't have to be number three in the US. but in the products that really matter globally

Looking back to the early 1990s, Mr Schmitz argues that "very few, if any, realised how attractive a time that was for purchasing especially in the finance

However, he says: "I have always been a very strong advocate of organic growth. I felt and my colleagues felt that the bank had the strength, to continue to chart its own course."

In the end, the bank became concerned about the rise in costs, though people close to DMG say the US business never exceeded budget and revenues grew faster than costs until the fourth quarter of 1997.

One problem seems to have been a lack of clear. articulated plan with full board backing. This inevitably raises questions about European developments, as the German system of corporate governance, which places heavy emphasis on collective responsibility. encouraging decision by consensus. Vorstand members were not unanimous on the decision to "build, not buy" in North America, and without a strong leader, differences of opinion proved

The legal requirement for change", Mr Schmitz says. "We should not make the mistake of having an organilook at an organisation like clearly understand who is

responsible for what". But, even before the management changes announced really fascinating. I think it yesterday, Deutsche had is an advantage for us that evolved. "I think we have clarity to an extent that we clear path, but plenty of never had before," he says. opportunities, "When I joined this bank, the Vorstand was 80 to 90 per Deutsche will have to pick

day-to-day business. That has changed now. It is less involved and leaves it to the members of the divisional boards to run it on a daily

The culture clash between commercial and investment is designed to end - also contributed to the problems. For example, tensions over moods in New York.

Mr Schmitz admits: "The way that we have managed in the world, Until 1993, many in our bank did not know how to spell 'bonus'. Not to take it too lightly, we certainly took a crash course in bonus philosophy. We are getting better, but we are not there yet.'

The bank is looking for a bonus system that will provide a "glue" for the organisation, "making it more sophisticated, more not product-linked only, recognising effort by an individ-

ual to cross-leverage". nervousness was on the Richter scale, there were some places where it was close to zero and others where it was close to 10. If you were closer to 10, the closer you were to the investment bankers proper."

Local executives perhaps could have handled communications better, he suggests. "I had been talking almost collective responsibility "is on a daily basis with some of something that we cannot our managers and those people didn't let [information] percolate down."

In spite of the climb-down sation that does not respond in the bank's US strategy, he to it." He admits, however, has not come away from that "when you take the first nearly a decade of watching this one, it's not easy to out being infected by a Yankee optimism.

"Looking forward, our options in America are there is not one neat and

This announcement appears as a matter of record only.

May 1998



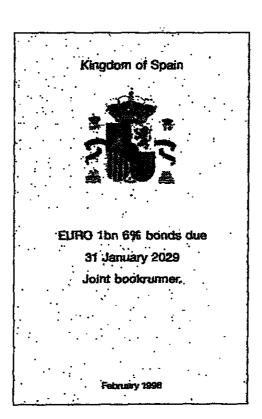
Santander Investment

has acquired the core equity business of

The undersigned acted as financial advisor to Santander Investment.

CROSBY

TRANSACTIONS SPEAK **LOUDER THAN WORDS**



solutions for our clients, then the deals would come through. And they have. In the bond markets, we have lead mana US\$12.7 billion so far this year, including the EURO I billion long-dated benchmark transaction for the Kingdom of Spain. In the last two years we have raised more financing and arranged more syndications in the Euroloan market than any of our competitors. But it is not ust about quantity. The recent deal for The General Bectric Company pic was the first ever facility in the syndicated loan market to be

A SHARPER FOCUS

NEWS DIGEST

Wal-Mart shares surge as

earnings beat forecasts

Wal-Mart, the world's largest retailer, gained strongly in early Wall Street trading yesterday after it amounced record sem-

ings which were comfortably ahead of the communaus of ana-

lysts' expectations. Profes for the quarter which ended in April

were \$828m, up about 26 per cent from the \$652m recorded

ABC puts TV news agency up for sale

cent stake, and the remain-

ing 10 per cent is held by

Channel Nine in Australia.

between the two services.

By John Gapper, Media Editor

ABC News, a subsidiary of Walt Disney, is close to selling Worldwide Television News, one of the three main global television news world to national broadcastagencies, after deciding to increasingly competitive

Associated Press, the news agency owned by a group of leading US newspapers, is tender to buy WTN. ABC WTN, but AP has aggres- sidered bidding.

Ticketmaster, the biggest year. ticket booking agency in

a network of agencies selling years ago staged an unsuc-

president of Ticketmaster ter has adopted a fairly cau-

(Europe), said the Los tious approach to expanding

Angeles-based group was outside North America. It

currently "looking for has long had a presence in

investment opportunities" in the UK, and recently diversi-

The company has stepped "Right now those coun- up its investment - both in

tries are our hottest pros- its international interests

pects," he said. "We feel our and in establishing a book-

position in the US is so ing system over the internet

strong that there isn't a lot - since last spring when

looking for acquisitions and Barry Diller, the US media

inance of the vast US mar- at Ticketmaster, but reached

North America, is planning

to embark on a European

acquisition spree to establish

tickets for rock concerts and

sporting events across the

Tim Wood, executive vice

Germany, Italy, Poland and

left for us to do, and we're

partnerships all over

the world's biggest ticketing

Ticketmaster is already shares

Europe.

for the unit.

WTN, which has offices in 102 countries and supplies news footage around the losses ing companies, has been ABC News said yesterday under competitive pressure since the launch of AP's own

ket, where it sells about agreement in March to take

in shares.

group.

The two leading agencies

\$2.7bn-worth of tickets a

Its powerful position in the

US has attracted criticism, notably from Pearl Jam, the

US rock group, which three

cessful attempt to organise a

North American tour inde-

pendently of Ticketmaster.

USA Networks, controlled by

mogul, bought 49 per cent of

its equity for \$210m in

Mr Diller has since been

company because of its dom- locked in a boardroom battle switching sales to a wholly

fied into Australia.

Until recently, Ticketmas-

News is thought to have sively undercut prices been seeking at least \$50m charged by Reuters in partic- three US television net-

pushed at least two of the agencies into operating

that it could not comment on whether WTN was up for television news agency in sale, but people in the industry said it had offered WTN for sale this spring. Reuters for some years have been and Agence France-Presse Reuters Television News and are also thought to have con-

> control of the company by buying the remaining 51 per

cent of its equity for \$400m

Earlier this year, Ticket-

master invested in France by

acquiring 66 per cent of MC France-Ticket, a Paris-based

company that sells 500,000

tickets a year, from Canal

Plus, the French media

Ticketmaster is strength-

ening its European presence

at a buoyant time in the

events market. The popular-

ity of blockbuster tours has

regenerated the rock concert

business; and sports clubs

are increasingly sub-contracting their ticket-

selling operations to large.

to benefit commercially from

the rapid growth in bookings

via the internet, which

should enable it to cut costs

over the long term by

electronic service.

The US group also stands

computerised companies.

ABC, one of the original observers believe has been the company has insisted it losing about \$30m a year, to raise prices. works, holds 80 per cent of

Reuters Television has Independent Television also been lossmaking in recent years, although it is as well as on television net-News, the UK television expected to break even next news group, has a 10 per Margins in the industry

If AP buys WTN, there are AP because some broadcastlikely to be substantial job ers switched from its more losses because of the overlap expensive rivals. Analysts have questioned

suffered after the entry of

An acquisition could also whether Reuters would remain in the business, but allow AP, which industry

is committed to having a global network to gather news footage. This can be distributed via its terminals

Most national television news organisations subscribe to at least two, and often all three, of the large global news agencies. The gencies supply footage of international news events

in the equivalent quarter of 1997, on rumover sheed 17 per cent at 529.8bn. More than a quarter of the increase was generated outside the US, where Wal-Mart's sales coubled over the year, from \$1.31bn to \$2.6bn. It had opened new stores in Argentina. Brazil, Mexico and Canada during the period. It also has operations in Germany, and a joint venture in China. Wall Mart was further buoyed by the strong domestic economy. This enabled it to widen its profit margins from 4.1 to 4.8 per cent. the first time it has significantly increased its margins in a

RETAILING

Earnings per share, at 37 cents, were comfortably shead of the consensus First Call estimate of 34 cents. This was a rise of 28 per cent year-on-year. In early trading, Wal-Mart shares gained more than 2 per cent, up \$1% at \$52%. John Authors, New York

EMBARCADERO CENTER

Boston Properties wins auction

The tussie for the Embarcadero Center, the landmark San Francisco office development, has been won by Boston Properties with a bid that amounts to one of the highest volunti yet seen in the current US commercial property cycle. The \$1.22bn bid beat offers from Equity Office Properties and Cornerstone, two other prominent real estate investment trusts. The Center consists of 3.4m sq ft of montable office space and 354,000 sq ft of retail space. At around \$300 a sq ft for the office space, the auction set a new record for the northern Celifornian city.

Mort Zuckerman, chairman of Boston Properties, said the price equated to a yield from the investment of 7.8 per cent. lower than the yield on the company's other main investments. He added, though, that leases on 45 per cent of the office space in the Embarcadero came up for renewal before 2002, and that rent on this space was currently \$15 a sq ft less than the market rate on average, creating the opportunity for a higher yield. He added that the price paid for the Embarcadero was still lower than the replacement cost for the development.

The purchase will be financed with \$800m of debt. The high level of debt reflected "the need to protect the tax position of the seller," said Mr Zuckerman. Richard Waters, New York



Pearl Jam: US rock group failed in attempt to organise a North American tour without Ticketmaster PA

SGS Société Générale de Surveillance Holding S.A. 8, rue des Alpes - 1211 Genève 1

NOTICE IS HEREBY GIVEN THAT AN

ORDINARY GENERAL MEETING

of the above Company will be held on Wednesday 3rd June 1998, at 3 p.m. at the Noga Hilton Hotel, Salle Ballroom (mezzanine), 19 quai du Mont-Blanc, Geneva.

The doors will open at 2 p.m. Access will be permitted to

- bearer shareholders, upon presentation of an admission card, at the entrance before
- registered shareholders, upon placing before 2.45 p.m. at the entrance, an admission card which will be exchanged for a voting card.

The doors will close at 3 p.m. precisely.

AGENDA

Ordinary Agenda:

- 1. Presentation of the Annual Report, the Consolidated Accounts and the Statement of
- Appropriation of profits 3. "Décharge" of the members of the Board of Directors
- 4. Election to the Board of Directors
- Election of Auditors.

Extraordinary Agenda:

- 6. Reduction of share capital. 7. Amendment of Articles of Association.
- · amendment of art. 5, 5bis, 1" paragraph, and 7, 1" paragraph,

· insertion of new art, 6bis, 4th paragraph, and 6ter. The Notice of the General Meeting together with the proposals of the Board of Directors is published in the Swiss Federal Trade Gazette (*Feuille officielle suisse du

shares and to "opting-out" (point 7 of the Agenda, insertion of new art. 6bis, 4" paragraph and art. 6ter) is available upon request at the Head Office of the Company. ANNUAL REPORT - AUDITORS' REPORTS The Annual Report, the Consolidated Accounts and the Statement of Accounts for the year ended 31" December 1997 and the Auditors' Reports will be available for inspection at the Head Office of the Company from 13th May 1998. Each shareholder

commerce"), the official publication body for the Company, on the 13° May 1998. An

Explanatory Note relating to the open conversion of registered shares into bearer

may request that a copy of these documents be sent to him; registered shareholders appearing on the register of shares as at 12" May 1998 will receive, directly, a copy of these documents.

BEARER SHAREHOLDERS

The holders of bearer shares wishing to participate or be represented at the Meeting may obtain an admission card either by depositing their share certificates at the Head Office of the Company, or by sending to the Company a statement of deposit and holding duly executed by their bank of deposit. The deposit of share certificates and collection of an admission card may be made on any business day, until 25" May 1998 at the latest, at the Head Office of the Company between 9.30 and 11.30 a.m. or otherwise by arrangement (Telephone +41 22 - 739 95 51, Share Registry). No admission card will be available at the entrance of the Meeting. The shares deposited may be collected from the first business day following the Meeting.

No admission card will be available at the entrance of the Meeting.

REGISTERED SHAREHOLDERS

Registered shareholders appearing on the register of shares as at 30th April 1998 will receive, a Notice of Meeting. Shareholders in respect of whom a registration would have been made during the period 30th April to 12th May 1998 will receive the Notice of Meeting at a later date.

Shareholders not wishing to take part in the Meeting may be represented by another shareholder (in accordance with the provisions of the Statutes, registered shareholders may only be represented by another registered shareholder in possession of a written proxy) or by their bank of deposit. They may also be represented by a representative of the Company or, alternatively, designate Ms. Dominique Brown-Berset, attorney-at-law, Froriep Renggli & Partners, 4 rue Charles-Bonnet, CH 1206 Geneva, an independent person pursuant to Article 689c CO, to represent them at the Meeting; in such instance, we would ask that registered shareholders address their proxy form or, in the case of bearer shareholders their admission card, directly to Ms. Dominique Brown-Berset at the aforementioned address, until 25th May 1998 at the latest.

Deposit representatives within the meaning of Articles 689d CO, are requested to inform the Company as soon as possible, and in any event not later than 3d June 1998 at the entry roster of the Meeting, of the number, nature and nominal value of the shares they represent. Institutions subject to the Federal law on banks and savings institutions of 8" November 1934 as well as professional portfolio managers are considered as deposit representatives.

MINUTES OF THE MEETING

From the 10th June 1998, the resolutions of the Meeting will be available for inspection by shareholders at the head office of the Company.

Geneva, 13th May 1998

On behalf of the Board of Directors Elisabeth Salina Amorini, Chairman

Strong debut by Young & Rubicam

Young & Rubicam, the world's fifth-largest advertising agency, made a successful debut on Wall Street yesterday. Shares in its initial public offering jumped more than 10 per cent, or \$3, to \$28 in early trading.

With almost 10m shares traded, it was the most active issue on the New York Stock Exchange.

Lead underwriters Donaldson Lufkin & Jenrette and Bear Stearns had already raised the flotation price to \$25 from the \$21-\$24 range indicated in the prospectus, following strong demand.

The flotation is raising \$415m, of which about \$140m, net of expenses, is new money for Y&R. The remainder is being sold by Heliman & Friedman, a venture capital firm, which is selling part of its holding. Y&R's management will retain a controlling 58 per cent stake. At the current stock price, the group has a market capitalisation of almost \$2bn.

Founded 75 years ago, Y&R has evolved from an advertising agency to a fullyfledged marketing services group similar to its larger rivals Omnicom, Interpublic and WPP of the UK. Apart from Y&R Advertising, it owns direct marketing pro-vider Wunderman Cato Johnson, the Burson-Marsteller public relations agency as well as design services and a healthcare communications company.

Its blue-chip client list includes Ford, AT&T, Citibank. Colgate-Palmolive and Philip Morris.

The group has done much to shake off its sleepy image under Peter Georgescu, chairman and chief executive since 1994. It has, for instance, introduced the concept of "key corporate accounts", big corporate clients to which it attempts to cross-sell a number of services. In 1997, the group's 20 largest clients accounted for 40 per cent of its turnover. with Ford alone responsible for 10 per cent.

Y&R's revenues reached \$1.4bn in 1997 and have been growing at an annual compound rate of nearly 13 per cent over the past three years, roughly twice the rate of the advertising industry as a whole. But due to financial restructuring, the group reported losses in 1996 and 1997 and expects further losses this year.

The proceeds from the flotation will initially be used to reduce borrowings, which stood at \$337m at the end of last vear.

TELECOMS CANADIAN GROUP SET TO RAISE US\$1.6bn FROM SALE OF 14.25% HOLDING

BCE to sell UK cable stake

By Scott Morrison in Toronto and Christopher Price in London

BCE, Canada's biggest telecommunications group, yesterday put its 14.25 per shows it has not been able cent stake in Cable & Wireless Communications, the UK's largest cable company, up for sale in a move likely Telecom Holding. to raise about US\$1.6bn.

nology to provide data ser- although the disappointing vices, internet access and performance of the UK cable Bell Canada customers in affect the price. Ontario and Quebec. It has

analyst at HSBC Securities

Key to Mr Monty's vision

is Bell Canada, which con-

tributed about 57 per cent of

BCE's earnings in 1997. Bell,

the country's largest tele-

phone company, has seen its

long-distance market share

erode to 63 per cent since competitors were allowed

declining market share by

lowering rates. Yet it expects

to increase revenues by pro-

communications to its core

residential and business

In April the company

announced it would invest

C\$750m to create a national

broadband network to pro-

vide high-speed data and

internet services. BCE will

begin operating a new satel-

lite this autumn for its

direct-to-home television

product and it will soon

introduce integrated wire-

line and wireless voice ser-

vice linked under a single

phone number.

into the market in 1994.

create a national broadband

telecoms company.

also unveiled a C\$750m the most likely option is for ing charge to help integrate (US\$523m) programme to the shares to be sold to institute operations of the three tutional investors, which cable companies and one BCE's announcement interest in the UK sector, since recent consulidation is quietly to find a buyer for its thought to have improved

CWC shares, which it holds the outlook. Such a move would be through a subsidiary, BCI Cable and Wireless, the stock, as it would increase The company said it would UK telecoms group which is its liquidity. Less than 15 per debt and fund some of its could be interested in rently held by the public.

recently announced strategic increasing its 53 per cent In a weak London market, day fell 9.5p to 4420

London analysts believe of £80m, after a restructure group.

have shown an increasing telecoms group which interest in the UK sector, merged to form CWC in 1996. Yesterday's announcement raised speculation that BCE was likely also to sell its C\$140m stake in Jones seen as positive for CWC Intercable, the US cable tele-

vision operator. BCE has been under pressure to adapt use the proceeds to reduce CWC's largest shareholder, cent of the shares are cur- to the rapidly changing global telecoms industry. BCE, which had revenue initiatives. Last week, BCE stake. The move could also CWC shares, which floated of C\$33bn last year, has a

said it would invest in tech- attract a trade buyer, in April 1997 at 300p. yester- controlling interest in Northern Telecom, the telecom On Monday, CWC reported equipment manufacturer. satellite television to its 10m market might adversely annual pre-tax losses of and owns Bell Canada, the £49m (\$80m), against profits country's largest telecoms

Canada International has

recently announced new

wireless investments in

South Kores, Brazil and

Mexico, prompting Mr

Monty to forecast the com-

pany will double its foreign

tries this year, to 1.3m.

subscriber base in six coun-

BCE recently lured a key

Monty faces leadership test

Jean Monty has earned a reputation as a decisive chief executive with a knack for redefining a company's strategic direction.

He has been widely praised for first turning round Telebec, a small Quebec telephone group, and then Northern Telecom, the world's sixth largest telecommunications equipment manufacturer. His success at the two subsidiaries has led him to the helm of parent BCE, Canada's largest telecommunications group.

As president and new chief executive of BCE. Mr Monty's current challenge is much more daunting. Industry observers have

been anxious to see how the company would position itself to compete in an increasingly global industry that is undergoing simultaneous deregulation, convergence and consolidation.

Mr Monty recently said BCE intended to increase revenues by investing in new technology and initiatives to integrate services for customers. These additional services would be packaged under the Bell Canada name and provide users with a one-stop alternative. Growth through acquisition was not a top priority, he said.

"We're going to focus on scope rather than scale," said Mr Monty, whose company had 1997 revenues of C\$33bn (US\$28bn).

Critics, however, say BCE's vision fails to address important concerns and leaves it ill-prepared to cope with the rapidly changing competitive environment. They say its conservative, low-growth strategy will not allow wholly-owned Bell Canada to increase its customer base to a critical mass to improve efficiencies as rivals jockey to consolidate.

"The industry is crying out for economies of scale,' says Dyai Chose, a telecoms

Mr Monty says that the satellite technology. Bell return on technology investments will be much higher than if BCE were to acquire a competitor and increase its market base. Another consideration is that regulators are likely to frown on any

takeover attempt. BCE, in effect, has few options, says Mary Anne Demonte-Wheeler, of Loewen Bell has tried to offset Ondaatje McCutcheon, a Toronto brokerage, other than to improve the productivity of its network by offerviding internet services, sating a greater number of ellite television and wireless high-growth services.

Others say priorities should be much more fundamental. One telecoms consultant argues that the comnany should first focus on solving operational problems at Bell Canada before tackling new initiatives. He says the company will not be able to keep up with nimble and efficient competitors if it does not address billing diffiproblems and low morale.

culties, service delivery Outside Canada, BCE is eyeing opportunities in wireless communications and just beginning.

executive away from a competitor to head its newlyformed Bell Satellite Services unit, and this week the company took control of Telesat, which transmits television programming and data via satellite. Mr Monty said the acquisition would enable BCE to prosper in the

telecoms market. Mr Monty says BCE's strategy will enable the corporation to increase revenues by about 12 per cent annually over the next five years, with earnings rising at a faster pace.

newly competitive global

He has demonstrated his ability to turn companies round, but his true test of leadership and vision is only

NOTICE TO HOLDERS

GENERAL ELECTRIC CAPITAL CORPORATION 6% Notes Due February 17, 1998 ISIN XS0041913319/

Serial No. 033001 (US\$100,000 Note) and 61/4% Notes Due March 4, 1999 ISIN XS0042140649

Serial No.'s 000084 through 000095 (US\$100,000 Notes), 000183, 000184 (US\$10,000 Notes), 000461, 000462, 000496 through 000498 (US\$1,000 Notes).

NOTICE IS HEREBY GIVEN pursuant to Section 17 of both of the Fiscal and Paying Agency Agreements governing the above described notes, that General Electric Capital Corporation, as issuer, and the Bank of Montreal, as paying agent, have been ordered and directed by the United States District Court for the Middle District of Florida. Jacksonville Division to stop payment on the above described notes and all outstanding coupons appurtenant thereto.

Dated: May 13, 1998 GENERAL ELECTRIC CAPITAL CORPORATION BANK OF MONTREAL

Body Sharp Fine Ostand down

Capic alle

Asia sethael

hits BOC

Dick Brown, chief executive of the UK telecommunications operator, maps out his ideas for the group's future to Alan Cane

rated office in Cable and Wireless's London headquarters bears a map of the world - but one tantilisingly free of indications of his global ambitions for the telecommunications group.

shares surger

C&W's genial chief executive is not one to flag his intentions to the world before the moment is right. So it is significant that at today's results meeting he is promising to start setting out his strategy for Europe. Not in much detail, he says, but enough to give a taste of what he envisages for a region critical to C&W's future.

The full-year numbers will not generate much excitement. C&W's principal subsidiaries, Hong Kong Telecom and Cable and Wireless Communications, have reported in the past week thereby taking any surprise out of the event but confirming analysts' predictions of across their combined net-

ne wall of Dick about £1.48bn (\$2.4bn) in pre- works. Mr Brown said: "Teletax profits before exception-

> There will be plenty of exceptionals this year as the group continues its policy of disposing of more than fibn worth of assets where it has neither outright control nor adequate influence. In March it sold its 22.3 per cent stake in Occel, a Colombian

mobile phone operator, for about £58m. Last month, it cleared out most of its East European interests, selling stakes in PLD Telecom, PeterStar and Belcel to Rupert Murdoch's News

ut most interesting is But most interesting with planned sale of 20 per cent of Bouygues Télécom, the French mobile operator, to Telecom Italia for £456m. This deal will help secure an alliance with the Italian operator that should see the two companies sharing telecoms traffic

com Italia is the most powerful operator in Italy with ambitions to expand abroad. We are a global company with its footprint in more places than any other telecoms operator."

He dismisses political discontent in Italy over the potential alliance: "There is a commitment from the top of both companies to make this work". Although Telecom Italia is

the sixth largest European operator it is not an obvious partner for C&W. It is becoming clear, however. that the alliance is the foundation for Mr Brown's territorial ambitions. The UK operator has essentially had no presence on the European mainland since it pulled out of an alliance with Veba, the German industrial group, a year ago amid anxieties over Veba's plans to spend heavily on networking infra-

structure.

looked at Europe and saw ation of Cable & Wireless that we could have two bookends with C&W here in the UK as one bookend and Telecom Italia as the other. Now we are well positioned to go after new markets and win licences in Europe. I will be announcing that schedule on Wednesday.

he redecoration of Mr Brown's office, the first since he was appointed two years ago, seems to symbolise the progress C&W has made - shiny parquet flooring to show off Arabian carpets, a crimson tasselled hat commemorating the group's purchase of a stake in Intel, Panama's state-owned operator, a model of a dhow in silver

The statistics tell the story. Since his arrival Mr Brown has overseen 18 acquisitions, mergers and with a total value of about Mr Brown said: "We \$17bn. Among them, the cre-

Communications formed from Mercury Communications and three cable companies. With a flotation value

The image of C&W as a. holding company for a rag-bag of overseas assets seems Brown talks of "stitching together global businesses in calling card services and mobile telephony - C&W's mobile phone assets represent the world's third largest international wireless opera-

There are gaps in the global strategy which give Mr Brown and his senior managers no room for complacency. Hongkong Telecom still provides an overly large proportion - traditionally about two thirds - of total group profits. With the liberalisation of the Hong disposals involving C&W Kong international call market after 2000, the value of that asset will inevitably yellow of C&W.

> By Graham Bowley in Frankfurt and Roger Taylor in London

chairman of German car-

maker BMW, yesterday attacked the £430m (\$700m)

bid by rival Volkswagen for

Rolls-Royce Motor Cars.

insisting that only BMW

could ensure the future of

He told the company's

annual shareholders' meet-

ing that BMW would not

withdraw its £340m bid - or

"The existing offer will

altered." Mr Pischetsrieder

His comments came as

Vickers, the UK engineering

group which is selling

Rolls-Royce, posted details to

shareholders of the two

increase its offer.

the UK luxury carmaker.

erable interest among investors in whether Mr Brown has managed to rebalance earnings from Hong Kong Telecom and other parts of the group to any real extent.

The company has still to the Chinese mainland bear to have gone forever. Mr fruit, "We never said it would happen quickly," Mr

> t seems likely the group will seek a North American acquisition to strengthen its presence there, but US prices are over-ambitious by European standards.

Some analysts believe C&W should merge with a larger, well-capitalised operator to become the world's first truly global carrier. Mr Brown has never shown much enthusiasm for being acquired, however. His mental map of the world is

that BMW commanded a

unique advantage over

Volkswagen, its rival German carmaker, in the battle

for Rolls-Royce Motor Cars,

because of its close links

with Rolls-Royce plc, the

aero-engine manufacturer

which owns the Rolls Royce

"We are convinced that

the future of Rolls-Royce

Motor Cars is secured only

with BMW and Rolls-Royce

Unlike VW, BMW already

has agreement with

Rolls-Royce plc to use the

negotiations with other bid-

ders about the use of the

Rolls-Royce brand name

BMW is hoping the uncer-

tainty over VW's relation-

ship with the aero-engine

manufacturer will under-

mine investors confidence in

its bid. VW has made its

outcome of any talks over

until after the sale.

brand name.

plc," he said.

neither be withdrawn nor brand name and Rolls-Royce

under any circumstances plc has agreed to put of

W bid attacked

BOC is not used to being out of favour, given the growth BOC

COMMENT

BOC

large exposure to both Asia and the semiconductor industry is a hard act to sell right now. That combination is behind the sharp underperformance of the shares

Yesterday's news did little to alleviate the pain, although the company deserves credit for limiting the havoc from Asja. Operating profits in local currencies even showed some improvements in most of the afflicted regions. Still, what Asia failed to knock. sterling strength finished off, and the outlook for this year's

The management has not stood still. Earlier this year, it sold the Ohmeda healthcare business. A review launched yesterday promises to attack costs and improve efficiencies. BOC's cost base, however, is not particularly out of line with its rivals, and the company took a swipe at costs just four years ago. The review may help focus minds on improving returns on assets, but this is unlikely to give BOC a dramatic cost advantage.

Meanwhile, the shares have lost their main foil. Now that Imperial Chemical Industries is no longer the main commodities play, but is transforming itself into a more glamorous speciality chemicals beast, BOC has been pushed into the shade. The shares trade at a near 10 per cent discount to the market. Until the outlook for Asia clears, it is unlikely to regain its erstwhile premium rating.

UK licensing laws

There is no such thing as a free pint. If the government liberalises Britain's kill-joy licensing laws to allow pubs to stay open later than 11pm, there will be investment winners and losers. Owners of large managed pub estates, such as Bass, will capture a greater share of the consumer pound, largely at the expense of trendy late night bar groups, cinemas and retailers. Po Na Na, an astronomically-rated chain of north-African themed bars, has the furthest to fall. The tourism industry, particular the cheap end of the hotel and fast food market, should benefit from more young people coming to the country. Since police and alcohol action groups are supporting liberalisation to promote safer, staggered drinking, investors should think hard about that elusive after-hours tipple.

APW lifts Vero bid

The bid battle for Vero, the UK-based supplier to the electronics and telecommunications industries, heated up yesterday as its original US suitor increased its cash

offer by 22 per cent. APW, the Milwaukeebased group, upped its agreed offer to 192p a share,

(\$188m), Pentair, its rival, last night said it was considering its position.

Vero makes and distributes racks and enclosures used to house cables and electronic equipment.

The latest bid represents a cent to the price of Vero shares the day before the

Asia setback hits **BOC**

By Roger Taylor

BOC, the industrial gases company, yesterday reported a 17 per cent drop in pre-tax profits for the first half of the year, because of weak six months to March 31 but demand in Asia, problems pre-tax profits fell sharply to with its distribution business, and the strength of sterling.

the underlying performance was "remarkably resilient" and said it was putting in per cent. place a range of programmes to control costs and improve

However, analysts downgraded their profits forecasts o about £380-£400m for the full year. This is the second wave of downgrades for the group in recent months. Peter Edwards, analyst at cent. ABN Amro Hoard Govett, said he had begun the year with a profits forecast of conductor markets, particuabout £489m but this was larly in Asia.

reduced to £437m before falling again yesterday to

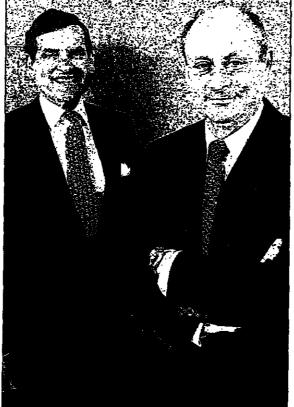
David John, chairman, unchanged at £1.79m for the £179.8m (£216.4m). However, adjusting for changes in currencies. BOC said turnover The company insisted that would have risen 8 per cent and pre-tax profits would have been down by only 12

> The two smallest divisions turned in the worst profits figures. Vacuum Technology, which supplies the semiconductor industry, reported a 15 per cent drop in operating profits, while distribution services saw its contribution fall 19 per

Mr Rosenkranz, chief executive, blamed the weak semi-

Body Shop founder Anita Roddick

to stand down as chief executive



David John, left, and Danny Rosenkranz

Eye Catchers | Mr Pischetsrieder argued rights to the brand name. | valuing Vero at £115.5m

offers. The board is recommending they vote for the

VW offer when the two are put forward at an extraordi- offer unconditional on the nary meeting on June 4.

Anita Roddick, the Body Shop International founder who became one of UK retailing's best-known figures, is to step down as chief

Ms Roddick's move, to the post of executive co-chairman, was one of a series of shake-ups announced yesterday as Body Shop sought to recover from several years of stagnant performance. The company also announced a ioint venture to run its lossmaking US stores. Ms Roddick will be replaced in July by Patrick Gournay, currently executive vice-president for North and South America for Groupe Danone, the French food group.

Anita Roddick, who founded Body Shop in Brighton in 1976, will

ceo [chief executive] role was really a complete misnomer. What Anita has always been and will always be is the creative inspiration behind the business. She's not going to change being

The joint venture agreement was described by one analyst as a "last ditch effort" to turn around the outlook in the US, where Body Shop has experienced disappointing sales trends agreement will see operation of Body Shop's US stores handed to a company controlled by Adrian Bellamy, a

Body Shop was one of the rebuffed in a libel action.

Mr Roddick said of his from 70 people in the UK in tive, Stuart Rose, managing wife's change of post: "That the mid-1980s to 5,000 people now. But, like some other tive deputy chairman, UK retailers, including responsible for Body Shop's Laura Ashley, it ran into strategic review.

trouble with over-ambitious attempt to expand into the highly competitive US market. Some products proved badly named or designed for US consumers.

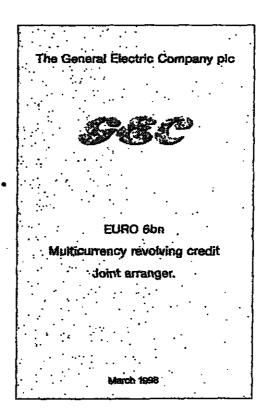
Two years ago, the Roddicks, whose unconventional interests and business style have not found approval in the City, considered taking over several years. The the business private. They also encountered criticism from the environmental lobby that the company did not live up to the high ethinon-executive director of the cal standards it set itself. The claims were successfully

become joint co-chairman great retailing success sto- With Mr Gournay's with her husband, Gordon. ries of the 1980s, growing appointment as chief execudirector, will become execu-

> Mr Gournay was vice-pres ident sales and distribution for Danone France between 1985 and 1989 and for the last 18 months has been executive vice president of Danone's North and South American Division. Mr Roddick said he was confident Mr Gournay would fit in with Body Shoo's distinctive socially aware corporate cul-

> Body Shop made pre-tax profits of £38m (\$62m) for the year to February, against £31.7m for the previous year, on turnover up 8 per cent to £293m. The shares rose 2p to

TRANSACTIONS SPEAK **LOUDER THAN WORDS**



Much has been written about the challenges of dealing with the new Europe. At Bardays Capital we have always known what it would take to succeed. If we applied our US\$350 billion balance sheet, our AA credit rating and our ability to devise and execute focused integrated solutions for our clients, then the deals would come through. And they have, in the last two years we have raised more financing and arranged more syndications in the Euroloan market than any of our competitors. But it is not just about quantity. The recent deal for The General Electric Company pic was the first ever facility in the syndicated loan market to be denominated in EUROs, in the bond markets we have lead managed 48 deals worth US\$12.7 billion so far this year, including the EURO I billion long-dated benchmark transaction for the Kingdom of Spain.

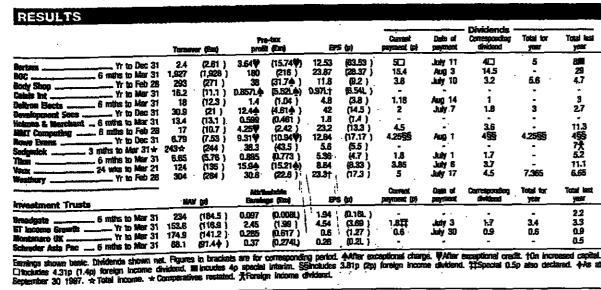
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NATIONAL BANK OF CANADA US\$ 250,000,000 Floating Rate Notes due 1999 In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from May 12, 1998 to August 12, 1998 the Notes will carry an Interest Rate of 5.8875 % per annum. The interest Amount payable on the relevant interest Payment Date, August 12, 1998 will be US\$ 150.46
per US\$ 10,000 principal amount The Calculation of Note and US\$ 1,504.58

per US\$ 100,000 principal

The Actuarial Profession Friday June 5 For further information please contacts Derek van Tienen on Tel: -44 1442 843 300 or Fax: +44 1442 843 123 or Tel: +44 171 873 4356 or Fax: +44 171 873 4562 FINANCIAL TIMES



Husky produces lighter-weight rugged computer

Magnesium alloy is the material of choice for the cases of high-performance portable PCs because of its strength and light weight. But these attributes carry a high price tag so manufacturers such as WPI Husky Computers, which builds rugged handheld computers for outdoor use, have been looking for a lower-cost

Following a two-year study Husky chose the latest generation of Impact Modified Plastic for its new entry-level machine. the MP2500, which at just 700a is claimed to be the lightest IMP armoured

rugged computer in the world. Coventry-based Husky, which began building rugged handheids in 1981, has designed the machine to exceed military specifications including resistance to temperature change, dust, dropping, shock and vibration.

The MP2500, which costs F999. is built around an Intel 386 and is designed for outdoor users in a variety of industries. www.wpihusky.co.uk

Web access from mobile

Northern Telecom (Nortel) has developed a Java-enabled mobile phone offering advantages over today's handsets, including web access and the ability to download software applications while on the

move, writes Tony Glover. The new handsets will be networked telephones linked to a Java server integrated into the wireless telephone network. Java is the programming language that makes software portable. allowing it to be transmitted

over a wireless connection. According to Phil Terrett. head of the Orbiter team at Nortel that developed the phone: "You will start to see . Java-enabled handsets on the streets of Europe before the

Users will be able to acces information from the web. Because of bandwidth estrictions, Terrett stresse that the phone is not designed to "surf" the net, but as a terminal for personatised information.

The ability to use Java to download software would also, for instance, enable the mobile handset to be used as a powerful scientific calculator, the software for which could be "thrown away once the calculation had been made. Other applications include a facility called lnk Notes that will enable a clip-on stylus to be used to nake drawings on the handset's small screen.

But perhaps the main advantage of a Java-enabled handset will be its ease of use compared to today's overly complex "programmable" phones. For example, if the user forgets someone's number, the system enables him or her simply to key in the appropriate name in order to be put through. Nortel. Phil Terrett, tel (UK) 01628 437224

Package support for the euro

As the 1999 launch of the euro nears, a raft of new software products is emerging to halo accommodate the new currency and overcome problems with existing systems - for example the fact that most computer systems cannot print the euro

EuroGlyph is a new oftware package from EuroType, a UK-based company, which integrates the official EU-defined character into users' TrueType font libraries. Once Installed, the software which costs £49.95, works seamlessly and automatically with all TrueType fonts in Windows 3.11, Windows 95 and Windows NT applications. The EuroGlyph symbol can be signed to any key, including the Euro-symbol key on new Windows 98 keyboards. www.eurotype.com

Paul Taylor



MANAGEMENT PROFESSIONAL SERVICE FIRMS

he enduring joys of partnership

The partnership model offers some distinct advantages, writes Tony Jackson, but its proponents can also learn from the company structure

At first glance, the partnership structure might seem rather lot older than the quoted company - this century's dominant business model. Historically, too, partnerships tended to be small affairs. When a stockbroking or PR firm got big enough, it would go public and the partners would cash in.

The explosive growth of professional service firms has changed all that. The impending merger of accountants Coopers & Lybrand and Arthur Andersen, for instance, will create a monster with 8,500 partners and revenues of \$13bn (£8bn).

Audit firms are not allowed to go public. But there is more to it than that. Almost all the world's big management consultancies are partnerships, including one - Booz-Allen - which used to be quoted. All, including the biggest, Andersen Consulting, say they are

happy to stay that way. Or consider investment bank Goldman Sachs, which is agonising over whether to go public. Almost all its big rivals are quoted, thus enjoying access to outside capital. If Goldman followed suit, it would be worth around \$20bn. Even so, its partners are besitating.

This suggests a general truth: that the partnership body; and partnerships can model has distinct advanoutmoded. Certainly, it is a tages, Indeed, in terms of governance, it may have lessons to teach the big corpo-

Alan Morris, senior partner of City of London law firm Simmons & Simmons. was once a finance executive with some of those corporations, such as Exxon and Tate & Lyle. His chief recollection is of organisational barriers. He is a great fan of partnerships as a result. "It's interesting," he says,

"how many corporates are now grappling with issues that partnerships allow you to handle. You have quite a flat structure, you're flexible, and you're constantly reforming into teams." But it depends what is

meant by flexibility. Partnerships can be highly fluid in allocating resources day to day. When it comes to strategic decisions, they have the problem of being - at least in principle - democracies.

"The plus side of that." says the senior partner of another big law firm. "is that when you take decisions, you have owner- cal or under acute pressure managers on board, so there for short-term performance. is a real push. The minus is or needs to be turned that as you get bigger it's around. time-consuming. It's not just "In th taking the decision, it's tak-

position to make decisions ing the time to inform everyvery, very rapidly. That's take very odd decisions on cultural and social grounds not the business we're in. because of the nature of the - all of which are very

important." The strategic choices facing the professional service firm are simple. Law firms will continue to practise law, anditors to audit. It therefore seems telling

that when Arthur Andersen recently faced a genuine strategic issue - whether to split Andersen Consulting off as a separate entity talks between the two halves of the firm collapsed in public acrimony. Are there some decisions which quoted companies, with their more autocratic structures, are better equipped to take?

Not necessarily, says Peter Smith, UK head of Coopers & Lybrand. It all comes down to the strength of the culture, which he defines as a general presumption of what ought to be done.

Paul Mitchell, UK head of the Boston Consulting Group, concedes that the partnership model does not fit all situations. Suppose the business is highly cycli-

"In those cases," he says. "somebody needs to be in a

IT INTERVIEW JAN BAAN

Yet growth, the UK head of another management consultancy argues, puts the partnership model under intense pressure. "People have come up with various solutions to the problem of

size, such as federations of to go. "I don't sense the When it comes to taking strategic

decisions, partnerships have the problem of being - at least in principle – democracies

the vote to a smaller group," he says. But the original model, as embodied by the City law firms, is becoming very difficult." The main answer, says

Peter Smith, is to change focus. "People have to identify with the organisation. but to belong to a smaller group in social and profit terms," he says. "It is quite important to create a point of belonging." The risk here is the cre-

ation of firms within firms. But there remains a fundamental argument for partby their owners. In one sense, this makes

partnership a model for the future. In recent years, the corporate world has been dominated by efforts to align the interests of shareholders and management: hence the rise of stock options, performance-based pay and value-based man-

ent in general. But companies, Mr Smith argues, still have some way

partners, or the delegation of same need for involvement in the traditional corporate structure," he says. "There, more one for the absentee shareholders. Bosses will talk about management and

> governance as it applies to that some senior partners privately envy. Their biggest nightmare, they agree. comes when partners take too close an interest in gov-

leadership, but not about

ernance questions. "So long as the firm is busy," one says, "everyone is

nerships: they are managed out with the clients, and senior partners bave a quiet life. But if the tap gets shut off, we have dozens of people around the world kicking their heels. Partners don't want to get tied up in the ownership function unless there's a hiccup. Then, boy are they interested." The bigger the firm

eslow start

becomes, presumably, the more acute the problem. Mr Smith of Coopers & Lybrand - whose merger with Price Waterhouse will create the biggest partnership in the world - has an answer. This may be an instance, he argues, where partnerships can learn from companies.

"We're trying to take a very clear theme from the corporate world, he says: that you should separate employment from ownership. You need a robust management structure for employment, and a separate view - admittedly from the same people - on ownership issues.

From a corporate standpoint, this may sound absurdly paradoxical. It depends, however, on a rather specialised definition Oddly, this is something of management. So how do the professional service firms manage their people? This will be the topic of the

> The final article in this threepart series will appear tomor-

final article.



JOHN KAY

Why the last shall be first and the first shall fade away

History teaches that innovative companies are rarely the most successful. Imitators use distribution and marketing to catch up

Have you heard of Berkey or Ampex? Gablinger or Chux? Perhaps you should have, because each of them occupies an important place in the history of product innovation. Berkey produced the first handheld electronic calculators. Amoex the first video recorders. Gablinger developed low alcohol lager and Chux sold the first disposable nappies,

Or perhaps you should not, because none of these companies made a commercial success of their innovations. Today the calculators we use are probably made by Casio, our video recorder comes from Matsushita: our low alcohol beer is Miller Lite, our nappies are made by Procter & Gamble. In each of these markets the innovator was swept away.

As the future of EMI hangs in the balance, it is a good moment to recall that this company has one of the most remarkable records of innovation of any in the world. EMI was a pioneer in television and computing and its CAT scanner transformed radiography. It has not made any of these products for many years. Our televisions come from Sony, our computers from IBM or Dell, and GE is market leader in scanners

Xerox looks like an exception to this sorry catalogue. The company was first into the photocopier market and, even if its dominance was ultimately challenged by Canon, it remains a large and successful company today. But Xerox was also a pioneer in fax machines and personal computers. Each of these eventually proved to be a success - but not for the Xerox Corporation. As we all know, it was

Apple that developed the

But Apple's leadership

personal computer market.

quickly disappeared when IBM came on the scene. Apple then jumped ahead by introducing the graphical user interface. Its windows and mice brought personal computing within the reach of anyone. But it is Microsoft that does this now.

The business world is not very kind to pioneers. Contrast EMT's experience with that of Britain's most successful company of the past two decades - Glaxo Wellcome. Each had, in the 1970s, a product that would ultimately take the US healthcare market by storm. Both the CAT scanner and anti-ulcerants were to win Nobel prizes for the British cientists who invented

But there the similarities end. EMI was proud to employ Geoffrey Houndsfield, who invented the scanner. It established a US distribution network and manufacturing facility to exploit his innovation - and was quickly crushed by the superior political, marketing and technical skills of GE. James Black, who

developed anti-ulcerants, did not work for Glaxo, but for SmithKline. Glaxo's Zantac

UNFORTUNATELY MAST PRODUCTION AND MARKETING BAVEN'T REEN INVENTED YET

was an imitative product, second to market. US distribution was initially contracted out to Hoffman la Roche, the only foreign-owned drug company previously to have enjoyed success in US distribution. The superior marketing skills of Glaxo and its pariners enabled Zantac to overtake SmithKline's Tagamet and become the world's best-selling drug. Glaxo's achievement was hased not on the speed or

quality of its innovation but

on its commercial skills in exploiting it. What is true of technical innovation is also true of innovation in business process. Direct Line is inevitably losing market share to Johnny-come-lately established insurers. American Express may have pioneered plastic money, but it was to be Citibank, Bank of America and even Sears Roebuck which were to capture the market with

Discover. Next and Ratners identified unexploited market niches - fashionable clothing for older woman and jewellery cheaper than you imagined buying - only to find that established IT HAS POTENTIAL BUT retailers could do the same

Mastercard, Visa and

job at least as well, And what we see as a first mover advantage is often only that because we now think of the successful innovator as the first mover. Many spreadsheet rmes were developed in the 1980s and Lotus succeeded not because it was the first or best but because it was the product available at the moment the market was ready to take off. Even if you know how a market will develop, timing is a matter of luck - or of quite

exceptional skill.

There are two closely

being first is not often very important. The other is that innovation is rarely a source of competitive advantage on its own. Individuals, and small companies, can make a great deal of money out of good new ideas. The success of large established corporations - Matsushita,

Philip Morris, IBM or General Electric – is generally based on other things: their distribution capability, their depth of technical expertise, their marketing skills. And time and again these characteristics enable them to develop the innovative

concept far more effectively than the innovators This is not to say that there is no role in busines for the great innovator.

After all, General Electric was built on the extraordinary fecundity of Thomas Edison's mind, the Ford motor company on the abilities of its eponymous founder. The imagination of Walt Disney created a company that is still without parallel or rival. Perhaps Akio Morita of Sony occupies a similar place in

the annals of modern However, while many chief executives may see themselves as Edisons, or Fords, Disneys or Moritas, few of them actually are. Genius is indeed a source of competitive advantage, but

necessarily a rare one. So when you are told that the key to future business success is to see the future more quickly or more clearly than other people, ask which established cases in business history illustrate the point. And try to remember Berkey and Ampex, Gablinger and

> The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.

Wall Street goes Dutch on software

Geoff Naim on the Baan success story and its founders' unusual attitude towards money

It is the dream on which Silicon Valley is based: a good idea and a successful initial public offering turn a company's founders into billionaires overnight. But for Jan and Paul Baan, the two Dutch brothers who have built enterprise software company Baan into one of the hottest stocks on Wall Street, immense wealth holds little attraction.

Both are devout Calvinists and prior to Baan's IPO in 1995, the brothers transferred their majority stake in the company to a foundation they created to finance charitable work around the world. In the past two years, it has disbursed more than \$150m (£90m).

"We were afraid that if the s continued to grow we could be worth more than \$100m [each] and we asked ourselves if we could handle that," says Jan Baan, the chief executive. Had the brothers not transferred their shares, both would be billionaires as the stake the foundation holds in Baan is worth about \$4bn. "If I had to give my stake away today it would be very difficult," admits Mr Baan. "It is a thousand times easier to give away money before rather than after you get it.'

Baan is one of the few big software companies that specialise in complex business software called enterprise resource planning (ERP) systems. The ERP market is booming and analysts predict it could treble in size from \$10bn to more than \$30bn in three years. "It is ' maybe the most attractive tomer order management market in the IT industry,"

savs Mr Baan. The company likes to see itself as the "enfant terrible"of the ERP industry, driving processes and an army of

bigger players, in particular Germany's SAP. "Sometimes it seems like there is only SAP, but we have grown from being 10 times smaller [than SAP] a few years ago to just four times smaller

todav." he savs. Mr Baan started the company in 1978 and for 15 years it prospered quietly as a supplier of off-the-shelf manufacturing software based in the small Dutch town of Putten. In 1993, the company's fortunes were transformed when a US venture capital potential for Baan's software in the US and invested in the Dutch company. A successful IPO soon followed.

People in the US are born with dollar signs in their eyes, but when we started we did not even know what TPO' meant," Mr Baan says. Baan revenues have grown at a compound annual rate of 75 per cent from \$227m in 1995 to \$685m in 1997. Wall Street believes there is plenty of room for growth as more organisations turn to Baan's ERP software to automate their business pro-

'It is a thousand times easier to give away money before rather than after you get it'

"The company has good products, a solid senior management team and plays in a rapidly expanding market;" says US investment bank Salomon Smith Barney. Put simply, what an ERP system does is to keep track of pusiness transactions in

the areas of finance, cusand manufacturing. To do this well requires a mass of "business rules" to be drawn up to describe the business



ment the rules. Consultancy fees can easily double the cost of an ERP project. Mr Baan says the average order for Baan software is around \$400,000, but for larger ERP customers the cost can run to many millions of dollars and implementation may take several years.

Baan's largest customer is Boeing, the aircraft manufacturer, which in 1994 chose the Dutch company, then hardly known in the US, over established ERP suppliers SAP and Oracle. "Boeing is doing probably the biggest business process re-engineering implementation in the industry with 25,000 users," says Mr Baan.

The company is using Baan's software to reduce the lead times needed for aircraft from 16 months to just six and so hopefully leapfrog its European arch-rival Airbus Industrie.

Boeing," says Mr Baan, integrated enterprise". The referring to the software's ability to control myriad planning, distribution, manufacturing, logistics and accounting functions.

One of the traditional criticisms of ERP is the need to install or upgrade a complete system in one go, which creaims to do away with this approach by allowing cusinnovation and challenging consultants to help imple- tomers to upgrade just parts

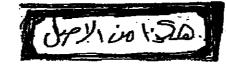
of the system and at their This practice is being cop-

ied by other ERP vendors and is particularly important in reaching smaller compa nies that baulk at the high costs of a traditional monolithic ERP system. "The next gold mine is in this mid-market," says Mr

Baan, who says smaller companies could account for half of Baan's revenue in two years. The company last month formed a division focused on such customers. For all its rapid growth of recent years. Baan is still a small player in the business software industry, and so

alliances and acquisitions are essential to extend its reach. It has invested in 10 companies in the past year alone. Baan's biggest portner is Microsoft and chairman Bill Gates last month announced the two compa-"Baan is the cockpit of nies' "common vision for the agreement means Baan will use Microsoft technology in its component-based software and the two companies will collaborate on future Microsoft technology.

ERP has been described as the best software business Mr Gates does not own, and ates big upheavals in organi- Mr Baan hopes to keep it sations. Baan recently unthat way by treating him as veiled a new component- an ally rather than potential based product suite that competitor. "Mr Gates will not go into this business it's just too complex," be







EQUITIES

Slow start for new euro contract

EUROPEAN OVERVIEW

European stock markets dampened some of Wall sure enough, only 73 confuture shedding around a street's recent enthusiasm.

The FTSE Eurotop 300 ever, business is often slow currency rates were fairly index closed down 0.9 per index closed down 0.9 per when new contracts are cent or 11.01 points at introduced.

part in economic and mone-tary union, fell 9.48 points or

III SURCO STYLE FIRSE GURUTOP 100 INDEX OPTION (AEQ Eco10 per index point

Eurotop 300 Eurobioc

European stock markets shed some of Monday's gains yesterday, after a move in the 30-year US Treasury London International Financial Financial Futures Exchange and dampened some of Wall sure evolved to the 25 to the start of trading in the Federal Reserve's open markets committee, took its toll on European bond markets, with the German bund sure evolved to the committee of the

ing on Wall Street where the Dow Jones Industrial Average lost an early 100 point

"out" countries such as the UK, shed 26.4 to 2,312.24. It wous ahead of economic data and the next meeting of the

stable.
Adding to negative senti-1.224.49. The Eurotop Ebloc

The day started off on a ment was a sell-off in Asian stock markets, prompted by pointing end to Monday trading on Mail Street where the and the Indian puclear tests.

Adding to negative sempled in Asian Deutsche Telekom shed Ecu 0.4 to Ecu 22.79 after announcing provisions of that are scheduled to take

0.93 per cent to 1,812.78. gain to end only 36 points biggest fallers, dropping 1.8
The Eurotop 100, which higher. per cent. Daimler-Benz, includes companies from A fall in US Treasury bond which agreed a merger with Chrysler of the US last week, shed Ecu 2.6 to Ecu 98.7 on profit-taking. But BMW rose pulled out of the bid battle for Rolls-Royce Motors.

ogy sector shed 2.2 per cent, thanks largely to a steep drop in France's Cap Gemini which lost Ecu 5.1 to

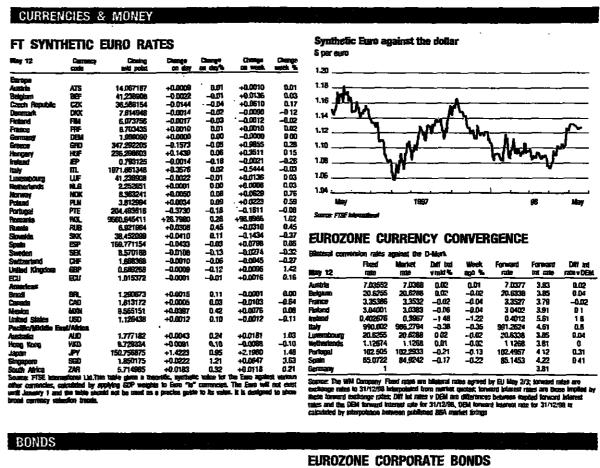
Among individual sectors, tor's decision not to allow it

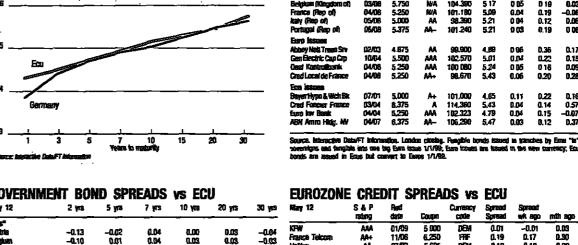
Bond vield curve

automobiles was		f the	to rais	e fees to			
FTSE Actuar						n series	
May 12							
National & Regional Mariets	Ecu Index	Day's	change points	Yieki gross %	अर्थ अर्थ प्रधा	Total retn (Ecu)	
FTSE Eurotop 300	1224.49	-0.89	-11.01	1.93	10.80	1245.29	
FTSE Eurolop 100	2812.24	-0.93	-26,45	2.00	7.58	996.06	
FTSE Ebloc 100	1012.78	-0.B3	-9.48	1,50	267	1015.48	,
FISE Eurotop 300 Region							
Exemptalise UK	1284,44 1140,87	-0.87 -1.61	-11.04 -11.69	1.57 2.79	6,06 17,40	1275.67 1177.31	
Europe Ex-Europioc	1194.50	-0.92	-11.04	2.28	14.23	1221.58	
Europe Ex-UK	1272.77	-0.83	-10.63	1,49	7.05	1283.38	
FISE Eurotop arrivately S							
RESOURCES	1042.31	+0.23	+242	2.88	13.08	1070,77	
Extractive industries	992.92	-1.93	-19.56	2.60	0.00	992.92	
CS, injegazieri OS, Exploration & Prod	998.68 965.65	+0.35 -0.09	+3.48 0.89	2.66 2.43	6.09 0.09	1004.88 905.65	
SERFRAL MOUSTRES	1208.31	-0.76	-9.27	1.76	8.95	1220.94	
Construction	1069.39	-1.94	-21.17	2.87	0.00	1069.39	
Building Matts & Merchs	1037.04	-0.15	-1.51	2.56	6.00	1037.04	
Chemicals	1001.84	-0.60	-6.00	215	7.89	1009.82	
Dhespied industrials Bestronic & Best Ecolo	1018.76 1051.73	-0.35 -0.48	-3.55 -5.05	2.03 1.58	0.00 00.0	1018.76 1051.73	
Engineering	1013.81	-1.21	-12.42	2.01	0.40	1014.21	
Paper, Policy & Pristing	1045.60	+0.70	+7.28	225	0.00	1045.60	
CONSIGNER 8000S	1158.44	-0.79	-927	1.59_	9.80	1181.03	
Automobiles	7064.11	-1.78	-19.29	0.85	0.06	1064.11	
Alcoholic Beverages Food Producers	992.59 1001.28	-0.43 -0.23	-4,30 -2,30	233 1.55	1.86 2.05	994.47 1003.34	
Household Goods & Texts	1033.71	+0.43	+4.40	1.19	0.72	1034.44	
Healthcare	968.43	+0.88	+8.43	2.37	0.00	968.43	
Pharmacauticals Tobacco	1001.16 1000.59	-1.28 -0.80	-12.97 -8.09	1.33 4.23	1.03 0.00	1002.29 1000.59	
SERVICES	1155.30	-0.58	-6.77	1.91	7.43	1172.04	
Distribution.				0.97			
Leisure & Hotels	1013.66 990.20	+0.21 -0.19	+2.11 -1.90	2.44	2.70 0.00	1016.40 990.20	
Media	1004.58	-0.33	-3.37	2.29	0.00	1004.58	1
Retailers, Food	978.19	-1.08	-10.66	2.07	0.00	978.19	
Retations, General Telecommunications	993,70 1008,73	+0.44 -0.93	+4.32 -9.47	2.25 1.63	0.00	993.70 1908.73	
Broweries, Patis & Rests	953.94	0.00	-0.02	2.81	9.00	953.94	-
Support Services	968.52	-1.21	-11.90	1.33	3.20	971,68	- !
Transport Information Technology	1002.82 979.42	+0.34 -2.29	+3.42 22.97	2.19 0.42	0.59 2.23	1003.42 981.64	i
UTALITES	1269.50	-1.37	-17.59	3.41	23.71	1308.57	į
Secticity	969.55	-1.56	-16.34	3.53	0.00	969.55	i
Cas. Distribution	971.84	-1.00 -1.38	-13.58	3.33 1.89	89.72	1059.38	i
Ytalar	945.23	+0.41	+3.87	5.32	0.00	945.23	ļ
FRANCIALS	1360.67	-1.47	-20.35	1,83	12.87	1381,92	3
Benies, Retail	996.29	-1.34	-13.58	207	2.45	1009.72	1
Pastrance	985.47	-1.84	-18 <u>.52</u>	1.29	3.23	988.60	9
Life insurance Other Financial	963.10 969.98	-2.00 -0.51	-20.03 -5.13	1.51 1.96	0.00 0.00	983.10 999.98	í
(oversiment Companies	987.A4	+0.71	+6.91	223	0.00	967.44	
Property	946.35	<u>-1.59</u>	-15.29	2.79	0.00	946.35	
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National & Regional Markets	Ecu Index	Day's	change points	Yield gross %	ऋषं अर्दा प्रधा	Total r (Ecu
FTSE Eurotso 300	1234.49		-11.01	1.93	10.80	1245
FTSE Eurotoe 100	2812.24	-0.93	-26.45	2.00	7.55	996.0
FTSE Ebloc 100	1012.78	-0.83	-9.48	1,60	2.67	1015.
FISE Euroteo 300 Region	<u> </u>					
Europico	1284,44	-0.87	-11.04	1.57	6.06	1275
UK Europe Ex-Europioc	1140.57 1194.50	-1.01 -0.92	-11,69 11,04	2.79 2.28	17.40 14.23	1177. 1221.
Europe Ex-UK	1272.77	-0.83	-10.63	1.49	7.05	1283
FISE Eurotop teriustry S	ectors					
RESOURCES	1042.31	+0.23	+242	2.88	13.08	1070,
Extractive industries	992.92	-1.93	-19.56	2.60	0.00	992.9
CAL Integration OB, Exploration & Prod	998.68 985.65	+0.35 -0.08	+3.48 -0.89	2.66 2.43	6.09 6.09	1004.2 995.6
GENERAL MOUSTRES	1208.31	-0.76	-9.27	1.76	8.95	1220.5
Construction	1069.39	-1.94	-21,17	2.87	0.00	1069.
Building Mails & Merchs	1037.04	-0.15	-1.51	256	6.00	1037.
Chemicais	1001.84	-0.60	-6.00	215	7.89	1009.8
Dheesided industrials	1018.76	-0.35	-3.55	2.03	0.00	1018.7
Electronic & Elect Equip Engineering	1051.73 1013.81	-0.48 -1.21	-5.05 -12.42	1.59 2.01	0.90 0.40	1051.2 1014.2
Paper, Policy & Printing	1045.60	+0.70	+7.28	226	0.00	1045.6
CONSIGNER 800.05	1158.44	-0.79	-9.27	1.59	9.80	1181.0
Antomobiles	7064.11	-1.78	-19.29	0.85	8.06	1064.7
Alcoholic Beverages	992.59	-0.43	-4.30	233	1.86	994.4
Food Producers Household Goode & Texts	1001.28 1033.71	-0.23 +0.43	-2.30 +4.40	1.55 1.19	2.05 0.72	1003.3 1034.4
Healthcare	968.43	+0.88	+8.43	2.37	0.00	958.4
Phormacounicals	1001.16	-1.28	-12.97	1.33	1.03	1002.2
Tobacco	1000.59	-0.80	<u>-8.09</u>	4.23	0.00	1000.5
	1155,30	-0.58	-6.77	1.91	7.43	1172.0
Distribution	1013.66	+0.21	+2.11	0.97	2.70	1016.4
Leisum & Holeis Media	990.20 1004.58	-0.19 -0.33	-1.90 -3.37	2.44 2.29	0.00 0.00	990.2 1004.5
Retailers, Food	978.19	-1.08	-10.66	207	0.00	978.1
Retatlecs, General	993,70	+0.44	+4.32	2.25	0.00	993.7
Telecommunications	100E.73	-0.93	-9.47	1.63	0.00	1008.7
Breweries, Pubs & Resis Support Services	953.94 968.52	0.00 -1.21	-0.02 -11,90	2.51 1.33	9.00 3.20	953.9 971.6
Support	1002.82	+0.34	+3.42	2.19	0.59	1003.4
intermetion Technology	979.42	-2.29	-22.97	0.42	2.23	981.6
UTALÍTES	1269.58	-1.37	-17.59	3.41	23.71	1308.5
Beciricity	969.55	-1.68	-16.34	3.53	0.00	969.5
Gas, Distribution Vitaler	971.94 945.23	-1.38 +0.41	-13.58 +3.67	1.89 5.32	83.72 0.00	1059.3 945.2
FINANCIALS	1360.67 998.29	-1.47	-20.35 -13.58	1.83	12.87	1381,9
Banks, Relali Astronos	985.47	-1.34 -1.84	-13.56 -18.52	2.07 1.29	2.45 3.23	1009.7 988.60
No insurance	963.10	-2.00	-20.03	1.51	0.00	983.10
ther Financial	999.98	-0.51	-5.13	1.96	0.00	899.95
overament Compenies Toperty	987.44 946.35	+0.71 -1.59	+6.91 -15.29	· 2.23 2.79	0.00 0.00	967.44

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275		76	2000		2525	2950	2675	.2900		925	UTALITES			169.58	-1.37	-17.59	3.41	23.7		1308.5	_
C Many 73	P C				C 19		C P	Ĉ · I 16 8	P G B 1	P 112	Electricity			99.55	-1.68	-16.34	3.53	0.00		969.55	
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2008	5.50	4.26	3.49	2.84	254	225								
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	2.08	1.25	1,05	0.72	0.42	0.00								

ABN·AMRO

"What approach will the European Central Bank take to managing interest rates?"

the euro

You'll get more insights from ABN AMRO.

in London.

continued to chase returns.

and interest rates even lower

than bond yields, people were

still willing to buy JGBs even at

showing growth up sharply

to 5.7 per cent in April from

lower on fears of a weaker

May 2001 0.05

0.4 per cent in March.

56,000 contracts.

European prices lower in thin trading

GOVERNMENT BONDS

By Jeremy Grant in London and John Labate in New York

Prices in Europe fell but activity was thin amid a lack of domestic news and investors awaited signals - from the US and Germany - on the direction of interest

European bonds continued to look to US Treasuries for afternoon the benchmark inspiration and figures 30-year bond had gained % to showing French consumer confidence had soured did nothing to spark life into the

market Attention was focused on tomorrow's meeting of the Bundesbank's council and next week's meeting of the Federal Reserve's Open Market Committee in the US. However, with a consensus developing that interest in the day. The retail sales rates have peaked, few ana- report, to be released late lysts were expecting an

"It would seem unlikely that we'll get anything to alter the market's current retail sales comes in weaker result.

conviction that the Fed is going to hold for now. The likely verdict is life continues as we know it," said Kit Juckes, at NatWest.

That view was reinforced by fresh jitters in most markets over prospects for another bout of economic trouble in Asia.

US TREASURIES rose slightly ahead of an auction of three-year notes. By early 101 H, sending the yield down to 6.022 per cent.

Among shorter-term issues, the two-year note rose 点 to 99點, to yield 5.641 per cent while the 10-year note was up 🛔 to 98%, yielding 5.757 per cent. Traders were preparing for

the final auction of \$10bn in three-year notes, set for later yesterday, continued to be a leading issue, with expectations of a strong report. "It will be a surprise if end of the yield curve as a

Japanese government bond yields hit fresh lows

The levels achieved yesterday

came after the Bank of Japan

said domestic wholesale prices

fell 2.3 per cent between March

Yields on Japanese government bonds hit fresh lows yesterday as worries about the economy resurfaced, writes Vincent Boland. The yield on the benchmark JGB 182 fell to 1.3 per cent in Tokyo tradino overnight and remained supported at that level later in

and April, confirming fears that deflation was setting in. This just shows how recessionary sentiment is in Japan at the moment," said Stephen Hannah, head of

manager at Daiwa Securi-The UK GILTS market points. drifted lower, with the only

interest coming with the

announcement of a £3bn, 10year bond issue, which was larger than expected. This was somewhat surprising given the total sales target [this year] of £11bn," said one dealer, noting a

modest sell-off at the long

than expected," said Mar-Gilts nevertheless outpercello Frustaci, senior formed German bunds, with vice-president and trading the yield spread over bunds narrowing to 95 basis points from the previous day's 98

> A Bank of England report to be released today is expected to signal a softening of its stance on inflation, and markets are looking to the monetary policy committee's minutes to reflect the view that the interest rate cycle has peaked.

E US DOLLARS

Deutsche Telekom i Republic of Portuga Bayerische Hypo(b)

E SWASS PRANCS

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ING Bank, via Sao Paulo(d) World Bank(e)

US Central Credit Union Ciba Speciality Chemicals CAF

The Bundeshank council is Support for that view came with the overnight due to meet on Thursday but fears of a rate rise have Fl 4bn guilders. release of UK retail consor-

New international bond issues

largely dissolved, a process that was helped yesterday when council member Hans-Juergen Koebnick said he

saw no reason to raise rates. "I don't think many people Analysis said yields were stift are expecting any rate headed downward as investors hikes," said David Keeble, strategist at Credit Suisse With the stock market monburid First Boston.

The June future settled at 106.45, down from the previ-ous close of 106.83 after trading in a 35 basis point range. ITALIAN BOND futures

tium retail sales figures tracked other European mar kets by ending lower, with the market awaiting the Italian's treasury's announce The June gilt future setment of three, five and 30year BTPs to be offered at tled at 108.14, down 28 basis points on Monday's level of auction on Friday. The June future ended 34 basis points 108.42, in modest volume of lower at 118.26 after trading GERMAN BUNDS develin a range of 118.08 to 118.52.

DUTCH BONDS added to oped nerves ahead of today's supply with tap sales of the US producer prices, ending reopened 5.50 per cent January 2028 bond yesterday US Treasury market overmorning as part of the Dutch finance ministry's plans to raise between Fl 3bn and

NEWS DIGEST

INVESTMENT BANKING

MC Securities sells Czech and Polish operations

MC Securities, the business set up by Hans-Joerg Rudioff, a former chairman of European investment bank Credit Suisse First Boston, has taken a further step towards dissolution with agreements to sell its Czech and Polish operations. Mr Rudfoff confirmed that MC's Patna, a leading Czech investment bank, is to be sold to Kredietbank Luxembourg. Meanwhile its Polish business, MC Concordia, is likely to be

sold to Banque Nationale de Paris. The moves were sparked by the takeover of MC's largest shareholder, Banque Bruxelles Lambert, by ING Barings, since there was considerable overlap between the business MC recently announced the sale of its largest business, a 60 per cent stake in Moscow-based United City Bank, to Flemings. Mr Rudfoff this week agreed to join Barcleys Capital

DERIVATIVES

Nymex plans coal contract

The New York Mercantile Exchange, the largest of the Manhattan-based futures markets, could start trading the first cost contract by late-1998, after receiving formal approval for the product from the Commodity Futures Trading Commission. The contract would be based on low-sulfur coal from the Appalachians, with the size set at 37,200 British thermal units and delivery by barge on the Ohio/Big Sandy rivers.

The proposed contract has been developed in response to the increasing deregulation of the US power inclustry - with the intention being to augment a growing array of electricity futures contracts being offered by US futures exchanges.

The contract has also been facilitated by the way cost is

purchased. In the past, the price tended to be set by long-term contracts between producers and users, such as the electricity companies. Increasingly, however, more trade is done on the basis of spot prices. Coal remains the source of more than half the power produced by electricity companies in the US. Nikki Talt, Chicago

LIFFE FUTURES

Slow start for Eurotop 100

The London International Financial Futures and Options Exchange yesterday shrugged off an anaemic first day of trading for the future on the Eurotop 100 contract. The future, which saw a turnover of just 73 contracts, is aimed at European fund managers preparing for European monetary union. Officials at Liffe, which will face a competitor contract when its European rivals launch a future on the Stoxx 50 next month, say they expect demand to pick up in the final quarter of 1998. In tandem with Liffe, the Amsterdam Exchange yesterday launched an option on the Eurotop 100. Edward Luce

ADB scales down global five-year issue to \$2bn

INTERNATIONAL BONDS By Edward Luce

The Asian Development maturity of five years, would Bank has scaled down be priced at a yield spread of today's much-awaited global bond offering, in part because of continued market concern about the economic and social situation in South

Korea and Indonesia. been reduced from talk of the World Bank's benchbetween \$3bn and \$4bn at mark five-year dollar bond. the ADB's recent annual meeting in Geneva, will help of the South Korean governfund some of the ADB's ment to restructure the contribution to rescue pack- country's debt-burdened priages for Korea, Indonesia vate sector, and over the

Syndicate managers said the bond, which will have a between 26 and 28 basis

points over US Treasuries. That would be two or three basis points wider than earlier projections and would come at a spread of The \$2bn bond, which has about eight basis points over

Concerns about the ability

International Monetary ability to push through a socially-divisive economic reform package, have increased bearish sentiment

> These fears have been compounded by the persistent weakness of the Japanese yen against the US "If the yen continues to

"The market is not in the mood for exposure to Asia, so the ADB has had to take account of this." The ADB has an AAA credit rating. Elsewhere, PORTUGAL

towards Asia in recent days.

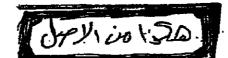
slide, this will hit China hard," said one bond official. sovereign debt, which is pean monetary union. among the lowest in Europe.

E GUILDERS Final terms, non-callable unless stated. Yield spread (over relevant power/ment bond) at launch supplied by lead manager. Ploating-ratio note. R: fixed re-offer price; fees shown at re-offer level, at Fungible upon Errar with dome be auctioned on Monday, b) Issuer may redeem DMTQ,000 broads at par or 75 Deutsche Bark shares. Dolbar constraint clause, e) Calabatic on 55801 at 122%, Redeemend at par performance of M interpolated yield. () Long 1st coupon. r) Recommended re-offer. s) Short 1st coupon.

and Thailand led by the Indonesian government's in D-Marks as part of the bunds, will be fungible with in February, proved popular one basis point after pricing.

country's drive to lengthen a forthcoming escudo- with investors across the average maturity of its denominated deal after Euro- Europe. An official at ABN Amro, joint lead with Com-The bond, which follows merzbank, said about 90 per The DM1bn issue, priced the success of a 10-year cent of its book went outside issued its first 15-year bond to yield 18 basis points over D-Mark offering by Portugal Germany. It tightened by

WORLD BOND PRICES			
BENCHMARK GOVERNMENT BONDS	BOND FUTURES AND OPTIONS	Ecu	INTERNATIONAL BONDS
Red Bid Bid Day chg Wit chg Mooth Year May 12 Date Compon Price Yield yield chg yid chg yid	France	ME ECU BOND FOTURES (NATH) ECUNOLOGS Ocea Service Change High Law Est. vol. Com Mit.	Day's Mahir Speed Red S.L.P Bid Bid chyp chyp Howy 12 data Coupon, Rusing price y4 y2 y2 Conts
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America 09/99 7.000 103.8152 4.16 +0.01 - +0.03 +0.28 07/07 5.825 103.6600 5.11 +0.04 +0.04 +0.18 -0.61 Balcium 01.00 4.000 98.6405 4.210.03 +0.09 +0.58	Jun 102.87 102.86 -0.38 102.88 102.75 89.256 84.674 See 102.41 102.39 -0.39 102.41 102.41 206 3.955	US CORPORATE BONDS "Omy's Mat's Speci	Spain 01/07 5.750 AA 104.0200 5.16 +0.06 +0.21 +0.10 Philip Monts 03/04 5.375 A 101.0600 5.16 +0.04 +0.16 +0.35
03/07 EL250 107/8200 512 +0.05 +0.05 +0.19 -0.69	III LONG TERM FRENCH BOND OPTIONS (NATIF)	Red S&P Bid Bid chige chige v May 11 date Coupa Pating price yield yil yil Gods	Robert FRM 09/02 3,570 AA 180.8113 4,10 +0.04 +0.13 -045
Canada 0949 4.750 99.4500 5.18 -0.01 +0.01 +0.34 +0.50 - 06/07 7.250 112.5000 5.45 -0.02 +0.05 +0.22 -1.09 Denamerk 12/99 6.000 101.6000 4.76 +0.06 -0.03 +0.36 +0.81	Strice	Par Bell 07/02 7.25 AA- 103,8868 E.16 +0.06 +0.17 +0.45	American 01/04 5.500 AAA 183.3800 4.80 +8.03 +0.13 +0.05 Abbay Nat 02/04 6.000 AA 105.3800 4.90 +0.03 +0.11 +0.15 Cred Foncier 02/04 9.125 A 119.6600 5.09 +0.02 +0.13 +0.34
Denmark 12/99 6.000 101/8000 4.76 +0.06 -0.03 +0.36 +0.61 11/07 7.000 112.1800 5.33 +0.05 +0.01 +0.27 -0.98 Plained 01/99 11/000 104/5345 3.88 +0.03 +0.03 +0.13 +0.19	102 1.33 1.45 - 0.15 0.74 - 103 0.61 0.90 - 0.43 1.17 - 104 0.19 0.51 - 1.01 1.77 -	NYTH 98/25 709 A+ 98/2120 7.14 +0.05 +0.12 +1.10 CWE 05/98 8.09 888 109.6671 6.66 +0.06 +0.18 +0.88	Cited Foncier 02/04 8.125 A 119.6600 5.09 +0.02 +0.13 +0.34 SOF FRN 12/01 3.825 AA- 99.8104 4.29 +0.03 +0.12 -0.13 at 8880 Likk
04/96 7.250 114,1390 5.04 +0.05 +0.05 +0.021 -1.06 04/06 7.250 114,1390 5.04 +0.04 +0.05 +0.021 -1.06 France 01/00 4.000 89,7500 4.15 +0.06 -0.03 +0.06 +0.51	104 0.19 0.51 - 1.01 1.77 - 1.05 0.04 0.25 - 1.85 2.50 - 1.85 0.04 0.26 - 1.85 2.50 - 1.85 0.04 0.05 0.05 0.05 0.05 0.05 0.05 0.0	E FRANCIALS GECC 05/07 8.75 AAA 116.4243 6.33 +0.06 +0.19 +0.55	SB 02/07 7.000 AA 112,3500 5.20 +0.04 +0.11 -0.02 Abbey Not 02/02 6.800 AA 105,5000 4.86 +0.03 +0.05 +0.04
10/04 6.750 110.5800 4.80 +0.04 +0.02 +0.16 -0.32 10/07 5.500 103.1800 5.06 +0.04 +0.05 +0.19 -0.52		Banc One 08/02 7.25 A+ 103.5135 6.26 +0.07 +0.12 +0.57 US West 01/07 7.30 888+ 106.8116 6.26 +0.27 -0.18 +0.48	Walt Disney 05/00 8.825 A 107.3800 4.84 +0.03 -0.02 +0.24 88 FRN 03/01 5.356 AAA 100.0948 4.46 +0.05 +0.10 -0.26
10/25 8,000 105,2000 5.51 +0.06 +0.09 +0.22 -0.84 Generatory 09/99 4,000 95,9800 4,00 +0.07 -0.04 +0.03 +0.48	Germany	# (###X Tech 04/99 6.25 868 100.0132 6.22 +0.00 +0.07 +1.03	III E980 2 SB 12/07 7.625 AAA 109.9672 6.20 +0.03 +0.13 +0.27
11/04 7.500 114.4300 4.85 +0.03 +0.02 +0.17 -0.27 07/07 8.000 106.7500 5.06 +0.06 +0.07 +0.21 -0.84 02/27 6.500 112.8000 5.00 +0.04 +0.08 +0.21 -0.87	IN NOTIONAL GERMAN BRIND FUTURES (LIFTE) DNZ-50,000 100ths of 100% Open Sett price Change High Low Est. vol Open Int.	Weal Meant 05/02 6.75 AA 102,1172 6.14 +0.05 +0.12 +0.43 Cayton Hoot 06/21 9.70 888+ 130,6256 7.00 +0.07 +0.16 +0.96	Designer 8k 12/07 7.750 AA- 107.1798 6.70 +0.03 +0.14 +0.77 British Gas 03/00 7.825 A+ 107.1563 6.93 - +0.02 +0.47 Abbay Not FTRI 02/02 7.713 AA 99.9428 6.10 - +0.07 -0.04
beland 04/99 6.250 101.0000 5.03 +0.05 -0.03 +0.21 -0.85 08/06 8.000 118.2500 5.22 +0.03 +0.05 +0.21 -1.35	Jun 106.67 106.50 -0.33 106.70 106.35 70547 146964 Sep 106.31 106.07 -0.37 106.31 106.00 996 3786	### AGENCIES FILMC 04/07 7.14 N/A 107/0862 6.09 +0.05 +0.18 +0.31 SLMA 03/00 7.50 N/A 102/8593 5.81 +0.05 +0.15 +0.17	IN EDRO \$
Bady 05/00 6.000 102.6900 4.57 +0.05 -0.01 +0.06 -2.00 05/02 6.250 105.2000 4.50 +0.04 -0.01 +0.06 -2.02	all Builds Fettures Options (LFFF) DM250,000 points of 100%	SIMA 0300 7.50 M/A 102.8593 5.81 +0.05 +0.15 +0.17 HBMA 0218 8.85 M/A 129.2868 8.32 +0.05 +0.16 +0.28 FFGB 05:05 8.95 M/A 118.4580 8.02 +0.05 +0.18 +0.24	ABN Arms 09/07 7.125 AA- 104.2316 6.50 +0.04 +0.20 +0.74 Quebec 01/07 7.000 A+ 103.6077 6.45 +0.04 +0.16 +0.69
07/07 6.790 111.1300 5.20 +0.04 +0.03 +0.16 -2.11 11/26 7.290 121.4900 5.71 +0.05 +0.06 +0.18 -2.16	Strike CALLS PRIS Price Jun Jul Aug Sep Jun Jul Aug Sep	III 896H Y1ELO Stone Cost 02/01 9.88 B 102.8750 9.00	Clicorp FRN 02:04 5.734 A+ 99.8248 5.77 +0.03 -0.12 +0.05 RE SURO C\$
Japan 03/00 6.00 110,9900 0.39 -0.01 -0.08 -0.16 -0.86 12/02 4.300 117,4800 0.90 -0.03 -0.13 -0.29 -1.11 99/05 3.000 111,4000 1.35 -0.04 -0.14 -0.31 -1.23	18650 0.28 0.39 0.60 0.72 0.28 0.82 1.03 1.15 18700 0.08 0.22 0.41 0.53 0.58 1.15 1.34 1.46 18750 0.02 0.12 0.27 0.38 1.02 1.55 1.70 1.81	AK Si 12/01 9.13 B8- 105.7500 0.00	Bayer L-Bix 08/04 9.500 AAA 119.2778 5.73 +0.04 +0.12 +0.14 Torondo 05/04 8.500 AA+ 113.8975 5.71 +0.04 +0.18 +0.12 8ull Camado 07/99 10.625 A+ 10.54397 5.64 +0.03 +0.19 +0.95
99/7 3.000 112/0700 2.23 -0.03 -0.12 -0.29 -1.04 -0.16 -0.31 -1.25 -0.05 -0.05 -0.12 -0.29 -1.04 -0.05	Est. vol. lotal, Cale 20000 Paris 250740. Prenture day's égum Ini., Cale 202420 Pain 233334	87 clusion, Standard & Poor's catings, Yorks: sensi-coupil backs. Source interaction DataFF Information.	Bull Casedo 07/99 10.625 A+ 105.4397 5.64 +0.03 +0.19 +0.95 Destincte B FFM 08/02 5.875 AAA 101.1567 5.57 +0.03 +0.14 +0.07
02/07 5.750 105/0200 5.02 +0.05 +0.05 +0.19 -0.55 Box Zookand 02/00 5.00 98.1112 7.67 +0.02 -0.06 -0.28 +0.17	MI ROTKONAL GERMAN BRIND (BOBL) FUTURES (DTB) DW250,000 1000to of 180%	US INTEREST RATES	World Bank 03/02 5.250 AAA 116.9522 0.77 -0.02 -0.28 +0.17 Spain 03/02 5.750 AA 118.8000 0.78 -0.03 -0.28 +0.18
11/06 8.000 107/2527 8.84 +0.03 +0.03 -0.06 -0.02 Norway 01/99 9.000 103.0100 4.54 +0.04 +0.05 +0.22 +0.58	Open Sett price Change High Low Est. vol. Open Int. Jun: 104.80 104.80 -0.03 104.82 104.70 114,166 256,050	Linkst Treasury Bibs and Bond Yields	Cred Foocler 08/02 4.750 A 113.9821 1.33 -0.02 -0.19 +0.73 taby FRN 07/98 0.711 AA 100.3468 0.09 -0.02 -0.07 -0.11
01/07 8.750 108.8300 5 47 +0.05 +0.08 +0.28 -0.54 Portlagal 63/99 8.500 103.4814 4.22 +0.04 -0.05 +0.03 -1.20	Sep 104.96 104.96 -0.15 104.58 104.56 405 11,817	Prisse rate	Landon cloning. Source: prieractive Data/FT belongsten Source: prieractive Data/FT belongsten Source: a Pooring subrigs. Yelda: Local context standard/Posentized basis.
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Sendon 01/59 11.000 104.0700 5.28 +0.03 +0.01 +0.12 -1.72 08/07 8.000 118.4700 5.28 +0.03 +0.01 +0.12 -1.72	Open Sett price Change High Low Est, vol. Open Int. Jun 184,74 184,73 -0.13 184,74 184,70 480 446	FTSE Actuaries Govt. Securities	UK Indices
Switzeriand 03/00 5.000 105.4300 1.93 +0.03 -0.01 +0.03 +0.19 08/07 4.500 110.7000 3.13 +0.06 +0.05 +0.18 -0.37	Seo - 10456 -0.13 0 0 Italy	Price Indices Tue Day's Mon Accound ad adj. UK Gilds May 12 change % May 11 Interest yid	- Lawr coupon yield Mediana caupon yield High coupon yield May 12 May 11 Yr. ago
UK 05/99 6.000 98.2286 8.65 +0.01 +0.06 +0.08 +0.03 11/04 6.750 104.2286 5.98 +0.03 +0.06 +0.11 -0.95	IN MOTIGINAL ITALIAN GOVT. BOND (STP) FRITURES (LIFTE)* Lira 200m 100ths of 100% Open Set price Change High Low Est. vol. Open ist.	1 Up to 5 years (18) 119.85 0.00 119.95 2.28 3.89 5 yrs 2 5-15 years (28) 163.73 -0.17 164.20 3.49 2.79 15 yr 3 Over 15 years (5) 203.33 -0.39 204.13 4.43 1.99 20 yr	6.02 6.01 6.89 6.12 6.11 6.95 6.13 6.11 7.01 8 5.86 5.82 7.05 5.88 5.84 7.06 5.99 5.94 7.08
12/07 7.250 108/7871 5.90 +0.03 +0.08 +0.15 -1.06 98/21 8.000 127/2500 5.84 +0.05 +0.08 +0.17 -1.22 98 10/99 5.625 98.9688 5.65 - +0.03 +0.11 -0.58	Jan. 118.48 118.26 -0.34 118.52 118.08 43346 123290 Sep 118.70 118.72 -0.36 118.80 118.57 681 10387	3 Over 16 years (5) 2013.33 -0.39 204.13 4.43 1.99 20 yr 4 Irradiosnatios (4) 254.45 -0.82 256.56 5.38 2.21 trad: 5 All stocks (47) 155.62 -0.17 155.97 3.22 3.21	8 5.85 5.21 7.10 5.87 5.83 7.00 <u>5.00</u> 5.04 7.08
11/04 7.875 111.1250 5.80 -0.02 +0.05 +0.15 -0.70 08/07 0.125 102.0470 5.83 -0.01 +0.07 +0.17 -0.83	M ITALIAN SONT, BOND (STP) PUTRIES OPTIONS (LIFTE) Linz200m 1008m of 100%	Indica-Balcod	
804 07/00 4.000 99.5000 4.25 +0.04 +0.03 +0.13 -0.85 04/07 5.500 102.8500 5.09 +0.05 +0.04 +0.16 -0.94	Strike	6 lip to 5 years (1) 215.37 -0.03 215.43 0.76 3.13 Up to 7 Over 5 years (10) 224.84 -0.04 224.83 1.09 2.95 Over 18 Ad stocks (11) 222.78 -0.04 222.86 1.06 2.96	5 yrs 2.63 2.51 3.26 2.06 2.04 2.66 5 yrs 2.82 2.51 3.54 2.62 2.62 3.35
Landom obsitys, "New York mis-day Same: interactive OptoFF interruption Visits: Local number observatives, which beats. Vision shows for last excitate established for all 12.5 per	11850 0.17 0.73 0.41 0.51 11900 0.05 0.49 0.79 0.77	Annage grass automption yields are allown whosh. Ocepon Barolic Law. Oil-74th; Andrews; Ph-104th; Algo: 1	1% and over † Ret yield, yel Year to deb.
10 YEAR BENCHMARK SPREADS	Est. vol. lottef, Calle; 973 Para 284. Previous day'n open int., Calla 67676 Pato 151594 Scientin	FT Fixed interest Indices Nay 12 May 11 May 5 May 7 May 6 Yr ago Maght Low'	.
Spread Sp	M NOTIGINAL SPANISH BOND FUTURES (MEFF)	Bort. Secs. (IRC) 104.25 104.52 104.59 104.37 104.85 97.23 105.60 93.31	May 12 May 11 May 8 May 7 May 6 Yr ago High' Lan' Phood indurest 141.05 141.35 141.35 142.41 142.47 121.02 142.87 115.32 Table 10 May 12 May 12 May 12 May 12 May 13
May 12 Yield Bunds T-Boods Yield Bunds T-Boods Australia 5.69 +0.66 -0.08 New Zealand 6.84 +1.81 +1.07	Open Sett price Cizenge High Low Est. vol. Open let. Jun 108.29 108.13 -0.33 108.90 107.98 72,321 98,475	COMPRISON 142.57 (PUIS-NO), form 50.57 (CON1775), Date 102: Communical Societies 157(025) and Fland Stevens UK GILTS PRICES	1920. St. activity tedicus enhances 1974.
Austria 5.15 +0.12 -0.62 Norway 5.63 +0.50 -0.24 Belgium 5.18 +0.15 -0.59 Portogal 5.19 +0.18 -0.58 Camada 5.45 +0.42 -0.22 Spain 5.21 +0.18 -0.58	Sep - 107.88 -0.35 808 UK		M
Description 5.34 +0.31 -0.43 Sweden 5.32 +0.29 -0.45 Februard 5.13 +0.10 -0.64 Switzerdend 3.13 -1.90 -2.64 Proces 5.10 +0.07 -0.67 1.85 5.87 +0.04 -0.00	NOTICEAR S YEAR OLD FOTGRES GETTS 2100,000 1000s of 100% Open Set grice Cleance High Low Est vol Open lot,		M 52 Winds Years Years 52 winds Years 52 winds 18
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Healty 5.28 +0.28 -0.48 Source: Interactive DataFT information Japan 1.36 -3.57 -4.01 London clasting, "Healt Very County," Neither Standard Standard Annual Standard	IN NOTIONAL DIX GILT PUTBRESS (LEFTS) ESO,000 32nds of 100% Open Sett price Change High Low Est, vol. Open Int.	Sharts Qlove up to Five Years) Five Years Five Ye	5.55 104.6 105 07.2 - 3,000 10.70.3 2.87 3.44 198.6 - 198.4 185.0 185.0 185.0 - 188.4 185.0
EMERGING MARKET BONDS Day's Man's Spril	Jun 106.28 108.14 -0.28 108.24 108.04 56308 219132 Sap 106.29 108.29 -0.28 108.31 708.29 29 305	Trees 6pc 1989 ## 5,05 8,66 89% 4-2 95% 1976 1988 0-90 2000 ## 7.27 Canw 10% pc 1989 9,75 6,84 195% 42 195% 189% Canw 94,pc 2008 42 195% 195% Canw 94,pc 2008 42 195% 195% 195% 195% 195% 195% 195% 195%	5.97 115% -1 116% 1078 21-300 11
Red S&P Bid Bid chige chiga ver Many 12 data Cocon Rating price yield yild yild US		Tope 73.ec 20080↑ 0.00	5.21 1863 -6 1074 1091 21-0 244 250 24 250 179 -4 1781 1484
■ ESEMPE Crossia 02/02 7.000 888- 97.7235 7.70 +0.04 -0.14 +2.00	III LONG GUT FOTURES OPTIONS (LFFE) 250,000 640s of 100% Strice PUTS PUTS	. Time 8-ge 2007 井 7.21. Tome 7-gc 2007 井 6.80	5.89 10912 -4 111 1998
Poland 07/04 7.125 888- 102.1969 6.68 +0.04 +0.32 +0.96 Russia 06/07 10.000 88- 93.8500 11.08 +0.16 +0.23 +5.32	Price Jul Aug Sep Jul Aug Sep	Treat 8½0c 2000	6.15 7352 - 1233 1323 Prospective real replacements on projected instance of (1) 5% and (2) 7%. 5.89 12376 - 1 12513 11256 (6) Figures in parenthround effect with later for indicating de 8 emember pair to 5.89 1177.5 - 11 11851 11554 (Security of these bases applicable to reflect rebusing of FIR to 100 to February 5.89 1177.5 - 11 11851 11554 (1) 11554 (
# LATER AMERICA, Argentura 09/27 9.750 98 94.2500 10.37 +0.08 +0.33 +4.35	10609 0.87 1.11 1.30 0.58 0.82 1.01 10850 0.62 0.88 1.05 0.83 1.07 1.26	Taxos 140c 1998-1 11.97 6.94 160% - 169% 160% 160% 160% 160% 160% 160% 160% 160	5.89 1034 -1 1044 9013 1851. Convention factor 3.945. RP1 for August 1997 156.5 and for March 5.91 128 -1 1996 154.3 1996 186.8
Bezi 05/27 10.125 BB- 94.2500 10.78 +0.08 +0.48 +4.76 Mexico 05/26 11.500 BB 118.7500 9.56 -0.01 +0.25 +0.56	10900 0.42 0.65 0.83 1,13 1,36 1,54 Est. vol. lebist, Calta: 0 Pata: 160. Province dey's open let., Calta: 2240 Pata: 201 1840	Trees 100c 2001 0.17 6.32 1054 1103 100c 51gc 2003-1211 5.64	522 12일 - 171년 11년 578 - 18일 - 18일 85년 577 118월 - 11일 12일부
III ASSA China 07/06 7.760 888+ 104.0702 7.07 +0.04 +0.11 +1.32	US TREASONY RORD FRIURES (CRI) \$100,000 32nds of 100%	Each 12xt 1989-2 11.62 7.03 total 1054 total 663	549 1203 -1 121 1058 Other Front 1
Philippines 10/16 8.750 88+ 94.0963 9.43 +0.04 +0.24 +3.56 Tradiend 04/07 7.750 888- 94.5949 8.64 +0.04 -0.24 +2.85	Open Latest Change High Low Est vol. Open let. Jun 119-04 119-07 +0-03 119-13 119-02 277,160 690,781	2 2 2 2 2 2 2 2 2 2	5.86 1234 - H 1256 1066 Uther Fixed interest
E AFRICO/ABDOLE EAST Lebeson 07/00 9.125 88- 101.9788 8.08 +0.04 +0.13 +2.44	Sep 118-28 118-31 +0-03 119-05 118-20 6,467 103,345 Dec 118-20 118-22 +0-04 118-26 118-20 8,910 43,380	Times 800 202117 6.29 Since for 1978 5-72	Salas Day and the same
South Africa: 10/06 8.375 88+ 102.7048 7.91 +0.04 +0.14 +2.18 Turkey 09/07 10.000 8 107.6857 9.70 +0.04 +0.18 +3.94	Japan	Table 01.00 9001 001 212 11703 1797 1388	ASSER Den 184-pp. 2000 7.85 6.32 1301 ₂ -13 13115 1204 B*been 11-pp. 2012 7.85 6.56 1451 ₂ -13 1451 ₂ 1301 ₂
W BRADY SOURCS Agendian 03/23 5.500 BB 74.6300 8.44 +0.05 +0.23 +2.47	IN PROTICEMAL LONG TERM JAPANESE COVT. BOND FOTURES (LIFTE) Y100c; 100fts of 100%	EXT 982 2012 4 8.11 627 1145 1155 1155 1155 1155 1155 1155 115	- 605 - 605 474 LGC Sinc 20 Ar 636 - 55 - 95 47 47 37 - 754 - 7715 644 Manufacture 11 - 636 - 676 - 676 - 677 47 37
Brazil 04/14 5.000 8B- 79.7500 9.94 +0.07 +0.62 +4.08 Mexicon 12/19 6.250 BB 63.1300 7.89 +0.06 +0.24 +1.98 Venezueta 03/20 6.750 B+ 83.5000 8.41 +0.01 +0.37 +2.48	Open Close Change High Low Est. vol. Open lat. Jun 132.70 132.69 - 132.75 132.66 3056 n/g 3ap 132.66 132.65 - 132.77 132.64 1591 n/e	Tenns 13 kpc 2000-3 \$ 11.89 \$461 1140 1195 11463 970 69 45 5.07 Tenns 10 pc 2007 \$5.00 11713\$ 1185 1155 1000 72 pc 5.07 Tenns 11 bac 2011-4 \$1.18 \$6.01 1220\$ 1186 1125 1000 72 pc 5.07	- 41½ -4 475 201 flore 202 347 1746 -4 1746 1724
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Investors take courage and sell yen

MARKETS REPORT By Simon Kuper and Richard Adems

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would intervene for its cur-

The bad news from Japan never seems to end. Yesterday a ministry of finance official admitted that adopting US reporting standards would probably raise the total of bad loans in the banking sector by 30 per cent. Wholesale prices for April fell 2.7 per cent on last year, and Japanese benchmark bond yields hit a George Soros, the hedge becoming more severe. Marc Chandler, senior currency economist at Deutsche Mor-gan Grenfell in New York, economist at Deutsche Morgan Grenfell in New York, 2 spot noted talk that in the next week Japanese investment week Japanese investment

trusts would be raising

POUND SPOT FORWARD AGAINST THE POUND

Y1,500bn and sending half of against the D-Mark, a newsit abroad.

The dollar therefore rose Y1.1 against the yen to close Investors sold the yen Elbaz technical analyst at S yesterday, taking the risk & P's MMS in London, said that the Bank of Japan in London at Y188.8. Patricia Y133.5 was crucial. Investors had expected the Bank of Japan to intervene when the yen fell to that level, as it had done on Good Friday. But the bank was invisible yesterday. The dollar's next yesterday. The donar's next target was now its year-high of Y135.40, Ms Elbaz said. The D-Mark gained Y0.71 against the yen to Y75.41, its

record low of 1.3 per cent. fund manager, has been buy-Japan's Economic Planning ing options to sell the pound Agency said conditions were at DM2.65 and DM2.70

peak since October 1996.

POUND IN NEW YORK 1.6345 1.6320 1.6375 1.5295 1.5259 1.6225

paper reported yesterday. The phrase "Soros has been in the market" has long

been regarded as an excel-lent device for moving correncies. For years after Mr Soros made 51bn from selling the pound on Black Wednesday in 1992, it worked. Everyone wanted whatever Mr Soros was having. But in recent years the phrase has ceased to have much effect. It has been overused, and furthermore Mr Soros has shown less of a golden touch lately. The report that Mr Soros

had been selling pounds again certainly caused a fris- New Zealand dollars sank son among the few traders who can remember 1992. However, sterling suffered only very briefly, and ended the day slightly higher at dollar hit \$0.536. Both cur-DM2.900 to the D-Mark. investors were wary of being caught short of the currency ahead of today's Bank of England Inflation Report and rash of economic data.



■ The Australian and again yesterday. The former fell to \$0.6825 against the US dollar, just above a 12-year low, while the New Zealand rencies are victim to high current account deficits and the recent revival in the Asian crisis. The Australian budget yesterday included the first budget surplus in casts of economic growth.

By selling the Kiwi dollar, the market has anticipated a rates will be seen as incomdramatic monetary easing patible with the current by New Zealand's central bank. The currency's fall has dragged the Monetary Condi-

tions index 150 points below the Reserve Bank of New Zealand's central target of 500 for the second quarter. The index aggregates the exchange rate and policy. short-term interest rates. Most analysts expect a new target about 200 points lower when the RBNZ makes its quarterly monetary policy statement on May 26. The hank's only alterna-tive would be to raise inter-

OTHER CURRENCIES

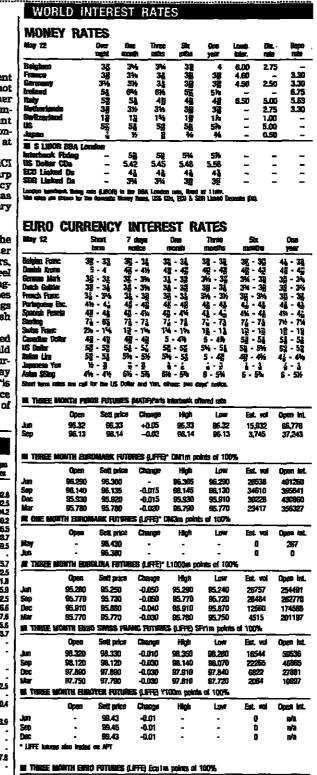
DOLLAR SPOT FORWARD AGAINST THE DOLLAR

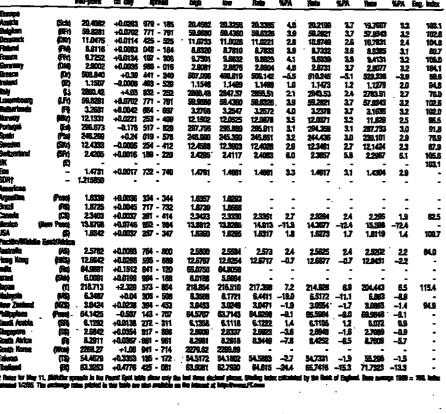
nearly a decade, but cut fore- est rates to about 10 per cent - and even that might not support the Kiwi. "Higher state of the domestic economy," said Paul Meggyesi at DMG in London.

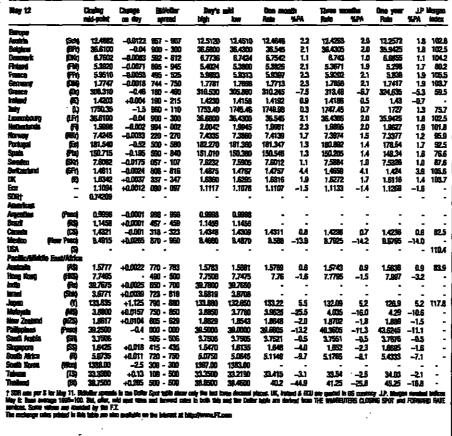
Mr Meggyesi said the MCI strategy had produced sharp swings in the currency whenever the bank has moved to change monetary

■ Mahathir Mohamad, the Malaysian prime minister who hates currency traders, said yesterday: "I don't feel anything about it (the ringgit) any more because it does not belong to us, it belongs

last year, Dr Mahathir would speak of regulating the currency market. But yesterday he said the global market "is the system that is in place now," implying some sort of







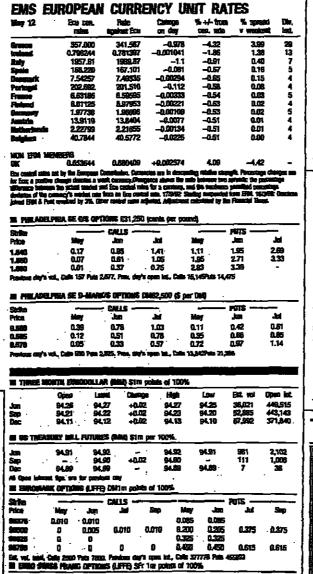
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May	12	略	DKI-	Ffr	DRE	冕	L	Я	. 16 6	S	Pis	Sitz	Str	£	(3	\$_	Y_	Etre _
Balgiura	(BF1)	100	18.47	16,28	4,848	1.923		5.482	20.28	495.9·	411.3	20.78	4.D45	1,871	3,912	2732		2.462
Decements.	(Olici)	54.16	10	8.603	2.625	1.042		2,958	10.98	268.5	222 9	11.25	2.191	0.905	2.118	1,4/5		1.333
France	(FT)	61.52	11.36	10	2.982	1,183		3.360	12.48	305.1	253.3	12.78	2.489	1,028	2,406	1.680		1.515
Gormany	(DMQ	20.63	3,809	3,353	1	0.397		1.127	4.184	1023	84.92	4.287	0.835	0.345	9.307	0.563		0.508
ireland	(42)	52.00	9,602	8.452	2.521	1	2486	2.840	10.55	257.B	214.1	10.81	2.104	0,869	2.034	1.420		1.280
Raly	a)	2.092	0,386	0.340	0.101	0.040		0.114	0.424	10.37	8.671	0.435	0.085	0.035	0.082	0.057		0.052
Notherlands	(FI)	18.31	3.380	2.976	0.867	0.352			3,713	90.78	75.37	3.804	0.741	0,308	0.716	0.500		0.451
Norway	part)	49.31	9.105	8.015	2.390	0.94		2.604	18	244.5	. 203.0	10.25	1.995	958.0	1.929	1.347		1.214
Portugal	(Est)	20.17	3.724	3.278	0.976	0.388			4.090	100	83.02	4.191	0.816	0.337	0.789	0.551		0.497
Spain	(Pta)	24.29	4,485	3,949	1.178	0.467		1.327	4.926	120.5	100	5.048	0.983	0,406	0.950	0.664		0.598
Sweeten	(3)(1)	48.12	8,685	7.822	2.333	0.925		2.628	9.759	238.6	198.1	10	1.947	0,804	1.882	1.314		1.185
Switzerland	(SF1)	24.72	4,564	4.018	1.198	0.475		1.350	5.013	122.6	101.8	5.137	1	0.413	0.967	0.67		0.609
UK	(2)	59.83	11.05	9.725	2.900	1.751		3.268	12.13	298.7	246.3	12.43	2.420	1	2.348	1.634		1.473
Carada	(CS)	25.56	4.720	4.155	1.239	0.492		1,396	5.184	128.8	105.2	5.313	1.034	0.427	1_	0.898		0.629
USA	₹ 9	36.61	6.760	5.951	1.775	0.704		2,000	7.A25	181.5	150.7	7.508	1.481	0.612	1.432	1	133.8	0.901
Tebes	(f)	27.35	5.051	4,447	1.326	0.526		1.494	5.548	135.6	1125	5.685	1.107	0.457	1.070	0.747		0.674
Eta		40.52	7.500	8.602	1.969	0.781	1942	2.219	8.237	201 <i>A</i>	167.2	8.441	1.643	0.679	1.589	1.109	148.5	
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	Open	لمشيا	Change	High	1	OW!	Est. vol	Open int			Open	Lainet	Change	Higi	h L	04	Est. vol	Open int.
Jan .	0.5542	0.5858	+0.0016	0.566	2 63	635	20,488	132,842	JOR		0,756?	0.7548	-0.0023	0.75		7331	13,003	87,332
Sep	0.5678	0.5679	+0.0011	0.568	7 0.	5678	122	4,138	Sap		- .	0.7640	0.0027	· -	0.3	7540:	45	2,502
Dec	-	0.5710	+0.0015		Ď	-	23	135	Dec		-	0.7770	-	-		-	41	246
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	200	0,6788	+0.0027	D.679		755	9.062	58,716			1.6270	1,6278	+0.0010	1.63	30 1.6	288	12.525	41.115
Jon Sac	0.6762 0.6848	0.6755 0.6857	+0.0027			3848	284	1,516	Sec		6210	1.6210	+0.0006			200	294	824
Sep Dec	U.8540	0.6918	+0.0022			-	7	52	Dec		_	1.6170	+0.0028	1.819	30	-	11	66

6	0.6752	0.6788	+0.0027	D.6795	0.6755	9,062	58,716	Jan.		5278 +0.001 5210 +0.000		1.6268 1.6200	12,52 294
ē	0.6848	0.6857 0.6818	+0.0027	(1.6861 (1.6825	0.6948	284 7	1,516 52	Sep Dec		5170 +0.002		- 0500	11
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	erty days.	71 - 7	7% · 7%	74 - 7%	74 - 73	··7% - 74	7% - 71	Pintend	6.01125	£97953	-0,00221	-0.53	
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M SHORT STERLING OFTHORS (LIFTS) \$500,000 points of 1005



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PETROFINA

DIVIDEND NOTICE On May 8, 98, the Shareholders approved a gross dividend

payment of 460 BEF (345 BEF net after deduction of withholding tax on presentation of one ordinary share or 391 BEF net after deduction of withholding tax on presentation of one share together with one STRIP-WPR) for the 23.420.432 shares outstanding at Dec. 31, 97, coupons 14 to 30 still attached. The dividend will be payable as from May 27, 1998 against coupon or 14 at : BBL :: GB :: CGER-Banque :: Kredietbank :: Banque Artesia 🗆 Banque Nationale de Paris 🗅 Crédit du Nord 🗅 Banque Int. à Luxembourg 🗅 Banque Gén. du Luxembourg □ Commerzbank □ Deutsche Bank □ Dresdner Bank □ ABN-Amro Bank 🗆 Crédit Suisse 🗅 Société de Banque Suisse 🗅 Union de Banques Suisses D Credito Italiano D Bardays Bank

(Throgmorton St., London) @ Citibank N.A. (ADR Department) USA.

NOTICE TO THE HOLDERS OF Map Investment N.V. (the "assuer") 3% Participating Bonds Due May 17, 1999 (the "Bonds") The Insuer has declared and will pay U.S. 49,130,000,000 Participating Interest due and payable on May 18, 1998. The assumation percentage rate is equal to 3% and the amount of Participation Interest payable on U.S. \$11,000 principal amount of the Bonds is 300,00.

U.S. Trast Company of California, N.A.,

May 13, 1998

FORD CREDIT CANADA LIMITED Can \$500,000,000 n accordance with the terms and

no actions of the Notes, the interest rate for the period 11th Mey, 1998 to 12th August, 1998 has been fixed at 5239% per annum. The interest payable on 12th August, 1999 will be Can \$133.46 per Can \$10,000 nominal and Can \$1,334.61 per Can \$100,000 nominal. Fiscal and

ROYAL BANK OF CANADA

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Dec

A george St. George Bank Limited U.S.\$300,000,000

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U.S.\$200,000,000

Floating Rate Notes due 1996

For the three months 12th May, 1998
to 12th Angust, 1998 the Notes will carry
an internet site of 5.875% per manien
with an antonic of deterret U.S. 5149.18
per U.S. 5100,000 Notes and U.S. 51.49.18
per U.S. 5100,000 Notes, payable on 12th
Angust, 1998.
Limel on the Lancatoring Stock Estimage
Dolon Brank of Swingerland
Lancator Brench
2th May, 1998

To Advertise Your Legal Notices Please contact Melanie Miles on Tel: +44 0171 873 3349

Fax: -44 0171 873 3064

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Tel: (01727 861133)

PERSONAL PUBLIC SPEAKING

CONTRACTS & TENDERS

BRAZILIAN NAVAL COMMISSION IN EUROPE-BNCE NOTICE OF PUBLIC TENDER NR 011/98

Notice is hereby given that the BNCE with Offices at: 170 Upper Richmond Road - London SW15 2SH, is accepting tenders to choose a supplier of Breathing Apparatus Cylinder Composite. The details of this public Tender are available, on request, at the above address or contact:

Contracts Dept: Fax: 0181-788.4190 Phone: 0181-788.8111 - Ext.130

NOTICE U.S. \$100,000,000

95.745 95.775 95.895 95.780

95.730 95.770

8.040 0.025 0.010

-0.015 -0.015 -0.015 -0.020

95.750 95.790

95,750

51/96 Guaranteed Subordinated Convertible Bonds due 2004

Burns, Philp Treasury (Europe) B.V. U.S. \$100,000,000

Conversion Bonds due 2004 Burns, Philp & Company Limited

NOTICE IS HEREBY GIVEN to the holders of the above Notes hat, at the Adjourned Meeting of such holders convened by the Notice of Adjourned Meeting given by post and published in the Financial Times on 24th April, 1998, and held at 11a.m. (London time) on 7th May, 1998, the Extraordinary Resolution set out in such Norice was duly passed.

Company, London 13th May, 1998

Principal Paying Agent

Est. vol

Open int.

Annual Report Panel Service

June 23 - 26

For further information please contact: Felicia Kay in London

Tel:-44 171 873 4199 Fax: -44 171 873 4817/3204 email: felicia.kay@FT.com

or Nina Golovytenko in Moscow Tel: +70 95 243 1125 Fax: +70 95 232 2994

FINANCIAL TIMES No FT, no comment.

Study says hedging played part in gold price fall

Mining Correspondent

The dramatic growth in the use of hedging by gold producers in the past 10 years study suggests. undoubtedly played a part in the fall in the price of the hedge programme in most metal - which in December cases simply increased a prosank to its lowest for 18 ducer's profitability, but years - according to a new study from the World Gold

Ironically, the relatively gold industry in favour of hedging in some form, the

today the survival of many gold mines depends on hedging, it points out.

The authors, Ian Cox, a low price has produced a former head of precious metand Ian Emsley, an economist and analyst with Anglo American Corporation of South Africa, say producers gradually realised gold prices were on an extended downward path last year and partly because many new accelerated their hedging gold projects are being put

This resulted in an estimated additional 500 tonnes growing consensus in the als trading at Samuel Mont- of gold supply reaching the agu, the UK merchant bank, market, roughly equivalent to all the new gold mined in South Africa, the biggest

> Hedging on this scale is not likely to be repeated in the short term, they say. back because of low prices.

Nevertheless, in the "longer term, the situation could be different as the development of low-cost gold projects will bring new volumes of hedging to the market at lower prices than are cur-

rently acceptable". The growth of hedging was made possible by the increasing readiness of central banks to lend gold from their reserves to provide the

liquidity for funding hedge transactions. In the past 10 April, according to the Lonyears central bank lending has risen from an annual 400 tonnes to about 4,000 tonnes.

The WGC is a promotional organisation financed by some gold mining groups. • Daily volume in the London gold market, the international settlement centre for gold bullion, fell by 10 cent from the March

level to 34.5m troy ounces in don Bullion Market Association. The average daily value was also down, from \$11.4bn to \$10.5bm.

"Utilisation of borrowed gold by the mining industry - its development and future pros pects" free from the WGC, 10 Haymarket London SW1Y

copper scam

most detailed explanation of how and why Yasuo Hamanaka, Sumitomo Corporation's senior copper was provided by the US Commodity Futures Trading announced that the Japarecord \$133m to US and UK

The web of deception stretched back several years. merchant established several The CFTC found that just before Mr Hamanaka's B accounts. These allowed appointment as head of the corner team in 1987. Sumitomo had suffered large credit in futures trades. Mr losses in speculative futures trading as well as actual copper purchases. To cover up his superiors to give power these losses, Mr Hamanaka of attorney to the copper did not enter his trades in merchant over these trades. the normal book-keeping system, but instead recorded them in personal notebooks. tracts, their plan was to

1993 Mr Hamanaka agreed to buy copper from a newly- liquidating their positions. formed New York copper merchant on a monthly to buy all the stocks of delivbasis for three years. The agreements contained an Metal Exchange warehouses unusual minimum price provision, which allowed both fessed in the summer of 1996.

rose above the minimum than \$2,000.

tomo would share in the price appreciation, giving both firms a financial interest in higher prices," the

Sumitomo and the New trader, manipulated the York merchant said the copinternational copper market per purchases were made to satisfy customer demand. In fact, the CFTC found half Commission when it the contracted copper was immediately sold by the US nese group would pay a merchant back to its supplier, and was never delivered to Sumitomo.

Mr Hamanaka and the US unusual accounts, known as the US firm to trade in Sumitomo's name and use its Hamanaka was found to have forged the signatures of

By purchasing both physical metal and futures con-The CFTC said that by push copper prices artificially high and profit by The aim, the CFTC said, was erable copper in the London When Mr Hamanaka con-

CFTC details Straitened times for the big Russian oil barons

Lower prices have made it hard to squeeze a profit from their vast oil fields, write Chrystia Freeland and Robert Corzine

Russia is settling on the yenko, its 35-year-old prime minister, who was confirmed in office last month.

One of his biggest problems concerns his old cabinet portfolio, the energy sector, which has been battered by the decline in oil prices. Triggered by influences as

diverse as the Asian economic crisis and the unusually fine weather, oil prices have dropped steadily from highs of almost \$25 a barrel in January last year.

The North Sea's Brent blend is now around \$15 a barrel, although Urals blend, Russia's main export crude. has been trading at a \$1.30 or so discount to Brent. Oil price weakness has

taken some of the swagger out of the strides Russian oil men have made into the global market. They have also deflated Russia's stock market and public finances. "The government is losing fiscal revenue, the country is

losing balance of trade support, and the companies are losing money and profits," says Stephen O'Sullivan, at United Financial Group, a Moscow-based brokerage. particularly painful for Rus- and 1997 were periods of the past two months. It's the

shoulders of Serget Kiri- that with their massive crude reserves they would soon be taking over the oil multinationals. Many now find it all but impossible to squeeze a profit from their vast oil fields.

"The whole Russian oil industry is having a hard time." says John Browne, chief executive of British Petroleum, which last year took a stake in Sidanco, one of big integrated Russian oil companies.

Western oilmen say Russian companies will need to make deep cuts in their lifting costs per barrel to overcome low prices. But one of the main reasons why costs are so high is because Russian oil companies still maintain extensive social services in the areas in which they operate.

Some western estimates suggest Russian lifting costs can be as high as \$8-\$10 a barrel, compared with as little as \$2.10 or so at western majors such as BP.

"For many large companies, 1998 will be a shock," a recent report on the Russian oil sector by Brunswick War- Mr O'Sullivan says. "Rusburg, a Moscow-based invest-Lower prices have been ment bank, argues. "1996

the weight of governing sia's oil barons, who just a very high world oil prices, few years ago were bragging which camouflaged Russian companies' high production and transportation costs...as export prices have declined, margins have all but been eliminated."

squeeze came last week when Lukoil. widely regarded as Russia's best managed oil company, said the group's pre-tax profit this year could be 40 per cent lower than the previous forecast of \$900m-\$1bn.

Not all Russian oil companies are feeling the pain in equal measure. The slump in international oil prices has reversed the traditional relationship between export and domestic sales.

n the past, the domestic taxation and pricing system made exports more profitable than local sales, and they were made even more desirable by domestic pay at all. But now, domestic sales have been somewhat sheltered from the global fall in crude oil prices.

"Some oil companies are

suffering more than others," ducers' complaints sian domestic crude prices really baven't changed in ished transport excise tax.



exporters who will lose out. The companies that refine in Russia are also somewhat protected.

also trying to insulate themselves from lower prices by pressuring the government to lower taxes.

Although some western experts from the International Monetary Fund, have argued that by world standards Russian oil producers been inclined to bow to pro-

It has already halved oil transport charges and abol- oil groups need to grow into

Last Thursday, the new cabinet approved a bill cutting general excise duties until the end of the year, but Russian oil companies are did not reveal how deep the cuts had been.

However, as Mr O'Sullivan notes: "There is a limit on how helpful the government can be to the oil companies." economists, including especially as they still owe billions of dollars in taxes.

Although these are testing times for Russia's oil barons. some observers argue that are very lightly taxed, the the current price pressure Russian government has might actually be a healthy shock to the system.

The harsher conditions could be just what Russian world-class corporations.

waits for direction from Opec

MARKETS REPORT

Crude oil futures climbed yesterday on the international Petroleum Exchange. with the June contract for Brent blend touching \$15 a barrel in late trading, up 16 rents. But dealers said the price was likely to drift within a \$14 to \$15 range until clearer direction was given concerning Opec's

Ministers of the Organisation of Petroleum Exporting Countries are due to meet in Vienna on June 24, when they are expected to consider whether production cuts in addition to the 1.25m bid agreed in March were needed to help restore prices, now about 30 per cent ower than last November.

On the London International Pinancial Futures Exchange cocoa futures performed strongly, the July contract closing up £19 to £1,140 a tonne, having louched £1.151 earlier.

Traders were bemused at the rally, which lacked any fundamental driving factor. investment funds were the main buyers in the market. Coffee drooped on Liffe. ending \$13 lower at \$1.845 a tonne. Two large robusta coffee producers. Uganda and Vietnam, reported serious crop damage as a result

of drought. Uganda's 50 per cent drop in 1997-98 collee exports to 26m 60kg bags was widely expected Reports from Victnam suggested the country's 1998-99 harvest in the two main cuffee-producing provinces could be down by as much as 33.4 per cent, to

190,000 tonnes. On the London Metal Exchange three-month conper finished marginally higher at \$1,754 a tonne, up \$28, but nickel again came under pressure, finishing down \$90 at \$5,080 a tonne.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Prices from Amalosmated Metal Tradico) UM, 99.7 PURITY & per tonn

1365.5-66.5

Previous	1357-58	1383-84
High/low	1361.5-62.5	1497/1484
AM Official Kerb close	1301.3-623	1389-89.5 1497-98
Coen int.	274.657	1491-00
Total daily tomover	57.725	
M ALUMANDAM ALLO		
Close Previous	1267-72 1258-63	1285-88
High/low	120-03	1278-80 1288/1275
AM Official	1261-66	1280-85
Kerb clase	120,00	1285-90
Open Int.	6,959	
Total daily temover	1,779	
■ LEAD (\$ per ligning)	
Cicse	532.5-33.5	548-48.5
Previous	529.5-30.5	545-6
High/low		549/542
AM Official	531-1.5	546.5-7
Kerb close		549-50
Open Int.	36,152	
Total daily turnover	8,961	
MI MICKEL (S per long	16)	
Close	4980-90	5070-75
Previous	5125-35	5215-20
High/low AM Official	5005-10	\$170/5000 5000 100
Kerb clase	3003-10	5090-100 5080-85
Open int.	52,100	3007-02
Total daily tumover	20,540	
TIN (5 per 10nne)		
Close	5760-70	5895-700
Previous	5760-70	5700-05
High/low	_	5710/5890
AM Official	5790-800	5715-20
Kerti close Open int.	17.754	5705-10
Total daily ismother	17,754 5,3 04	
E ZDC, special high		men
Closs Previous	1055-87 1072-73	1092-93 1097-98
Hatrion	10/2-13	1183/1086
AM Official	1068.5-69	1093.5-94
Kerb closs		1103-04
Open int.	82,075	
Total daily income	21,470	
COPPER, grade A		
Close	1722.5-23.5	1736-37
Previous High/low	1720-21	1733-34
ANI OZICINI	1744-45	1763/1730 1756-57
Karb closs	1144-63	1754-55
Open ist.	177,599	
Upon sa. Total daily turnover	177,599 98,498	

E HEER GRADE COPPER (COME)

79.30 +1.30 79.80 78.00 79.30 +1.30 79.40 78.40

7,765 24,925 167 1,884 414 6,555

Sport 1.6347 3 major 1.8278 6 milys 1.6213 9 milys 1.6185

1365 AM Official 5/5 rate: 1,6303

PRECIOUS METALS (Prices supplied by N. M. Rogeschild

299,70-300,00 299.90 299.35 300.00-300.30 183.594 444.152 183.689 442.290 3835-298.65 Gold Leading Rates (Vs USS)

Loco Ldw Mee 578.75 357 75

sides to profit from any rises Sumitomo's market domiin the market over the nance finally declined, and so did the price of copper, "Thus, as copper prices from \$2,800 a tonne to less

Precious Metals continued ■ GOLD COMEX (100 Troy oz.: S/krby oz.)

FLATIBUM NYMEX (50 Troy 02.; \$/troy 02.)

Jul		-16.2 -16.7	579.0		389 17,335	4
Sep		-16.2	581,0		367	
Dec		-15.7	581.0		637	12
Jan	559.8				-	
Max	53 9.1	-15.2	575.0	575.O		2
Total					18,578	7
ENE	RGY					
	DE COLL 18	YMEX (1	,000 bar	nels. \$/	barrel)	
	Latest					0
		charge	fügb		ifel	ı
Jun	15.27	+0.10	15.35		54,128	
ᄺ	15.98		16.04		35,512	
Ang	16.34	+0.05	16.43		14,516	
Sep	16.63		16.69		3,763	
Oct		+0.08				
Kov	17 02	+0.02	17.12		412	
Total					119,774	•
■ CRU	OE COLLIP	E <u>ÇS</u> /han	<u>re}</u>			_
■ CRU	DE OIL IP Latest					-0
■ CRU	Latest			Low	Vol	0
■ CRU	Latest	Day's change	High	14,85	25,897	25
Jen Jui	Latest price 15.17 14.87	Day's change +0.33 +0.18	High 15.25 14.98	14.85 14.72	25,897 29,550	25 82
Jen Jul Ang	Latest price 15.17 14.87 15.08	Day's change +0.33 +0.18 +0.12	High 15.25 14.98 15.14	14.85 14.72 14.98	25,897 29,550 6,980	29 E2 30
Jen Jul Ang Sep	Latest price 15.17 14.87 15.08 15.28	Day's change +0.33 +0.18 +0.12 +0.06	High 15.25 14.96 15.14 15.36	14,85 14,72 14,98 15,22	25,897 29,550 6,980 3,097	25 82 30 14
Jen Jul Ang Sep Oct	Latest price 15.17 14.87 15.08 15.28 15.48	Day's change +0.33 +0.18 +0.12 +0.06 +0.02	High 15.25 14.98 15.14 15.36 15.57	14,85 14,72 14,98 15,22 15,45	25,897 29,550 6,980 3,097 559	25 82 30 14
Jen Juf Ang Sap Oct Nor	Latest price 15.17 14.87 15.08 15.28	Day's change +0.33 +0.18 +0.12 +0.06 +0.02	High 15.25 14.98 15.14 15.36 15.57	14,85 14,72 14,98 15,22 15,45	25,897 29,550 6,980 3,097 559 960	25 82 30 14
Jen. Juf Ang Sep Oct Nov Tets!	Latest price 15.17 14.87 15.08 15.28 15.46 15.70	Day's change +0.33 +0.18 +0.12 +0.06 +0.02 +0.09	High 15.25 14.96 15.14 15.36 15.57 15.75	14,85 14,72 14,98 15,22 15,45 15,63	25,897 29,550 6,980 3,097 559 960 n/m	29 82 30 14 8
Jen. Juf Ang Sep Oct Nov Tets!	Latest price 15.17 14.87 15.08 15.28 15.48	Day's change +0.33 +0.18 +0.12 +0.06 +0.02 +0.09	High 15.25 14.96 15.14 15.36 15.57 15.75	14,85 14,72 14,98 15,22 15,45 15,63	25,897 29,550 6,980 3,097 559 960 n/m	29 82 30 14 8
Jen. Juf Ang Sep Oct Nov Tets!	Latest price 15.17 14.87 15.08 15.28 15.46 15.70	Day's change +0.33 +0.18 +0.12 +0.06 +0.02 +0.09 NYMEX (High 15.25 14.98 15.14 15.36 15.57 15.75	14.85 14.72 14.98 15.22 15.45 15.63	25,897 29,550 8,980 3,097 559 960 n/m	29 82 30 14 8
Jen Jos Ang Sep Oct Nov Total M. HEA	Latest price 15.17 14.87 15.08 15.28 15.46 15.70 False Ob.	Day's change +0.33 +0.18 +0.12 +0.06 +0.02 +0.09 https://orange.change	High 15:25 14:96 15:14 15:36 15:57 15:75 12:500 (14.85 14.72 14.98 15.22 15.45 15.63	25,897 29,550 6,980 3,097 559 960 n/n	29 82 30 14 8 16
Juni July Sep Oct Nov Total	Latest price 15.17 14.87 15.08 15.28 15.46 15.70 Take On. Latest grice 43.35	Day's change +0.33 +0.18 +0.16 +0.02 +0.09 https://doi.org/10.09 https://doi.org/10.09 +0.44	High 15:25 14:96 15:14 15:36 15:57 15:75 15:75 15:75 15:75 43:40	14.85 14.72 14.96 15.22 15.45 15.63 6 galls:	25,897 29,550 8,980 3,097 559 960 n/h c/US gs	29 82 30 14 8 10
Jen Juf Ang Sep Oct Nor Total M HEA	Latest price 15.17 14.87 15.08 15.28 15.46 15.70 Falls On. Latest price 43.35 44:15	Day's change +0.33 +0.18 +0.12 +0.06 +0.09 https://doi.org/10.09 https://doi.org/10.09 +0.44 +0.24	High 15.25 14.96 15.14 15.36 15.57 15.75 12,000 (High 49.40 44.30	14.85 14.72 14.96 15.22 15.45 15.63 6 galls: 42.95 43.95	25,897 29,550 6,980 3,097 559 960 n/m c/US gs Vel 16,203 6,702	25 82 30 14 16 41 30
Jen Juf Ang Sep Oct Nov Total III. HEA Jun Aug	Latest price 15.17 14.87 15.08 15.28 15.46 15.70 Color	Day's change +0.38 +0.12 +0.06 +0.02 +0.09 HYMEX (Day's change +0.44 +0.24 +0.19	High 15.25 14.96 15.14 15.36 15.57 15.75 12,000 (High 49.40 44.30 45.30	14.85 14.72 14.98 15.22 15.45 15.63 6 galls: 42.95 43.95 45.00	25,897 29,550 6,980 3,097 589 960 n/m c/US gs Vel 16,203 6,702 2,403	29 82 30 14 8 10 85 13
Jen Juf Ang Sep Oct Nor Total M HEA	Latest price 15.17 14.87 15.08 15.28 15.46 15.70 Catest on Latest price 43.35 44:15 45.20 48.30	Day's change +0.38 +0.12 +0.06 +0.02 +0.09 HYMEX (Day's change +0.44 +0.24 +0.19	High 15 25 14.98 15.14 15.36 15.57 15.75 12,000 0 2,000 0 44.40 45.30 48.45	14.85 14.72 14.98 15.22 15.45 15.63 15.63 15.63 15.63 42.95 43.95 45.00 46.15	25,897 29,550 6,980 3,097 589 960 n/m c/US gs Vel 16,203 6,702 2,403 1,093	25 82 30 14 8 16 8 17 10 13 11

134.75 -0.25 135.25 134.00 14,388 34,135 136.50 -0.75 137.50 136.50 2,950 11,608 136.50 -0.55 140.25 139.25 716 10,180 142.25 -0.75 145.00 142.25 445 11,303 145.25 -0.75 145.00 145.00 166 16,597 147.50 -0.75 148.25 147.50 981 6,010 MATURAL GAS PE (1,000 Derms, pence per berne)

8.900 -0.020 8.920 8.900 105 1,235 8.940 +0.040 8.940 8.890 105 1,370 875 20,518 price change High Low Vol. int. 2240 +0.025 2265 2219 34.916 43,127 2295 +0.025 2320 2275 10,227 28,419 2.50 +0.00 2.300 2.300 2.30 4.50 2.514 2.50 2.50 2.30 4.50 2.514 2.50 2.50 2.50 2.50 15.04 2.410 +0.020 2.425 2.390 2.371 15.441 2.50 2.50 2.50 2.50 3.379 11.825 84.844259.300

SE BUTLEADED GASOLINE NYMEX (42,000 US galls.; c/US galls.)

GRAINS AND OIL SEEDS ■ VANEAT LIFFE (100 tonnes: 9 per tonnes

78.75 +0.75 78.75 78.75 80.15 +0.15 80.35 80.10 78.15 +0.15 78.00 78.00 105 3,335 33 669 256 6,633 294.50 -0.25 295.25 293.00 276 408 304.50 -0.25 306.00 302.00 16,130 66,594 314.50 +0.75 315.50 312.00 960 15,372 328.75 +1.00 329.50 328.00 1,265 24,011 339.75 +0.25 340.50 337.00 315 4,045 348.00 +1.00 347.25 347.25 26 205 237.75 -3.00 240.50 237.50 5.245 3.690

237.75 -300 240-50 247.50 5,243 3,909 151,423 245.00 -2.52 248.50 244.50 48,909 151,423 252.00 -2.50 254.25 251.50 4,719 38,787 257.50 -2.25 280.50 27.00 25,673 123,202 255.50 -2.00 267.25 262.52 1,661 11,077 270.50 -1,75 271.25 270.50 75 1,808 270.50 -1.75 271.25 270.50 (enros sec 2 pennos 001) 3791 YalitAA M 77.00 +0.50 76.50 76.50 76.25 -0.25 75.90 76.26 77.25 -0.25 77.25 77.25 78.25 -0.25 79.25 79.25

649.25 -0.75 651.00 647.50 1,385 4,834 844.00 -0.50 645.50 841.00 34,528 88,689 519.00 -2.50 622.50 617.00 10,364 45,892 626.00 -2.50 629.00 624.50 105 2,626 49,276 146,820 29.08 -0.05 23.32 28.76 1,982 2.571
29.35 -0.79 29.64 29.08 12,895 94,357
29.48 -0.15 29.74 29.19 2,577 21,046
29.50 -0.13 29.70 29.22 321 12,352
29.50 -0.13 29.70 29.22 321 12,352
29.51 -0.04 29.20 28.60 42,06 27,385
29.11 -0.04 29.20 28.60 42,06 27,385

152.6 -1.2 154.7 152.4 2,356 2,238

940 935 910 905 900 895 1000 1000 (090 1050

PULP AND PAPER By POLPEX COLX (USS; 24 air dry tors) 531.50 +3.50 533.00 528.50 549.00 +1.00 549.00 549.00

Tea from the Tea Brokers' Associati easier. Brighter fiquoring and Medium PF1's were irregularly easier by about 10 to 25 cents. Lower Mediums and Painter sorts were reglected but where sold were about 20 cents easier. Brighter PD's were very irregular following quality with selected lines dearer. Mediums decimed by about 20 to 30 cents. Lower Mediums depreci-ated by around 20 to 25 cents.

MEAT AND LIVESTOCK THE LINE CATTLE CIVE (40,0000s, centurities) E COCOA LIFTE (10 Manes: 5/kg 1121 +21 1120 1091 532 412 1141 +20 1151 1118 4,998 29,677 1150 +20 1169 1126 1,338 22,351 1179 +19 1189 1157 2,352 31,916 1198 +18 1207 1176 2,277 38,924 1211 +18 1218 1210 177 13,143 E COCOA (SCE (10 toppes; 5/toppes) 739 1743 1706 3,158 26,731 +38 1759 1725 766 12,855 +36 1761 1775 247 16,121 +36 1808 1780 2724 9,557 +36 1825 1812 29 3,767

EL COFFEE LIFFE (5 tonnes; S/toune) 2010 +2 2040 2000 405 4,783 1840 -18 1875 1830 2,180 22,535 1770 -20 1802 1760 1,178 7,108 1725 -21 1755 1730 108 2,332 1885 -21 1711 1711 3 162 1645 -21 - - 357 128.00 -1.50 132.00 127.50 155 831 125.80 -2.25 131.00 134.50 2.586 17,101 123.70 -1.00 129.00 129.00 894 7,899 129.45 -1.55 124.00 129.00 449 6,854 117.35 -1.55 124.00 117.00 347 2,386 -1,85 117.35 115.30 358

COFFEE (CC) ALS costs/sound 267.2 +1.9 270.5 265.5 3,110 17.907 266.1 +1.3 267.3 265.4 1,471 11,301 268.7 -0.1 270.0 269.4 219 1,816 272.9 +0.1 274.5 272.9 370 2,157 275.4 -0.1 276.1 276.1 100 552 277.9 +0.8 280.4 278.7 16 280 578.8 280.5 278.7 16 280 9.35 +0.11 8.45 9.26 9.122 82.063 9.54 +0.10 9.58 9.49 1,271 51,282 9.63 +0.09 9.93 9.88 605 25,434 9.98 +0.10 9.88 9.91 222 3,714 10.00 +0.09 10.00 9.95 108 3,537

10,00 +0,09 10,00 9,95 108 3,637 10,00 +0,09 10,01 10,00 96 3,413 66.33 +0.93 66.60 66.10 3.240 31,046 69.20 +0.90 69.50 68.96 104 3.679 70.63 +0.90 70.88 710.45 1,874 3297 72.18 +1.03 72.29 72.75 184 3.136 72.89 +1.00 72.90 72.75 184 3.136 113.90 -0.65 114.20 111.80 3,710 21,498

■ GSCI Spot (Base 1970 = 100) May 11 163.84

traded on COMEX, NYMEX, CET, NYCE, CME, CSS and IPE Crude Oil are one day in arreas. Volume & ## #COURS (5830: 18/9/31 = 100) 1655.3 ## CRR Februs (Base: 1967 = 100)

67.025 -0.550 67.900 66.900 8,535 39,310 68.225 -0.625 68.050 67.950 4,335 25,689 67.950 -0.500 68.625 67.800 1,778 14,687 69.000 -0.325 69.550 68.950 303 70.000 -0.325 70.500 70.000 163 70.975 -0.356 71.575 71.000 13 E LENE HOUSE CHE (40,000 bs. centerbal

61.275 -0.650 61.793 61.000 2.025 58.375 -0.725 58.950 58.300 642 58.700 -0.475 54.000 52.550 279 52.700 -0.500 54.300 52.700 170 56.125 -0.175 56.350 55.900 58 95 762 6,825 34,542 # PORK BELLIES CHE (40,0000s; cents/bs)

May 58.225 -1.500 60.500 58.500 282
Jul 55.935 -1.875 58.000 53.750 1,029
Aug 53.575 -1.250 55.000 53.250 184
Sup 49.75 - 50.250 49.800 3
May 45.150 - 45.700 45.125 26
Total 1,495 LONDON TRADED OPTIONS

LONDON SPOT MARKETS

IL OIL PRODUCTS INVERTIGATION (CF (Done) rremium Gesoline Gas Oli Heavy Feel Oli Rephilha Jet fuel Diesel No MATURAL GAS \$151-153 9.15-9.20 Gold (per troy co). Silver (per troy co). Pletaum (per troy oz.) Padadium (per troy oz.) \$333.00

83.0c 45.00c Copper Lead (US prod.) Tip (Kusia Lumper) 21.54r 275.5 Tim (New York) Cate (live weight) Sheep (live weight) Figs (live weight) 86.88p 125.92p 68.54p Loo. day sugar (sand) Loo. day sugar (sand) Seriey (Eng. teed) Maize (US No.3 Yellow) Tetset (US Cark Month) 48.00p 48.00p 296.50m Rubber (Jun)¶ Rubber (Jul)¶ Rubber (ICL RSS Hot) 732.5y 697.5 \$420.0y 180.0 63.90

Circonst CB (Prill)S Pain: CB (Malay,18 Copra (Pail)S Suyabeans (US) Calon Outbook'A' Index Woollage (84s Super) 367p E per trans unites attenden i les es integrates contribe, y il Reduction. — Bullon martiel. 4,014 land at play soil.

JOTTER PAD

ACROSS 1 Mess about with bishops in 4 United to nobble woman?

10 Ringer with a dream (7) 11 500 went in/out with foreign partner (7)
12 Behind the Member for Rugby? (4) Caper involving cart upset

a continent (10)

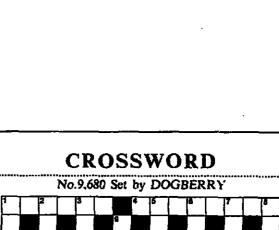
15 Act holy about vegetable 16 Notwithstanding there's a promontory in the river (7) 20 Old soldiers going about 24 hours without sailor (3,4) 21 Predicament - to wit, ravishment (6)

mostly (10) 26 Settlement in the wood (4) 28 Undisguised victory for expremier (7) 29 Locate smell of fake medi-

24 They carry victims of

30 Fidget like a little fish out of water, initially (8) 31 Sweet little creature eating Sweet starter (6) DOWN I Award medal to fruit containing rotten core (8) 2 I'm in a pickle with cheese

coating kitchen equipment 3 Told story in song (4) 5 Grade to be scandalised? (8) Paulty copies for up-tempo



7 Hussite leader on island

raised city (5) put face on (6) poorly? That's not permit-ted (10)

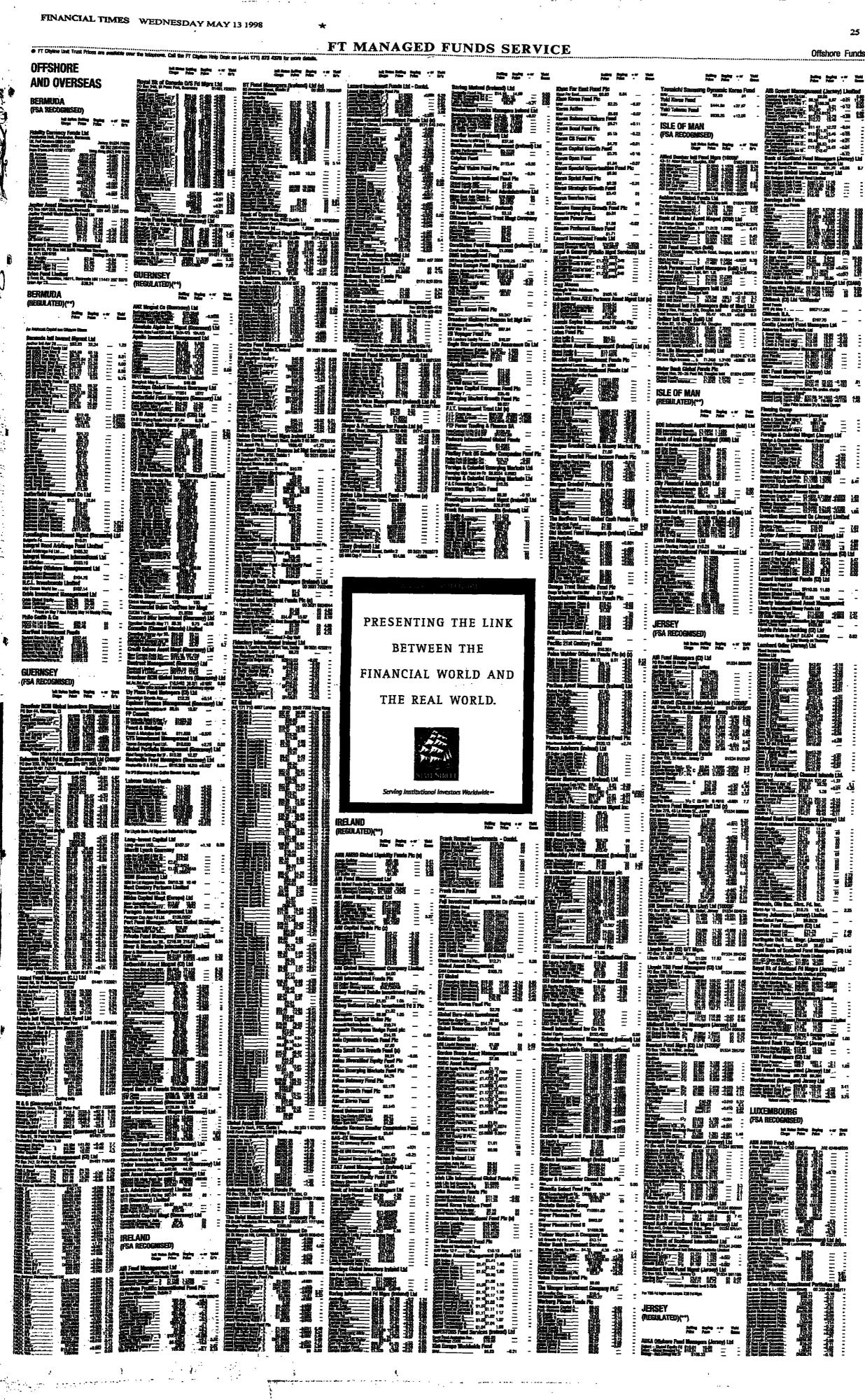
17 Leaving no mark on model without ethnic identity (9) 18 Commanding position of topless coppers surrounding pit (8) 19 Greeting the Parislan outside hospital, a ghastly 22 Timid creature with lots to

say (6) 23 Choose to keep compiler up to speed (5) weapon in surprise attack. 25 Northern European's introduction to indian cuisine?

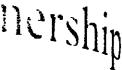
27 Whip-round for the censor Solution 9,679



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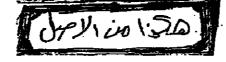




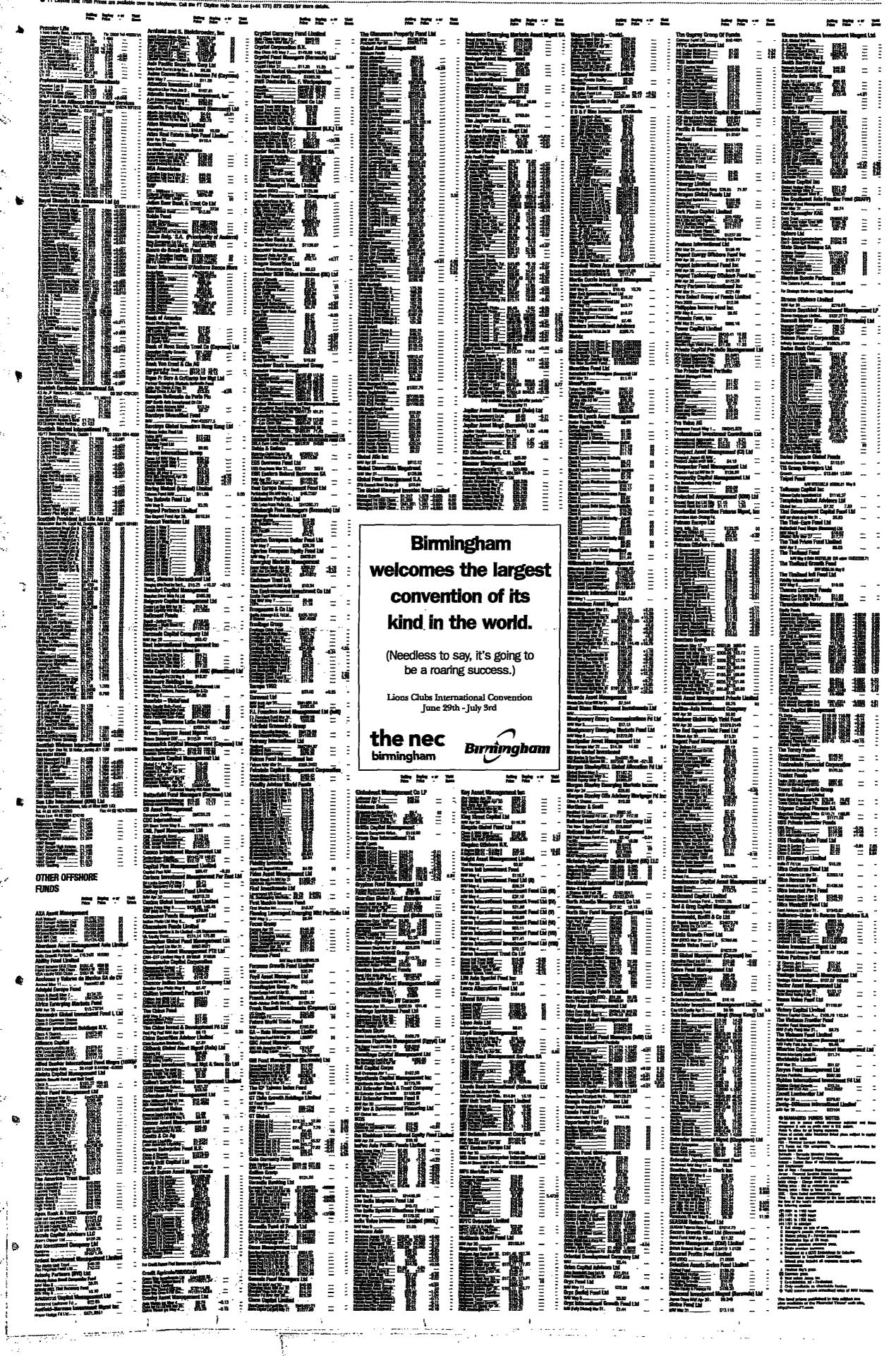


Offshore Funds and Insurances

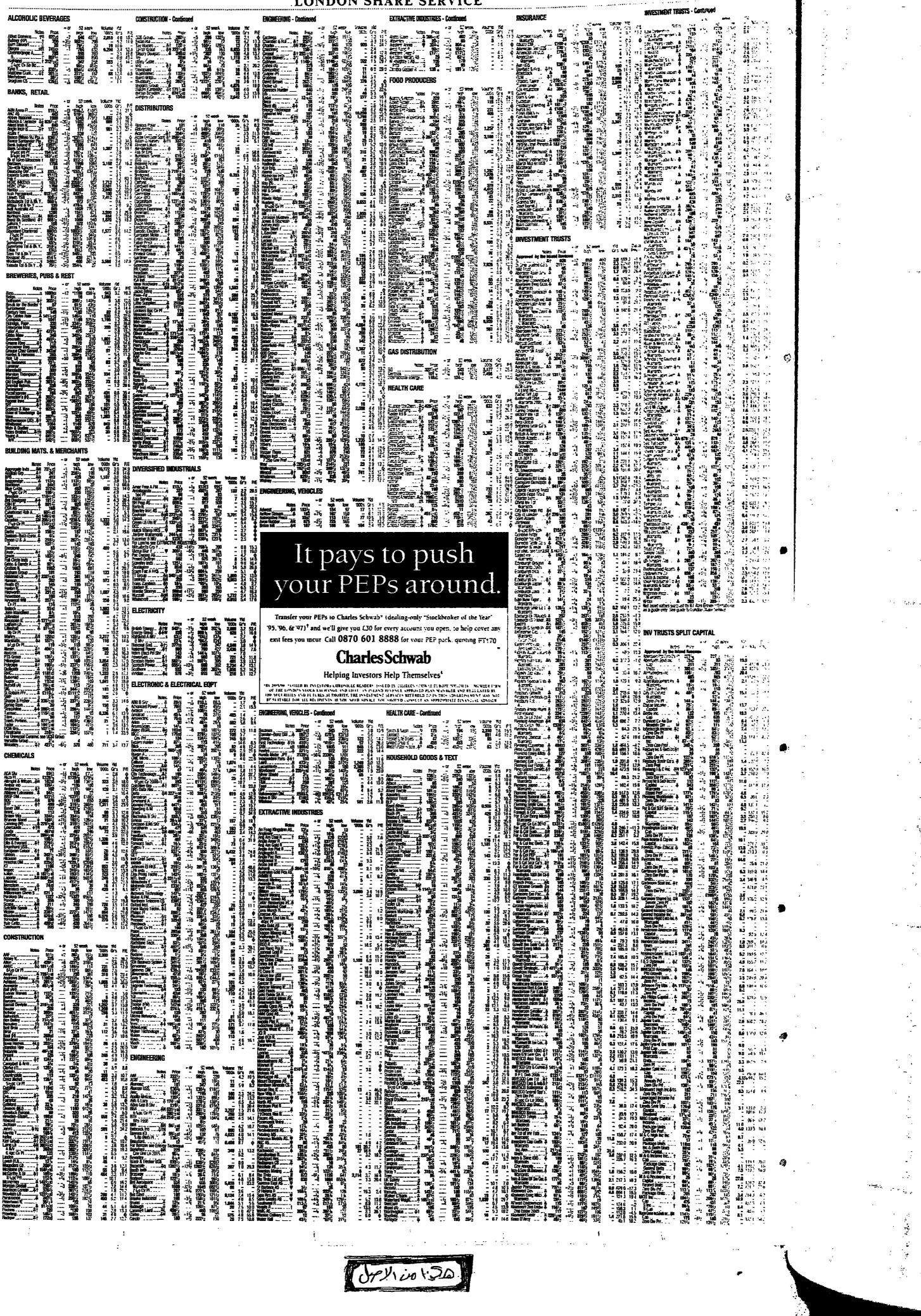
● FT Cityline List Trust Prices are available over the teleptrone. Call the FT Cityline Help Di List likes Salley Buyley our Tale his facts Salley Buyley on Days Mon Into - Brs Cityle Price - on Cityle Price - on		hat home Selling Bushing - or "Sell Clayer Price Price" - GPs	inding Serving our Thank Safety Serving our New York - Sames - Phys. Phys	That Soling Dump our Year Steel How John - God	A Marie Lots - Steel British Saland - m. apili
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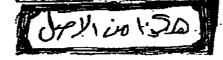


Francisco Company



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The same of the same

Property and the second second

US interest jitters return to erode confidence

MARKET REPORT By Steve Thompson, UK Stock Market Editor

The firm tone in London's equity market over the previous two sessions was reversed vesterday as litters over the prospects of a rise in US interest rates returned unsettle European bourses. There was also an element of unease ahead of the Bank of England's quarterly inflation report due

don was confined to the lead. ers, represented by the FTSE

100. The rest of the market, comprising the FTSE 250 and SmallCap indices, was never really under any downside pressure, apart from at the outset of trading when the 250 index spent the first 30 minutes showing a marginal

On the contrary, the FTSE marched on to fresh intraday and closing records. The 250 gained a further 7.3 at a closing peak of 5,779.7, having hit an intra-day record of jumped 10.2 to a record close of 2,7239.1, after touching an intra-day peak of 2,739.4.

index had given up all of ahead. Monday's advance, and more, finishing 71.0 lower at 5.956.7. At its worst, the index was down 73.0.

The US Federal Reserve's the US market, finished the open market committee meets in Washington next Tuesday to determine mone-250 and SmallCap indices tary policy and a rise in rates is seen by some as a possibility.

There was further uncertainty for the UK market Hefty losses in London's from the weakness of the US front-line stocks came in the wake of a disappointing fin-Treasury bond market overish to Monday's session on night, where the yield on the Wall Street, where the Dow Jones Industrial Average, up long bond moved back above the 6 per cent mark. This week sees important eco-100 points in early trading.

rose as Dresdner Kleinwort

Benson repeated a "buy"

recommendation on the two

rose 9 to 949p. Analyst Guy

positive on the rest of the

Among other water stocks,

sector for the same reason.

Anglian Water rose 11 to

860p and Yorkshire Water 12

and interest cover. He

United Utilities traded 14

At the close, the FTSE 100 fell away to finish only 36 nomic data, including retail sales figures and producer Dealers in London were and consumer inflation quick to point out that the

UK gilts lost ground in the S&P 500 index, viewed as wake of the US bond marmuch more representative of ket's falls, adding to the day showing a small decline. pressure on equities.

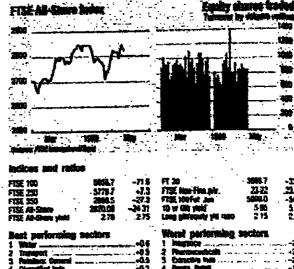
The recent strong flow of corporate activity continued port yesterday, posting a 30yesterday with US paints point decline not long after group PPG confirming market suspicions that it had made a takeover approach to Courtaulds in conjunction with Donaldson Lufkin and Jenrette, the US investment

There was plenty of bid action among the small caps.

where takeovers were announced by Gibbon Group, the printing inks group, Capital Group, the security and investigations company, and Brunner Mond, a chemicals group.

Senior traders insisted that the FTSE 100 would be anatained by continuing takeover speculation and that the 250 and SmallCap indices would be driven by actual activity. "Corporate deals are driving the market and there are lots more to come in the short term." said one trader.

Turnover at 6pm was 843.8m shares.



BOC rides see-saw

COMPANIES REPORT By Peter John and Martin Brice

Industrial gases group BOC experienced a tumpilpuous session in the wake of firsthalf results at the low end of expectations.

The stock traded 17 lower first thing, but clawed back to close 31/2 higher at 976p amid hopes that a review launched by the company signalled a recovery from its recent poor performance.

Profits dropped 17 per cent to £179.8m in the six months to the end of March, compared with analysts forecasts between £179.5m and

depressed by sterling strength and the sale of the Ohmeda healthcare businesses. Underlying profits only fell 3 per cent but were still disappointing.

F. Forecasts are expected to be reduced to around £375m-£385m. Credit Lyonnais said its profit forecast would probably come back to around £380m from £415m. BT Alex Brown was said to have cut its full-year estimate to £385m from £420m and others were making similar reductions.

Commercial Union and General Accident were big fallers amid jitters over

today's first-quarter results from the two insurers. CU fell 46 to £10.76 and GenAcc 45 to £13.60. The two groups will issue their last quarterly earnings on Wednesday higher at 809p while Hyder

before a merger in June. Other large insurers Farmer was pushing the two Guardian Royal Exchange stocks on the basis of yield and Royal & Sun Alliance were also down.

Insurer Norwich Union gained 5 to 438%p following an upgrade from Dresdner Kleinwort Benson.

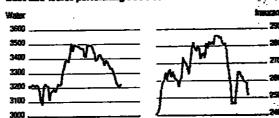
Insurance broker Se wick eased 31/2 to 154p a announcing a slide in quarter profits to £38

Hyder and United Util

eag-	to 460p.
after	Confirmation that PPG,
first	the world's biggest paints
8.3m	company, is interested in
	Courtaulds and prepared to
lities	top the current 450p-a-share

11.1	100	אשעוי			•	-				
		May 12	May 1	T May	8 Ma	y 7	May 6	Yr ago	719gts	Low
FT 30		3886.7	3920	.3 389	20 3	985.4	3882.7	3018.6	3920.3	3883.3
Ord. div. 1	neld.	2.81	2	79 2	.82	283	2.82	3.63	4.22	2.79
P/E satio	net	25.23	25.4	11 25	.18	5.06	25.18	18.30	25.41	15.80
P/E ratio		25.00	25.1	19 24	.95	24,84	24.96	18.12	25.19	15.71
FT 23 5200	وكياوهن	e byn 392	13 11/05/	96. ber 49	J4 25/064	41. Bas	e Case: 1/7	735		
FT 30 he	urly cha	nges								
Open	9	70	11	12	13	14	15	16	طوالا	Law
3920.6	3905.1	3889.2	3893.5	3893.5	3892.8	389	3.6 388	2 3883.8	3920.6	3883.

	May 12	May 11	May B	May 7	May 5	Yr ago
SEAO bargains	62,102	69,985	60,487	60,570	62,121	60,979
Equity burnover (Sm)†	-	93	4081.6	2953.5	4101.3	2521.
Equity bargains)	-	na	81,039	37,250	41,495	49,45
Shares traded unit	-	RO	1024.9	707.4	916.6	710
Total market bargains‡	-	ga	98,296	46,620	50,581	
Total turnover (Em)‡	-	112	5710.5	36 11.6	5348.0	Ti.
Total strs traded (m):	*843 6	MS.	1338.7	939.3	1154.5	
Tradepoint turnover (Em)	25.6	70.1	29.2	31.3	27.7	21
Tradeoport situs traded	7.180	14,490	7.083	7.906	7.875	55



offer from Akzo Nobel of the Netherlands sent Courtaulds' shares up 7 to 473p.

Wall Street gave no real sup-

trading began.

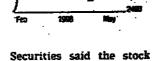
Xenova rallied 4 to 181p after the pharmaceuticals company said its new cancer drug had entered Phase 1 clinical trials. The drug is part of Xenova's multi-drug

Celsis International jumped 81/2 to 41p as the contamination testing firm reported a reduced loss for the year and said its chief executive had resigned. The company also said the executive had informed the board he was considering taking the company private. Bank of Ireland rose 4 to

£12.61 after Lehman Brothers raised profit estimates and repeated an "outperform" rating ahead of Thursday's results. Lehman said the bank's

forthcoming results should show strong revenue growth from the booming Irish economy. The broker raised its 1999 net income forecast to I£430m from I£375m and the earnings per share forecast to 80p from 72p. Metal and electronics

group Johnson Matthey lifted 91/2 to 6401/2p after SG



deserved a higher rating. "The driver of growth in the medium term will be the electronic materials division," said SG. "We expect

biomedical to grow into a

division of its own within

three years, with \$25m profit

in three years." Analysts said the shares deserved a higher rating as the perceived risks attached to the electronic materials division had been overdone. They gave the stock a sumof-the-parts valuation of

Northern climbs

Northern Foods climbed 12 to 2134p after SBC Warburg Dillon Read recommended the stock. The broker gave the shares a target price of 250p and upgraded the stock to "buy" from "hold".

A series of trading statements underlined the recent trend of strong performances by information technology companies. The trading statement from CMG helped the shares rise 70 to 527.97/2 after it said sales and profits were well ahead of last year. JBA Holdings continued to enefit from its trading statement on Monday, which 242%p, one of the better persaid first-quarter revenues were up 88 per cent on the shares rose 371/2 to 685p.

MDIS continued the trend from IT groups, and the stock gained 3 to 87¼p.

£12.72% after its interim pretax result of £4.25m exceeded analysts' forecasts. Sage rose 30 to £13.42%

ahead of results today. Hones of further weaken ing in sterling were said to be behind the strength in Tomkins, which achieved one of the better performances in the Footsie as the shares gained 5 to 358p.

Fairey Group suffered the biggest fall in the FTSE 250 after it said the process instrumentation, side, its biggest business, would suffer reduced activity in the semiconductor industry and weak Asian demand. It also said it was cutting costs in those businesses affected by poor demand but maintaining marketing and technical development spending. The shares dropped 66 to 4981/ap. Scottish Power shed 12%

to 5551/sp as Dresdner Kleinwort Benson lowered its recommendation on the stock from "add" to "hold". A series of bullish trading statements from annual meetings and the trend of bids lifted smaller compa-

The latest target was Brunner Mond, which agreed to a 190p-a-share bid from Soda Ash, a company formed by venture capitalists to take Brunner private. Brunner Mond's shares rose 74 to 186 p. The company raised a general issue of con-

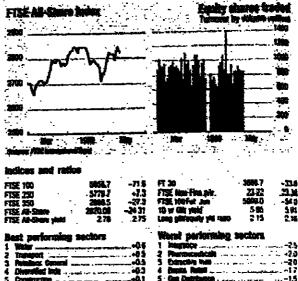
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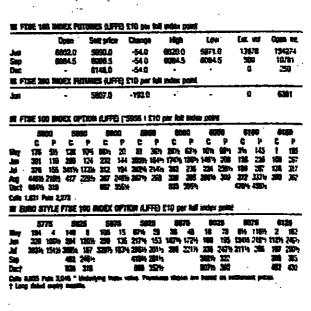
disappointing share perfor-

mance since it floated from

ICI in 1996. Sun Chemical of the Netherlands yesterday made a 2500-a-share offer for printing inks specialist Gibbon Group, Gibbon rose 39% to formances in the market.

Security and investigasame period a year ago. The tions company Capitol will be taken private via an agreed 175p-a-share bid from Horn America (11) venture capitalists and the management. Cheam is pay-





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Nove Zeeland (14) 70.44 Norwey (35) 346.13 Philippines (22) 25.07 Portugal (18) 282.40 Shoppore (42) 195.28 South Africa (43) 329.12 Spair (31) 381.81 Switzeland (30) 410.80	0.1 0.2 -0.6 -0.7 -0.4 0.7 1.9 0.8	470.24 64.05 374.73 86.45 258.78 177.54 299.28 347.17 556.80 373.52	433.83 59.09 290.36 79.76 236.90 163.80 276.08 320.29 513.52 344.61	477.84 65.06 319.88 87.81 260.82 180.34 303.97 362.63 585.37 379.40	472.50 69.25 348.96 187.87 351.91 146.17 964.18 438.51 691.05 377.82	1.5 1.1 0.8 0.0 -0.3 0.0 0.7 2.4 1.2 1.1	1.96 4.72 1.80 1.11 1.07 2.05 2.45 1.75 1.89	511.81 70.36 345.57 95.68 284.28 196.04 328.70 374.55 607.12 408.01	1490.10 463.71 63.74 313.09 86.68 257.56 177.82 285.99 339.34 550.06 369.86	429.11 58.99 289.73 80.22 235.34 164.36 273.90 314.02 569.01 342.08	1512.41 470.65 64.70 317.78 87.98 261.41 180.28 300.42 344.43 558.30 375.19	465.61 68.49 346.91 187.87 353.16 146.17 381.50 426.41 682.90 373.68	1901.98 521.95 96.47 374.84 173.10 299.39 401.75 364.24 396.69 612.15 410.80	1385.25 366.61 69.87 281.62 57.54 282.40 144.01 227.66 236.28 439.98 283.51	386.61 86.97 307.44 159.03 386.14 382.50 242.07 441.36 283.51 68.18 296.40	Berthall Market Property State
New Zeeland (14) 70.44 Norway (SS) 346.13 Philippines (22) 95.07 Pulsapat (18) 262.40 South Africa (43) 322-12 Spairs (31) 367.81 Sweden (49) 912.15 Switzstand (30, 410.80 Theliand (39) 24.02 United Nagdom (208) 386.60 USA (833) 452.35 Americas (810) 410.07	0.1 0.2 -0.6 -0.7 -0.4 0.7 1.9 0.8 -0.7 0.1 0.6 -0.2	470.24 64.05 374.73 86.45 256.78 177.54 289.28 347.17 556.80 373.52 21.82 411.31	433.83 59.09 280.36 79.76 286.90 163.80 275.09 320.29 513.52 344.51 20.15 324.31 379.47	477.84 65.06 319.88 87.81 260.82 180.34 303.97 362.63 585.37 379.40 22.19 257.05 417.79	472.50 69.25 348.96 187.87 951.91 146.17 964.18 438.51 691.05 377.82 35.94 351.52 452.36	1.5 1.1 0.6 0.0 -0.3 0.0 0.7 2.4 1.2 1.1 0.0 0.9 -0.2	1.96 4.72 1.80 1.11 1.07 2.05 2.45 1.75 1.69 2.80 1.42	511.81 70.36 345.57 95.68 264.28 196.04 324.57 607.12 408.01 22.99 384.40 453.16	1490.10 483.71 63.74 313.09 86.68 257.56 177.52 225.59 339.34 550.06 369.66 21.74 348.26 410.56	429.11 58.99 289.73 80.22 235.34 164.36 273.90 314.02 569.01 342.08 20.11 322.25 379.93	1512.41 470.65 64.70 317.78 87.98 261.41 180.28 300.42 344.43 558.30 375.19 22.06 353.48 416.71	465.61 68.49 346.91 187.87 353.16 146.17 381.50 428.41 682.90 373.68 35.94 348.26 453.16	1901.98 521.95 96.47 374.84 173.10 299.39 401.75 364.24 396.69 612.15 410.80 401.84 462.18	1385.25 366.61 69.87 281.62 57.54 282.40 144.01 227.66 236.28 439.96 263.51 13.10 233.81	386.61 86.97 301.44 159.03 386.14 382.50 242.07 441.36 283.51 68.18 68.18 333.61	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
New Zeeland (14)	0.1 0.2 -0.6 -0.7 -0.4 0.7 1.9 0.8 0.7 0.1 0.6 -0.2	470.24 64.05 314.73 86.45 256.78 177.556.60 373.52 21.34 351.52 411.31 372.80 326.57 487.86	433.83 590.99 79.76 286.90 163.80 276.09 320.29 513.52 344.51 20.15 324.31 379.47 343.94 450.11	477.84 65.06 319.88 87.81 260.82 180.34 303.97 352.53 779.40 22.19 357.05 417.79 378.87 333.75 495.56	472.50 89.25 348.96 187.87 351.91 146.17 364.18 436.51 681.05 35.94 351.52 452.36 348.32 341.39 534.48	1.5 1.1 0.0 0.0 -0.3 0.0 0.7 2.4 1.2 1.1 0.9 -0.2	1.96 4.72 1.80 1.11 1.07 2.05 2.45 1.25 1.99 1.07 8.99 2.80 1.42 1.93 1.65	511.81 70.36 345.57 95.68 264.28 196.01 328.70 374.55 607.12 408.01 22.99 384.40 453.16 410.70 357.50 530.88	1490.10 483.71 63.73 313.09 86.68 257.36 277.75 235.99 339.34 550.66 362.36 340.26 410.56 372.10 480.80	429,11 58,99 289,73 80,22 233,34 164,35 273,90 314,05 30,11 322,25 379,93 344,33 299,73 444,92	1512.41 470.65 64.70 87.98 251.41 180.22 344.43 558.30 22.06 353.48 418.71 377.87 488.00	465.61 68.49 346.91 187.87 353.16 146.17 361.50 426.41 682.90 373.68 35.94 348.26 453.16 346.83 346.83 35.41 528.57	1901_58 521_95 96_494 173_10 299_39 401_75 364_24 396_69 512_15 410_90 401_84 462_18 418_95 363_56	1385.25 366.61 69.87 281.62 57.54 282.40 144.01 227.66 236.28 439.96 283.51 13.10 293.10	386.61 86.97 301.44 159.03 - 386.14 362.50 242.07 441.36 263.51 296.40 333.81 305.31 257.47	The state of the s
New Zeeland (14)	0.1 0.2 -0.6 -0.7 -0.4 0.7 1.9 0.8 0.7 0.1 0.6 -0.2 -0.2	470.24 64.05 374.75 86.45 258.78 177.54 259.26 347.17 556.60 373.52 21.34 351.52 411.31	433.83 59.09 290.36 79.76 236.90 163.80 276.02 320.29 513.52 344.61 20.15 324.31 379.47 343.94 303.14	477.84 65.06 319.88 87.81 260.82 180.34 303.97 3585.37 379.40 22.19 357.05 417.79	472.50 89.25 348.96 187.87 351.91 146.17 964.18 438.51 681.05 357.62 35.94 351.52 452.36	1.5 1.1 0.0 -0.3 0.0 0.7 2.4 1.2 1.1 0.0 0.9 -0.2	1.96 4.72 1.80 1.11 1.07 2.45 1.75 1.89 1.89 2.80 1.42 1.43 1.65 1.89	511.81 70.36 345.57 95.68 264.28 196.04 322.70 374.55 507.12 406.01 23.99 384.40 453.16 410.70 357.50 500.88 102.59	1490.10 483.74 483.74 313.09 86.68 257.78 259.99 339.36 550.06 369.66 21.78 410.56 372.10 332.90 490.80 490.80 92.95	429.11 58.99 289.73 80.22 235.34 186.36 27.390 314.02 589.01 342.01 322.23 379.93 344.33 299.73 444.92 486.01	1512.41 470.85 84.70 317.78 87.98 251.41 1802.28 300.42 300.42 300.42 375.19 22.06 353.48 418.71 377.87 328.75 488.00 94.34	485.61 68.49 346.91 187.87 353.18 145.17 381.50 426.41 373.68 355.94 345.26 453.16 346.93 336.41 526.57 86.78	1901_58 521_95 96_494 173_10 299_39 401_75 364_24 396_69 512_15 410_90 401_84 462_18 418_95 363_50 158_99	1385.25 366.61 69.87 281.62 57.54 282.40 127.66 236.25 13.10 233.10 333.81 305.31 266.75 300.95 95.32	385.61 86.97 301.44 159.03 386.14 382.50 242.07 441.36 283.51 295.40 333.61 305.31 305.31 443.52	February Marie Property Company Compan
New Zeeland (14)	0.1 0.2 -0.6 -0.7 -0.4 0.7 0.8 0.7 0.1 0.6 -0.2 -0.2 -0.2 1.1 1.0	470.24 64.05 314.73 86.45 256.75 177.54 259.28 347.17 556.00 373.52 21.34 551.52 411.31 372.80 345.88 94.24 191.94 2395.55	433.83 59.09 280.90 163.90 163.90 276.08 320.29 344.51 331.31 379.47 343.94 450.11 86.35 177.06 368.62	477.84 6510.68 319.88 37.81 269.82 180.34 362.63 362.63 362.63 379.40 22.19 367.05 417.75 495.56 95.73 495.56 95.73 496.84	472.50 691.25 340.96 137.87 351.91 146.17 364.18 430.51 367.82 361.92 452.36 363.32 343.32 343.32 343.32 343.32 343.32 343.32	1.5 1.1 0.8 0.0 -0.3 0.0 0.7 2.4 1.1 0.0 0.9 -0.2 -0.2 1.5 1.5 1.4 -0.1	1.96 4.72 1.80 1.11 1.07 2.05 1.75 1.07 8.59 2.80 1.42 1.95 1.95 1.85 1.89 1.43	511,81 70,38 345,57 95,68 284,28 196,04 328,70 374,55 607,12 408,61 453,16 410,70 357,59 208,88 102,59 208,03 440,03	1490.10 483.71 63.74 313.09 86.68 27.75 255.99 369.85 369.85 410.56 372.10 323.90 480.80 92.95 189.22 388.67	429.11 58.99 289.73 80.22 273.34 161.35 273.90 314.02 580.01 322.23 379.93 344.33 299.73 444.92 56.01 175.10 388.92	1512.41 470.65 64.70 317.78 87.98 251.41 180.22 330.42 344.43 558.30 375.19 22.09 353.48 418.71 377.87 5488.00 94.34 182.05 404.64	485.61 88.49 346.91 187.87 353.18 146.17 361.50 426.41 582.90 973.88 348.26 453.16 346.03 336.47 180.96 453.26 453.26 453.26 453.26 453.26 453.26 453.26	1901.98 521.95 96.47 374.84 173.10 299.39 401.75 364.24 396.69 612.15 410.90 401.84 442.18 418.95 536.56 158.99 218.09	1385.25 366.61 69.87 281.62 57.54 282.64 282.62 283.51 233.10 233.10 233.10 233.10 233.10 233.10 233.10 233.10 233.10 233.10 233.10 233.10	385.61 86.97 301.44 159.03 386.14 382.90 242.90 241.36 283.51 85.18 286.40 333.81 305.31 143.62 191.10	Barrier Street S
New Zeeland (14)	0.1 0.2 -0.5 -0.7 -0.4 0.7 1.9 0.6 -0.2 -0.2 1.1 1.0 1.1	470.24 64.05 374.75 86.45 256.76 259.28 377.17 372.90 373.52 411.31 372.90 373.52 411.31 372.90 393.55 494.86 94.24 191.92 399.55 390.55	433.83 59.09 290.36 79.76 296.39 163.80 276.09 320.29 513.52 344.51 320.31 379.47 450.11 86.95 393.14 450.11 86.95 393.65 394.94 393.14 450.11 86.95 394.95 394.95 395	477.84 65.06 310.83 77.81 180.32 180.32 180.32 303.97 352.93 352.	472.50 89.256 187.87 251.93 148.17 264.18 438.51 261.05 277.82 438.51 245.23 24	1.5 1.1 0.8 0.0 -0.3 0.0 0.7 2.4 1.1 0.0 0.9 -0.2 -0.2 1.5 1.5 1.5 1.1 1.4 -0.1 1.8 0.5	1.96 4.72 1.80 1.51 1.07 2.45 1.75 1.27 8.89 2.80 2.80 1.65 1.65 1.65 1.69 1.89	511.81 70.36 345.57 95.68 264.28 196.04 324.70 374.55 607.12 408.01 22.99 384.40 453.16 410.70 357.50 530.88 102.59 208.65	1490.10 483.74 53.74 313.09 66.63 257.55 177.82 295.99 389.36 389.36 389.26 410.56 40.80 92.95 89.26 8	429.11 58.99 289.73 80.22 273.34 167.36 314.02 50.11 322.25 342.06 20.11 322.25 344.33 299.73 444.92 56.01 175.10	1512.41 470.65 64.70 317.78 87.98 251.41 180.28 330.42 344.43 558.30 353.48 416.71 328.75 488.00 94.34 182.05 403.64	485.61 68.49 187.87 553.16 146.17 361.50 426.41 582.90 373.85 353.94 348.25 435.93 346.03 336.41 526.57 180.86 439.93 320.43	1901.98 521.95 96.47 374.84 173.10 299.29 401.75 364.24 395.69 951.94 462.13 418.95 363.56 158.99 216.84 338.60	1385.25 386.61 69.87 281.62 57.54 282.40 144.01 236.28 439.96 236.10 236.10 236.10 236.15 336.25 172.03 236.25 172.03	385.61 86.97 301.44 159.03 386.14 382.50 242.07 241.36 283.51 285.51 305.31 441.36 333.61 343.62 35.32 36.40 333.61 35.31 36.40 333.61	Barrier Sandard Company Compan
New Zeeland (14)	01 02 -06 -0.7 -0.4 0.7 1.9 0.8 0.7 0.1 1.1 1.1 1.1 1.1 1.1 1.1 1.1 1.1 1.1	470.24 64.05 374.73 86.45 256.76 256.76 256.76 277.54 299.27 27.84 27.85	433.83 59.09 290.38 79.76 286.90 163.80 276.09 330.29 513.52 344.61 20.15 334.31 379.47 363.94 303.14 459.11 86.95 177.06 368.62 282.53 157.06 15	477.84 65.06 319.83 97.81 260.82 303.97 355.53 779.40 257.05 447.79 378.87 333.75 495.56 95.73 196.54 511.06 11.06	472.50 69.25 342.96 137.87 351.91 146.17 961.15 377.82 35.94 351.52 343.39 343.39 343.39 343.39 343.39 343.39 343.39 343.39 343.39 343.39	1.5 1.0 0.8 0.0 0.0 0.7 2.7 1.1 0.9 -0.2 1.5 1.5 1.1 1.8 0.1 1.8 0.5 1.3	1.96 4.72 1.80 1.11 1.07 2.45 1.26 1.89 1.43 1.65 1.89 1.43 1.55 4.10 1.87	51.8t 70.98 345.57 95.68 294.28 196.04 328.77 12 496.01 423.70 122.99 384.16 410.70 357.59 268.03 322.37 167.02 213.02	1490.10 483.74 313.69 36.69 257.56 177.52 255.99 389.34 550.86 27.74 382.86 410.56 372.10 323.90 400.80 92.85 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25 189.25	429.11 58.92 289.73 80.22 231.94 273.90 342.05 222.25 379.93 344.92 566.01 368.92 278.66 178.60	1512.41 470.65 64.70 317.76 8251.41 1802.22 330.42 330.42 331.48 558.30 375.19 22.96 353.48 418.71 377.67 328.75 488.00 94.34 182.65 494.56 49	485.61 934.93 187.87 53.16 146.17 361.54 582.90 573.88 35.94 345.26 35.94 453.16 346.93 35.47 86.78 180.99 320.43 182.84	1901.98 521.95 95.47 374.84 173.10 2392.99 401.75 364.24 395.69 512.15 410.80 401.84 462.18 418.95 335.56 158.99 218.04 448.81 336.80 318.98 318.98	1385.25 386.87 281.62 57.240 144.01 236.28 439.95 133.10 233.01 233.01 305.31 256.75 30.95 172.52 232.52 172.53 253.75 175.30	385.61 86.97 301.44 159.03 386.14 382.50 242.07 441.35 283.51 25.47 305.31 305.31 143.52 191.10 225.52 200.86 305.08	Barrier S Avenue Company Compa
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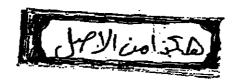
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STOCK MARKETS

Caution returns with higher bond yield

WORLD OVERVIEW

The merger mania that carried stock markets higher on Monday quickly dissipated after the yield on the on sentiment. benchmark 30-year US Treasury bond moved back above 6 per cent, writes Philip omy was confirmed in a

nomic data out this week and the Federal Reserve's

tion. The US stock market's another record low of 1.3 per having entered a convales day's gains with most nomic and monetary union, performance on Monday, cent. where the Dow Jones Industrial Average lost much of its early gains, also weighed

Meanwhile, the parlous state of the Japanese econstatement from the country's With a rash of US eco- Economic Planning Agency.

"The economy is stagnant and conditions are becoming open market committee more severe," the agency meeting on May 19, investors said. The Japanese 10-year were showing signs of cau-benchmark yield dropped to

Asian markets were generally lower with the Indian nuclear tests adding to the tension, although the Indian levels. After the early-1998 rally in Asian bourses, investors are steadily returning to nomic and corporate fundamentals.

"In economic terms, we

Solid performances by a

sprinkling of blue chips

helped pare early losses in FRANKFURT where

renewed interest rate wor-

ries and a dull day for bonds

Henkel and Hoechst

gained ground while news

that it planned to pull out of

the race for Rolls-Royce

Motor Cars boosted BMW.

But the broad trend was

unmistakably downwards.

The Xetra Dax ended elec-

tronic trading off 40.93 at

5,307.82 after touching a low

provisions which the com-

"considerable impression"

Insurers also showed

marked weakness. Allianz

lost DM10.50 at DM581.50 and

Munich Re Dm16.60 at

Among chemicals, Henkel

rose DM9.50 to DM158.70 on

strong first-quarter results

while Hoescht put on 85 pfg

at DM74.60 following a swirl

of merger rumours which

linked the group with Roche

rival bidder for Rolls-Royce

Motor, lost DM25.10 at

PARIS moved lower with

rising above the broad sweep

of selling thanks to the

recent better tone for inter-

national oil prices and

helped by broker optimism

Elf Aquitaine added FFr32

to FFr825 and Total gained

trading conditions in the sec-

good buying opportunity.

keep the motor sector con-

solidation stories bubbling,

on this year's profits.

sent the market lower.

EUROPE

of 5,266.70.

DM836.40.

of Switzerland.

modest volumes.

meeting at Total.

pains to stress that this period will be at the very least as protracted as other and Pakistani markets world which would suggest recovered from their worst a two-year workout phase," says the emerging markets strategy team at ING Barings, "This leads us to adopt a more gloomy view of eco- a defensive strategy built on exchange. currency market stability

and corporate solvency."

Share price and index (rebesed)

European markets shed

cence stage but have been at bourses 0.5 to 1 per cent the latest being the strategy lower. The first day of trading in the new Eurotop 100 index futures contract on the union will improve the riskcrises in the developing London International Finan-reward opportunities for Political uncertainty and cial Futures Exchange saw minimal business, with only 73 contracts traded. The index is traded in option form on the Amsterdam

Analysts continue to pro-

AMSTERDAM lost more

than 1 per cent as concerns

and options led to depressed

The steady dollar failed to

support confidence, and the

AEX index fell 15.63 to

1.166.72 as bond prices eased

and derivatives traders

placed options related selling

declined FI 3.70 to FI 132.50.

Philips, which gained

ground on Monday on specu-

lation that it would sell Poly-

Gram to Seagram of Canada,

lost Fl 2.40 to Fl 197.90. Poly-

Gram, however, rose F10.40

Interest rates hit banking

orders.

team at Goldman Sachs. "We expect that monetary

equity investors, improve liquidity in equity markets, accelerate the pace of restructuring, rationalisation and consolidation in European industry and raise sustainable valuations duce research looking at the through the present asset implications for markets of price cycle relative to his-

Frankfurt falls on rate worries mark IBC index has fallen 32.5 per cent so this year.

4.5 per cent to less than 1 per

\$6bn last year.

Banks and blue chips led candidate.

ber of commerce.

Not surprisingly, capital STOCKHOLM was hit by

Kinnevik, the media and timber group, rose SKr10 to SKr260 on hopes that it. would benefit from its telecoms holdings and its for-

Written and edited by Jeffrey Brown, Peter Hall

Fortis Amev, the Dutch-Belgian financials group, jumped F13, or 25 per cent. to Fl 125.20 on an announcement by Belgium's Generale Bank that it planned to issue a statement on a possible link with Fortis.

Akzo Nobel, the chemicals group which is bidding for Courtaulds of the UK, fell F1390 to FII419 after PPG Industries of the US confirmed it was in talks with Courtaulds over a counter

MILAN closed down 1.3 per cent amid light volume with the Mibtel index losing 315 to 24,844.

the fall, with Banca di Roma losing L115, or 3 per cent, to 1.3.684 on profit-taking and BCI down L194 to L9,986. Telecom Italia sliding L95 lower to L13,769 and ENI retreating L190 to L11,935.

rising bond prices and the general index lost 26.01 to 3.630.71. The banking sector was the worst hit falling almost 3 per cent. SE Banken fell SKr6 to SKr138 on reports that JP Morgan

estry arm.

and Emiko Terazono

Devaluation fear

economic volatility, for long Venezuela's Achilles heel. have struck again. Last week, the mounting uncertainty over the outcome of December's presi-

EMERGING MARKET FOCUS

to push the Caracas stock market down to a 13-month In dollar terms, the bench-

dential elections combined

As a result of this year's steep shortfall in oil revenues, official forecasts for gross domestic product growth have been cut from

having shed 30 per cent in

The budget deficit is expected to reach around 4 per cent of GDP, up from 0.5 per cent in 1997, and the current account surplus is seen as shrinking to \$500m from

As if this were not enough. investors are having to cope with the rise in popularity of Hugo Chávez, the former coup leader. According to opinion polls, he is now the most popular presidential

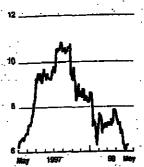
For the economy and investment in the country, Mr Chávez would be a disaster," said Gert Petersen. executive director of the German-Venezuelan cham-

has been flooding out of the country. To slow this flight, the central bank has raised interest rates by 12 percentage points since January, compounding the investment shift from equities to

Higher interest rates appear to have taken the immediate pressure off the currency and the bolivar has managed to return to the central parity of the currency band.

the contrary by government officials, the fear of a devalu-

haunts Caracas



gorei Centra.

Section 1

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15 32 3

ation continues to haunt

According to some estimates, the bolivar is overvalued by about 30 per cent and continues to appreciate in real or inflation-adjusted Interest rates are unlikely

to rise much more. The government is aware its slege policies are strangling economic growth and having a detrimental effect on the banks, where bad credit ratios have jumped in recent months.

Some analysts are beginning to spot an up-side potential. "Values for some companies have reached ridiculously low levels," says Luis Guillermo Rodriguez. mutual fund manager with brokers Merinyest Large foreign investors

who have not yet left are tikely to "stick it out", he says. "They have taken their loss and are hoping for a recovery.

Much depends on where the oil price goes from here. And, equally, much depends on whether a consensus candidate can emerge before Venezuelans go to the polls in December.

"As long as the fiscal and electoral outlook does not change, we are going to have a depressed market," says José Gonzalo Muci, president Yet, in spite of claims to of brokers, Bancaracas.

US equities unsettled by data concerns

US equities turned lower as investors took defensive action ahead of the release of major economic data, writes John Labate in New

Early gains turned to losses, and by early afternoon the Dow Jones Industrial Average had lost 20.93 at 9,070.59. The broader Standard & Poor's 500 index was down 2.80 to 1,103.84. The Nasdaq composite index fell

"There isn't a high level of comfort I'm picking up on investing at these levels." said Hugh Johnson, chief investment officer at First Albany. "There's been backing away from interest ratesensitive stocks for more

Among the fallers on interest rate fears were financial stocks and utility shares. Citicorp tumbled \$1% to

The long bond yield, which broke above 6 per cent on Monday, kept the pressure on sentiment. By early afternoon the long bond had gained % to 101st. easing the yield back to 6.022

Fears of higher interest

facing Wall Street. The Federal open market committee is set to meet next Tuesday to determine interest rate Investor caution also came

for auto sales and consumer

included Wal-Mart, the retail leader, which rose \$11/4 to \$52% on news of record firstquarter results. Shares of International Paper also

climbed, lifting the shares \$1% to \$54%. However, Sunbeam, the consumer products comping a further \$1 % to \$25 the

day after reporting a quarterly loss. The computer sector fell back. The Pacific Stock

Exchange's technology index was down 1.94 to 354.86. In the software sector, Microsoft lost \$18 to \$8312 after reports that Sun Microsystems planned to launch a lawsuit against the industry leader. Shares of Sun were down \$\% to \$41.

TORONTO followed overseas markets lower and the TSE 300 composite fell 10.59 to 7,710.14 in cautious trading. The gold sub-index declined 0.8 per cent while the financial services sector lost 0.4 per cent.

Canadian Natural BMW gained DM6 to Resources, which reported a DM2,010. Volkswagen, the 78 per cent decline in firstquarter earnings due to Motor, weak oil prices, fell 10 cents DM1,447.

YBM Magnex Internarates topped the list of issues tional, a metals group, lost 1.6 cents to C\$13 after it announced that it was applying to regulators for a 45-day extension for mailing its financial statements.

Northern Telecom rose 70 in advance of figures due out cents to C\$92. The company later today on retail sales announced that its Austra-The recent strong gains a 33 per cent stake in Photonic Technologies, a confidence have convinced Sydney-based telecom comthe market that retail sales ponent designer and manu-

São Paulo drops steeply

SAO PAULO lost ground at midsession as investors on heightening worries over awaited the congress vote on an imminent rise in US

10.626 as most investors investors. remained on the sidelines. security reform programme

when it failed to stop the

retirement age. Meanwhile, the São Paulo state government said yesterday that it had a new plan for the sale of its power util-

interest rates. The IPC index The Bovespa index plum- fell 83.91 or 1.7 per cent to meted 358 or 3.2 per cent to 4,759.63 on selling by foreign

A Reuters survey of The government's social Mexico City brokers predicts the index will rise above suffered a blow recently 6,000 by the end of the year. In BUENOS AIRES, the suspension of a minimum Merval index lost 11.03 or 1.6

per cent to 669.27.

Shares declined in spite of positive quarterly results. Traders said the figures were already built into the index ending off 154.5 or 1.9

observers see as a partner motion to SBC Warburg's for Renault, gave up FFr17 core share list, and Clariant, Deutsche Telekom fell to DM43.50 at one stage before at FFr1,178. Tyre giant up SFr44 at SFr1,728, ahead Michelin shed FFr5.30 to of Friday's first-quarter settling 74 pfg lower at DM44.85 on worries about FFr366.50 after Lehman Brothers shaded its earnings pany said would make a estimates for this year.

Lagardere rose FF19.50 or over higher interest rates per cent to FFr246.5 for a two-day rally of almost 7 per cent on talk that the defence and media conglomerate planned to shed its media business. The hot rumour yesterday was that Lagardere would spin off its media arm into a separate entity

rather than sell it. Bic advanced FFr16.40 to shares. ABN Amro fell FFr438.90 following an Fl L60 to Fl 49.20 while ING upbeat annual meeting for the disposable pen and razor group. Credit Foncier, the property bank which has attracted four rival bids, ended FFr10.90 or 10.1 per cent higher at FF1118.40.

The day's main fallers falls among cyclical stocks leading the CAC 40 index were SGS-Thomson, off FFr32 or 6 per cent at FFr498, and Cap Gemini down by 29.91 at 3,987.33 in which lost FFr34 or 4.3 per Oils stocks pushed higher, cent at FFr757.

ZURICH saw heavy falls for financials as worries about interest rates sent a shiver through bonds and pushed the share market off 50.2 at 7.627.3.

The banks were under clear pressure with CS FFr16 to FFr764. Merrill Group down SFr5 at SFr324.50 and UBS and SBC Lynch published a positive note predicting improved slipping SFr21 to SFr2,603 and Sfr8 to SFr557 respecond half of 1998 while Leh- tively. Swiss Life, a strong man Brothers saw Total as a market on Monday ahead of the 1997 results, came off Renault did its best to SFr34 to SFr1,300 on the fig-

The day's gainers included adding FFr1.40 at FFr316, Sulzer, which rose SFr20 to but Peugeot, which many SFr1.187 after gaining pro-

Jo'burg dented by weak rand

per cent at 8.016.0.

Financials fell 227.4 to 13,450.7 and industrials gave up 184.4 at 9,688.2. Disappointing results sent SA Breweries down R10 or 6.2 Golds continued to

Depressed by rand weakness and a shake-out at South African Breweries, shares in Johannesburg moved steeply lower with the all-share

per cent to R151.

SOUTH AFRICA

improve, adding 12.8 to

Karachi hit by N-test fall-out

ASIA PACIFIC Rising regional tensions in the wake of India's nuclear tests and the growing inter-national political war of words sent KARACHI tumbling almost 5 per cent. But late in the day, speculative short-covering trimmed the losses and the KSE-100 index finished 22.89 or 1.5 per cent lower at 1,491.21.

The early fall was attri-

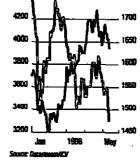
buted to concerns that Pakis-

tan might increase its

defence spending in next

month's budget, and fears foreign investment to the region could be hit. BOMBAY recovered from a sharp early fall as investors had second thoughts about the impact of possible international sanctions. The BSE-30 index dropped to concerns about the prospect

misgivings were far-fetched. from Monday's 270m. One analyst added there was investment did not consti- buoyed in the morning by



tute a substantial portion of the country's gross domestic product, he said.

TOKYO ended little changed on fresh uncertainties about the economy and 3,917.90, but recovered to of deflation, writes Gillian close 77.07 weaker at Tett in Tokyo. The Nikkei 225 average finished 59.42 hit in early trade on fears ing in a tight range between that sanctions might hit 15,306.92 and 15,446.20. Vol-

exports, but dealers said the ume was 350m shares, up likely to be an increase in partly subdued by the forth- 2.07 to 1,204.86. the perceived investment coming G8 summit. Howrisk in India, but foreign ever, the index was slightly steeply lower after a session

continued optimism that Daimler-Benz, the German motor manufacturer, would press ahead with its plans to acquire Nissan Diesel Motor, an affiliate of the Nissan

The story fuelled optimism

that other Western companies might soon try to acquire Japanese groups. Nissan Motor was actively traded for the second day running, rising Y23 to Y457. The assembly group, Nissan Shatai, rose Y36 to Y356, and parts maker Ichikoh Industries Y17 to Y271. Meanwhile, Nissan Diesel Motor jumped to Y290 from Friday's Y160. Other carmakers

benefited: Toyota Motor

climbed Y20 to Y3,470, Isuzu

Motors Y20 to Y246, Suzuki Motor Y70 to Y170 and Dathatsu Motor Y37 to Y506. But outside the car sector, sentiment was more subdued amid new gloomy data about Software shares were hard lower at 15,322.48 after trad- the economy. In addition, new rumours of financial companies facing problems

> The Topix index of all Traders said trading was first-section shares improved HONG KONG ended dominated by futures-led

helped dampen sentiment.

June equity contracts ended at a discount of almost 1 per cent to the cash market which fell 2.5 per cent with the Hang Seng index off 254.86 at 9.841.51. This is the benchmark's lowest level since February.

HSBC lost HK\$6 at HK\$211 and Cheung Kong was down HK\$2 at HK\$47.70. HK Telecom, supported by the raft of industry consolidation stories sparked by US telecoms mergers, improved 20 cents to HK\$15.10. SEOUL was shaken by

fears of a spate of corporate

failures and the composite

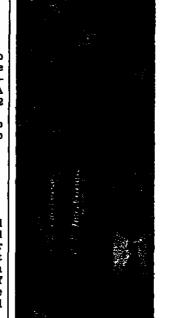
index came off 9.72 or 2.7 per

cent to 351.86. Fears that the government's push for reform would trigger the closure of unhealthy enterprises depressed sentiment among private investors. The government is expected to make commercial banks cut off fresh credit to weaker corpo-

rations. However, foreigners

were heartened by the news

and were net buyers. Hanwha Group Won240 to Won1,760, while Kohap Petrochemical declined Won240 Won1,760.



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- using Internet Technology to expand your enterprise.

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EVENT PROGRAMME Moraing - Welcome by the Chairman, Peter Martin, Acting Deputy Editor, Financial Times

Keynote Address - Barbara Rocke MP, Minister for Small Firms, Trade and Industry > Electronic Commerce - enabling organisations to deliver a better quality of

How pricing, production and marketing materials are changing.

Supply Chain Mechanisms. The effect of electronic commerce on business accounting and financial systems.

> Dealing with the Millennium bug. Afternoon - Opening address given by Frank Gipson, IT Manager Business Link, Essex, followed by 5 live case studies of companies who have expanded their business with the use of Internet technology. OSA Session - To conclude, a 30-minute OSA Session, with all afternoon speakers participating, taking questions from delegates.

SPEAKERS Speakers include, Stelios Haff-Ioannou, Chief Executive, easyJet; Gwynneth Flower, Executive Director, Action 2000 (the governments initiative to tackle the millennium bug); Simon Murdoch, Managing Director, Bookpages; Charles Dukes, Managing Director, Swift Cookware; plus Ford Motor Company, Business Software Alliance and others.

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